

FINANCIAL TIMES

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D 8523

Gatt seeks a way through the landmines, Page 5

Asia	Sch 18	Indonesia	Rp 2500	Peru	Esc 10
Bahamas	Da 0.650	Italy	L 1200	S. Africa	R 6.00
Belgium	Bfr 42	Japan	Y 1500	Singapore	S\$ 4.10
Canada	C\$ 1.00	Kenya	Sh 100	Spain	Pes 110
Denmark	Dkr 7.46	Malaysia	Mal 1.00	Switzerland	Sfr 2.20
France	Ffr 6.55	Netherlands	Fl 2.00	Taiwan	Nt 95
Germany	DM 2.36	Norway	Nkr 4.75	Thailand	Th 5.50
Greece	Dr 70	Portugal	Pes 200	U.S.A.	\$ 1.00
Hong Kong	Hk\$ 12	Sweden	Skr 4.60		
India	Rs 15	Switzerland	Sfr 2.20		

World news

Business summary

Former Rumasa head held in Spain

José María Ruiz-Mateos, former head of the Rumasa business empire, has been remanded in custody at a high security prison outside Madrid after being extradited by West Germany.

The 54-year-old financier, whose interests were seized by the Spanish Government in 1983, faces trial on two charges of accounting fraud.

These involve the alleged invention of false credits aimed at covering losses in the group's banks, and the alleged overvaluation of Rumasa assets. Page 3

Animal test ban loses

A proposal to ban animal experiments in Switzerland, which could have cost over 10,000 jobs in the chemical industry, was rejected by more than two thirds of voters in a referendum.

Bhopal anger

Indian authorities stepped up attacks on Union Carbide as the first anniversary of the gas tragedy at Bhopal approached. Police arrested more than 100 people in an attempt to head off violence during planned demonstrations on Tuesday. Page 2

Punjab violence

A security clampdown has been imposed in Punjab, north India, after three people died and five were wounded in renewed violence by Sikh extremists.

Sri Lanka attacks

Two security men were killed by Tamil guerrillas in separate grenade attacks in Sri Lanka's Eastern Province, officials said.

Lebanon toll falls

Violence in Lebanon claimed 130 lives last month, the lowest death toll since the total of 73 in January, and well below the 365 recorded in October.

Taba talks resume

Israeli Premier Shimon Peres won Cabinet support for sending officials to Cairo to resume talks on the Taba border dispute with Egypt.

Hijack victim

An Israeli woman shot last week by hijackers of an Egyptian airliner has died of her wounds, Israel Radio said, bringing the total number dead to 60.

Aquino petitioned

Corazon Aquino, widow of murdered Philippine opposition leader Benigno Aquino, has received signatures urging her to stand against President Ferdinand Marcos in elections next year.

Troop cuts sought

The Spanish Government will seek formal talks with Washington to reduce the 120,000-strong US troop presence.

Kohl in Nobel plea

West German Chancellor Helmut Kohl has asked Norway's Nobel Prize committee to give the 1985 Peace Prize to Soviet doctor Yevgeny Chazov, citing human rights abuses.

Irish police talks

Irish Police Commissioner Lawrence Wren and Royal Ulster Constabulary Chief Constable Sir John Hermon are to meet this week for the first time in two years in a big step forward for cross-border security. Page 7

Mao reprinted

Mao Tse-tung has been resurrected by the Chinese press, with a 46-year-old speech reprinted on most front pages, as the Government continues its fight to end student unrest. Page 2

Dearer petrol

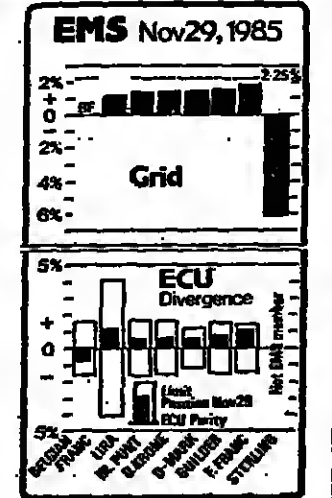
Petrol prices rose by 15 per cent in Greece and by 20 to 30 per cent in Poland.

ITC back to talks on tin crisis

EMERGENCY meeting of the International Tin Council reconvenes today with little prospect of resolving the stalemate in trading. At the ITC's last session on November 21, its members pledged that the meeting starting today would sit until a definite decision had been reached on whether to honour the council's debts. The trading crisis dates from October 24. Page 29

TOKYO share price closed slightly higher in Saturday's half day of trading. The Nikkei index rose 16.26 to 12,719.53 in light trading of 170m shares. Share prices. Page 37

EUROPEAN Monetary System: The Belgian franc was a little weaker against the D-Mark but showed no



by a small change in relation to its central rate. Its decline against the D-Mark followed a further sharp fall in the value of the dollar. This usually creates a situation where funds are switched from dollars into D-Marks at a greater rate than into weaker EMS members. The Belgian franc, however, stayed comfortably within its divergence limit and was not seen to be under any pressure. Trading was quiet overall with volume already affected by proximity of Christmas and the year-end.

The chart shows the two constraints on the weakest currency in the system, the franc, the cross rate from the franc to the D-Mark (left) and the franc to the D-Mark (right). The lower chart gives the currency's divergence from its 'central rate' against the European Currency Unit (ECU), itself a basket of European currencies.

NEPAL devalued the rupee by 14.7 per cent against leading currencies in a move to improve the country's balance of payments.

RUPERT MURDOCH announced terms of the \$1.45bn refinancing of the Metromedia 'junk bonds' that he took on with the acquisition of seven Metromedia television stations. Page 21

HUDSON'S BAY Company, troubled Canadian trading group, cut losses to C\$113.7m (\$82.4m) in the nine months to September 30, compared with C\$106.4m in the same period last year. Page 24

CANADA is considering legislation to tighten supervision of banks and other financial institutions following the collapse of two Alberta banks. Page 2

BANK of Nova Scotia, Canada's fourth-largest bank, increased net income in the fourth quarter, helped in part by the decline in North American interest rates. Page 21

EUROBONDS: Investors have been slow to join borrowers in recognizing the opportunities for swaps. Page 21

US TREASURY Secretary James Baker's wish to hear pledges from international bankers on easing the debt crisis has placed pressure on a bankers' meeting to be held tomorrow. Page 21

SAUDI ARABIAN Monetary Agency (SAM) asked country's banks to report their non-performing loans in an attempt to monitor a situation in which as many as 25 per cent of loans by Saudi banks are estimated to be non-performing. Page 25

PYRAMID SHARE-DEALING PROMPTS INDEFINITE CLOSURE

Singapore SE shut after collapse of Pan-Electric

BY CHRIS SHERWELL IN SINGAPORE

SINGAPORE'S stock market, Asia's largest after Tokyo and Hong Kong, will be closed indefinitely from today in anticipation of a chain of default on forward share contracts springing from the collapse of Pan-Electric Industries, a local publicly quoted company.

The dramatic action is unprecedented and according to some bankers is a disaster for Singapore as a financial centre, unless it presages a wholesale "clean out" by the authorities to end the kind of pyramid share-dealing which precipitated the current crisis.

It was unclear last night whether Malaysia's Kuala Lumpur Stock Exchange, which is linked to Singapore's, would follow suit, although such a move seemed likely. Trading in Malaysian and Singapore stocks quoted in London also seems certain to be affected.

The suspension followed the appointment on Saturday of the accountants Price Waterhouse as receiver and manager for Pan-Electric, a marine salvage and property development group with debts totalling at least \$540m (\$191m).

The appointment was criticised by a group of foreign bank creditors after the failure of 11 days of rescue

talks with a key shareholder, Mr Tan Koon Swan, a Malaysian entrepreneur and politician who indirectly holds 22.6 per cent of Pan-Electric shares.

In a statement at the weekend, the banks said they had appointed a receiver with "extreme reluctance" but claimed that "certain action" had to be performed by Mr Tan had "not been performed in full."

Mr Tan said last night that the conditions for his role in the rescue efforts had not been met, and that he was "in no way responsible" for its abandonment.

Although the immediate reason for Pan-Electric's troubles was a failure to make a debt repayment due on November 18, the more important problem was a series of forward share transactions worth at least \$184m involving the Pan-Electric group, Mr Tan's business empire and several other companies.

Such transactions, in which shares are bought and sold on a forward basis and used as collateral to raise cash, have long been a staple of the stock market dealings in Singapore and Kuala Lumpur. Pan-Electric's troubles have glaringly exposed the pyramid

Last week, James Capel, the London stockbroker, had to pay up at least \$27m because a Pan-Electric subsidiary reneged on a deal. Several local stockbrokers face similar problems in the coming weeks.

At least one other quoted company and two local stockbroking firms are now at risk as a result of the Pan-Electric crisis and criminal proceedings seem likely against certain directors.

Other Singapore and Malaysian companies unconnected with the affair may also be victims of forward share transactions which break down.

Also embarrassingly affected is the share offer by Singapore International Airlines, the island state's flag carrier. Foreign investors took up \$250m worth of shares in the airline last week and now see the market where the shares are to be traded has suddenly been closed.

Reform of the country's ostensibly self-regulating exchange now seems certain. Last night, the exchange said it would be submitting a scheme for the strengthening of the securities industry.

World stock markets. Page 37

S. African unions issue ultimatum on pass laws

BY ANTHONY ROBINSON IN DURBAN

SOUTH AFRICA'S largest trade union federation was launched at a mass rally in Durban yesterday with a fiery speech from its newly-elected president, Mr Elijah Barayi, in which he called for abolition of the pass laws, nationalisation of mines and major industries and declared "full support for the campaign of disinvestment".

If President P.W. Botha did not within six months abolish the pass laws - which require blacks at all times to carry documents proving that they have permission to work or live in or near white areas - the new federation would spearhead a campaign of civil disobedience and pass-burning similar to that of the early 1960s.

The gathering of thousands of blacks burning their passes and offering themselves to the police for mass arrest 25 years ago led directly to the Sharpeville massacre when 60 blacks were killed as police fired on demonstrators protesting against the passes.

The President's Council, the top-level government advisory body,

last September recommended scrapping the pass laws in favour of a policy of orderly urbanisation.

But the Government has not yet made a decision on this contentious issue, one of the most resented aspects of apartheid legislation.

The new federation, called the Congress of South African Trade Unions (Cosatu), is the fruit of four years of complex inter-union negotiations, and links together 34 industrial and general unions which claim a membership of 450,000. It is the biggest and most powerful union organisation ever to emerge in South Africa, representing workers in the mining, engineering, motor, retailing, food, textile and transport industries.

In an interview after the rally, which was attended by about 10,000 trade unionists from all over the country, Mr Barayi, the 50-year-old vice-president of the National Union of Miners and former African National Congress (ANC) activist, said the federation's main function would be to "organise and educate the black masses not just on

wage and bread-and-butter issues but on broader political issues, too."

Specifically, the new federation is calling for abolition of the pass laws and influx control, "so that blacks can live and work where they want," the removal of troops from black townships, equal education for all and an end to the migrant labour system.

"It was in this context that the federation supports foreign pressure on the Government through disinvestment," Mr Barayi said.

"If fully applied, disinvestment would pressure the Government to dismantle apartheid, and it is a great pity that the US and Britain are still supporting the Government. Everyone would suffer from disinvestment, and that includes the whites. But that is better than one section continuing to benefit from apartheid. Let us all suffer together, that will force the Government to abolish apartheid," he said.

Jim Jones in Johannesburg adds: South African business leaders met

Continued on Page 20

European bid to save Westland

BY BRIDGET BLOOM IN LONDON AND JAMES SUXTON IN ROME

THREE EUROPEAN aviation companies are expected to make a formal bid this week to rescue Westland, the financially troubled British helicopter manufacturer.

It is also understood that Fiat, Italy's private sector industrial conglomerate, is to negotiate jointly with Sikorsky of the US to take substantial minority stake in the company as part of a financial rescue operation.

No firm details were available last night of the joint approach involving the French company Aerospatiale, Messerschmitt-Bölkow-Blohm of West Germany, and Agusta of Italy. It follows several days of hectic negotiations in London, Rome, Paris and Munich.

The unprecedented joint European effort has been spurred on by Mr Michael Heseltine, the UK Defence Secretary, who desires to rationalise Europe's helicopter industry, where four manufacturers presently chase too few orders in the teeth of efficient US competition.

In their joint move, Fiat and Sikorsky, it is believed, would divide up equally a 29.9 per cent stake in the British company.

Westland said yesterday that it was "far advanced with negotiations aimed at establishing a strong international links which will include a European partner."

The possible entry of Fiat into Westland, with Sikorsky, would make the US company's involvement more acceptable to those who believe that there should be a European solution to Westland's difficulties. It would also mean an expansion of the Italian company's interests in aviation and defence, and could, it is believed, herald changes in the ownership of the Italian helicopter industry.

Fiat declined to comment on its possible interest in Westland. Involvement in the ownership of Westland would automatically give Fiat close links with Agusta, the Italian state-controlled helicopter manufacturer because of the

joint helicopter projects that the British and Italian companies are working on. These projects - the Augusta 109 anti-tank helicopter and the EH101 naval helicopter - make the future of Westland crucial to Agusta.

On Saturday Fiat declined to comment on an Italian press report that it was negotiating to acquire a 15 per cent stake in Agusta, which has financial problems of its own. The ownership structure of the state-controlled Italian aerospace industry has been under intense discussion at government level in recent weeks, and observers do not rule out changes in the near future.

Fiat has made no secret of its desire to expand in the defence and aviation fields. It is keen to participate in the US Strategic Defence Initiative project, and is increasing its controlling stake in Seleni, Italy's leading maker of sophisticated munitions and rocket fuel.

Continued on Page 20

Argyll set to launch £1.8bn bid for Distillers

By Lionel Barber in London

ARGYLL, the UK supermarket group, will launch today one of the largest takeover bids in British corporate history with its £1.8bn (\$2.66bn) hostile offer for Distillers, the Scotch whisky combine, whose brands include Johnnie Walker, Haig and Dewar.

It is expected that Argyll, led by Mr James Gulliver, will make a cash and paper offer valuing Distillers (DCL) at around 510p per share, precisely where its shares closed on Friday. There will be a full cash alternative of around 480p per share.

An unusual feature of what the stock market expects will be a momentous battle, in opposite directions, between the two main shareholders of General Electric Company (GEC), the British electronics, engineering and telecommunications group, in underwriting the bid.

GEC holds around 3.5 per cent of DCL, having accumulated a stake early last year when the shares stood at between 220p and 270p. The purchase was the first equity investment under GEC's plan to invest part of its £1.5bn cash surplus.

Argyll's market capitalisation of \$674m is well short of the £1.8bn at which DCL was capitalised last Friday when its shares closed at 510p. The bid will therefore require extensive underwriting, though mostly by London financial institutions.

Mr Gulliver is expected to reveal at a press conference in Edinburgh today that his offer will be two-tiered, with the 510p per share split one-third cash and two-thirds Argyll paper alongside the full cash alternative of 480p.

Mr Gulliver is also likely to reveal a pre-tax profits rise for the half year to last September of around 20 per cent to nearly £20m.

Argyll is advised by Samuel Montagu and Charterhouse Japhet. The merchant bank's respective clearing bank parents, Midland and Royal Bank of Scotland, are expected to lead the loan financing for the bid.

DCL, advised by Kleinwort Benson and Robert Fleming, is to hold a board meeting this morning in London to discuss defence tactics.

In a separate bid development, the Imperial Group and United Biscuits are expected to announce today the terms of their planned £1bn merger. The terms are likely to value United at around 300p per share.

Mr Geoffrey Kent is expected to be appointed as the group's new executive chairman. Sir Hector Laing, chairman of United, is expected to be named as group chief executive.

Lex, Page 20

EEC close to agreement on reforms

BY QUENTIN PEEL IN LUXEMBOURG

EIGHT of the 10 EEC member states were last night in sight of agreement on a compromise package of reforms intended to revitalise and reinforce the Community. The package is to be presented to the heads of government at their summit today.

The fate of the plans still hangs in the balance, however, with Denmark and Italy both seeking substantial changes, in opposite directions. The Ten must be unanimous to agree on any reform of the Treaty of Rome.

The EEC foreign ministers, joined by their colleagues from Spain and Portugal which become members on January 1, made significant progress at the weekend in two days of talks in Luxembourg to remove some outstanding differences.

The package to be presented to the summit will include a new treaty of foreign policy co-operation, plans to streamline decision-making on measures to remove national barriers to a single Common Market, and a new deal for the European Parliament to have a bigger role in the process.

Key differences remain on whether to include monetary affairs in the revised treaty, including a clause to institutionalise the European Monetary System (EMS), and on the extent of powers for the parliament. The chapters on technology co-operation, the environment and

cohesion - more aid for the poorest regions - are virtually agreed. There are still specific problems on the moves to have more majority voting, with Britain and Ireland looking for an exception on quarantine regulations and Denmark demanding a guarantee that it can maintain higher environmental standards.

The Danish position remained very tough yesterday, both on the environmental question and on any plan to increase the powers of the European Parliament.

Italy is also adamant that the proposal for the directly elected assembly, giving MEPs a power of amendment but no final say over legislation, be changed. But Rome wants it to become a power of genuine joint decision-making.

However, West Germany yesterday relaxed its demand for special treatment on high environmental standards, taking a key obstacle from the path of agreement on a compromise.

In another significant shift of position, France decided to back the European Commission in its bid to have the internal market defined as an "area without frontiers", rather than any more restrictive, purely economic concept, favoured by others such as Britain.

The UK, represented by Sir Geoffrey Howe, the Foreign Minister,

Continued on Page 20

UK and US may cut securities barriers

BY BARRY RILEY IN LONDON

REGULATORY authorities in the UK and the US are to seek a more formal basis for the exchange of information on transactions in the securities markets.

Mr Michael Howard, the minister responsible for corporate and consumer affairs, is aiming to reduce the regulatory barriers which inhibit Americans from certain forms of trading in London's financial markets.

Mr Howard, who has returned from a week-long visit to Washington, New York and Chicago, said in an interview that he expected talks early in the new year with the US Securities and Exchange Commission (SEC) which could lead to "a more formal relationship."

These would enhance the existing more informal contacts that

have already been taking place, for instance between the SEC's enforcement division and officers in the fraud squad in London.

It was not clear, however, how the different agencies in London would be involved. Regulation and investigation in the UK are split between bodies such as the Department of Trade and Industry, the Fraud Squad, the department of the Director of Public Prosecutions, and in due course, the new Securities and Investments Board.

"We haven't yet worked out whether the exchange will be government to government or agency to agency," Mr Howard said.

Americans have become increasingly concerned about the effect

Continued on Page 20

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The arguments and the suffering continue one year on

"The people first felt a

muscle power are the result of



once compensation claims are tion is to be heard.

statutory or other provisions."

Carbide India.

Alfonsin and Sarney give Baker plan qualified backing

region's bargaining position.

visit to Argentina

Union Carbide finds uncertainty abounds on every side

urge and

Canada considers laws on tighter bank supervision

The future of the present inspector-general, Mr. William Kennett, is uncertain in the wake of the collapse of the two Alberta banks. Their troubles have been blamed partly on in-

International trade financing makes us tick.

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US groups urge end to schools apartheid



FINANCIAL TIMES

Peking prints Mao speech

1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 2680, 26

Top Chinese to visit Hong Kong

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هكذا من الأهل

Israelis apologise to US over 'spy'

By Lynne Richardson in Tel Aviv and Reginald Dale in Washington

THE ISRAELI Government yesterday apologised to the US over the Pollard spy case and promised to dismantle the intelligence unit involved if the allegations that it was spying on the US are confirmed.

The long-delayed official reaction to the spy scandal, announced yesterday by Mr Yossi Bilin, the Cabinet secretary, said the Israeli Government "would spare no effort in investigating this case thoroughly and completely."

While insisting that the Israelis' own inquiry is still incomplete and thus the Government of Israel is not yet in possession of all the facts, the statement made it clear that if the result confirmed the US allegations, "the unit involved in this activity will be completely and permanently dismantled" and those responsible brought to account.

Alluding to the close relationship between Israel and the US, the statement concludes by saying "spying on the US is in total contradiction to our policy. Such activity, to the extent that it did take place, was wrong and the Government of Israel apologises."

Mr George Shultz, the US Secretary of State, quickly accepted the Israeli apology, which was seen in Washington as going a long way towards defusing the tension between the two countries that built up throughout last week over the Pollard affair.

Mr Stephen Trott, the US Assistant Attorney General responsible for prosecuting espionage cases, said that he regarded the Israeli statement as an invitation to the US to pursue its own investigations, by interviewing Israeli officials who might be involved, one of Washington's main demands.

The US was very pleased with Israel's latest pledge to co-operate. The US has been seeking to question two Israeli diplomats, who were recalled from Washington on November 22, the day after Mr Pollard was arrested. Mr Trott said that it did not matter whether the officials were interviewed in Israel or the US, provided that US investigators could "look them in the face."

President Ronald Reagan devoted his weekend radio broadcast to the recent rash of US espionage scandals but did not mention the Pollard case, or Israel by name. He stressed however that the US "will not hesitate to root out and prosecute the spies of any nation. We'll let the chips fall where they may."

While affirming that "many nations spy on the US," Mr Reagan identified the main threat as the Soviet Union and its allies. He attributed the recent spate of arrests both to an increase in the amount of espionage and to more aggressive efforts by the US authorities to track down spies.

Mr Richard Helms, a former director of the CIA, said that governments habitually spy on their friends as in the Pollard case as well as on their enemies. There were no Queensberry Rules. Asked if the US spied on its NATO allies, Mr Helms replied: "I hope so."

UAE to build naval base

The United Arab Emirates (UAE) is to build a large naval base to protect its offshore oil installations, agencies report. Abu Dhabi Crown Prince Sheikh Khalifa bin Zaid al-Nahayan, the UAE armed forces deputy commander, said design work on the naval complex to be built about 45 miles north-east of Abu Dhabi on Fawwajil Island, would begin next year.

Western defence analysts say the Emirates have about 15 naval vessels, six of which are fast attack craft armed with French Exocet anti-ship missiles.

Sheikh Khalifa said the UAE was giving the Navy a special importance and greater responsibilities. About 40 per cent of Abu Dhabi's oil is offshore.

Washington admits role in Malta hijack rescue

BY REGINALD DALE, US EDITOR IN WASHINGTON

THE US has admitted that it was more involved than previously thought in the storming of a hijacked Egyptian airliner by Egyptian commandos in Malta last Sunday. The attack on the Egyptian Boeing 737 left at least 57 people dead and 90 wounded.

Pentagon officials yesterday confirmed press reports that three US officers had accompanied the Egyptian commandos who flew to Malta on a C-130 transport aircraft to conduct the assault. The officials insisted however that the Americans had played no part in the rescue, but were there only to give advice and assistance if needed.

The arrival of the US officers, in full battle dress according to one account, triggered an angry dispute between US and Maltese officials at Valletta's Laga airport. The dispute may have contributed to Malta's refusal to

What the EEC reforms may cover

BY QUENTIN PEEL

THE WHOLE exercise to reform the European Community, to be approved or rejected by EEC leaders today and tomorrow, means just one thing at heart: can they each accept a reduction in national sovereignty in order to achieve a more united Europe?

The package negotiated by top officials and foreign ministers over the past three months, though still full of holes, centres ways of increasing the use of majority voting in decision-making, and reducing the need for unanimity.

It would also result in some increase in the role of European institutions, such as the European Parliament and the European Commission, with the inevitable result of some loss in the powers of comparable national bodies.

The details still look dauntingly complex to any outsider. Here is a glossary of some of the key concepts at issue.

The Treaty of Rome: the founding document of the Community, 240 articles with the status of national law in each member state, setting out their agreed objectives. Any subject not included—such as environmental protection—requires unanimous decision-taking by the members. So do a range of specific questions needed to open up a genuine Common Market.

Completing the internal market: The process of removing the remaining national barriers to a single, EEC-wide market.

Voeest-Alpine losses rock Austria

By Patrick Blum in Vienna

THE DRAMATIC CRISIS at Voeest-Alpine, Austria's largest industrial concern, has rocked the political establishment, and placed a question-mark over the country's system of political and social consensus.

The losses for the state-owned steel, engineering, electronics and trading group have been revised upwards three times in a week, and are now expected to reach at least Sch 6.7bn (£218m). Some officials suggest that this figure may have to be revised again when final results come in at the end of the year.

The immediate consequence was the removal of the group management board. A new chief executive has been appointed on a temporary basis until March. Immediate ministerial candidates will be considered for the position after that.

There has been a public outcry over the losses of Voeest-Alpine. Intertrading (VAIT), Voeest's trading subsidiary, which is expected to show a deficit of Sch 2.4bn as a result of speculation on the oil market.

Politicians of all parties have condemned VAIT's casino-style speculations. The crisis, however, has raised questions over the system of management over the whole of the nationalised industries.

Mr Ferdinand Lachner, Minister in Charge of the Nationalised Industries, was apparently left in the dark about the real situation at Voeest.

The management of OIAG, the holding company for the crisis, although Mr Lachner also claimed that it did not know of the extent of the crisis.

The shifting of the blame is being met with growing scepticism in the press and by large numbers of people here. "The system of (running) state industries is sick," runs the headline of one newspaper.

An editorial in another daily talked of two classes of workers and enterprises: those in the state sector where jobs were kept with billions of schillings of subsidies, and those who have to face market conditions in the private sector.

The political row is unlikely to die down rapidly. The Austrian People's Party has called for a special parliamentary debate on the nationalised industries for Friday.



Mrs Thatcher and Mr Kohl: doubts about monetary policy

not only the bureaucracy at customs posts, but also differing industrial standards, exchange controls, and so on. Everyone agrees the process should be finished by 1992. Equally, most member states have special cases for exceptions voting. The system which gives each member state a specific weighted vote, according to its size, and sets a specific number of votes required to approve (or reject) any decision. In theory, it should be easier to take decisions than by unanimity.

The Luxembourg compromise: It should be called the Luxembourg "disagreement," whereby five member states (Britain, Denmark, France, Greece and Ireland) recognise the right of

of their central banks.

Differentiation: The need to allow for individual member states which may have national standards either above or below the EEC norm. To make provision for low standards is not too difficult, by giving the country a specific delay before the policy must be implemented. To allow countries with high standards to exclude products conforming to (lower) EEC regulations would blow a big hole in the concept of a single Common Market, especially when that country is West Germany.

Political co-operation: Getting together on foreign policy, in addition to the commercial co-ordination provided for by the present Treaty. The plan is to have a permanent small secretariat in Brussels, but no great bureaucracy to enforce closer co-operation. Member states shall "inform and consult" each other, and "endeavour to avoid any action . . . which impairs their effectiveness as a cohesive force in international relations."

European Union: A term which means all things to all people. Supposedly the ultimate aim of the exercise, there is no consensus on whether it really means an ultimate federal state of Europe, or little more than the present status quo. France wants a new preamble to the Treaty spelling out the general aim, and even creating another bit of bureaucracy—a secretary-general et al—to pull it together. No one else is very keen.

Norway and Community agree fishing quota pact

By Fay Gjester in Oslo

NORWAY and the EEC agreed a deal at the weekend on 1986 fishing quotas in their waters.

The pact allows both sides to boost their catches of a number of important varieties. Norway's fishermen's union has welcomed it because it will permit its members, hit by the recent decline in Barents Sea capelin stocks, to increase landings of mackerel and blue whiting.

Only two rounds of talks were needed to secure an agreement. The first, held in Oslo at the end of October, set provisional overall quotas, but failed to produce agreement on Norway's share of the herring and western mackerel catches, or the amount of cod that EEC fishermen could take in Norway's zone.

When the two delegations met again, in Brussels, Norway was granted 35 per cent of 200,000 tonnes—of a total North Sea herring quota fixed at 570,000 tonnes. Initially, the EEC had offered only 20 per cent—100,000 tonnes—of a 500,000-tonne quota.

Spain detains former head of Rumasa after extradition

BY DAVID WHITE IN MADRID

THE former head of the Rumasa business empire, Mr Jose Maria Ruiz-Mateos, was remanded in custody at a high security prison outside Madrid yesterday after being extradited on Saturday by West Germany.

The 54-year-old financier, whose interests were seized by the Spanish Government in 1983 and have since been sold off piece by piece, faces trial on two charges of accounting fraud.

Mr Ruiz-Mateos appeared briefly before the examining magistrate before being taken to the prison.

Under the terms of Spain's extradition treaty with West Germany, the former Rumasa chairman can be tried only on the two grounds which were cited by the Hesse state court which recommended extradition.

These involved the alleged invention of credits aimed at covering losses in the group's banks, and the alleged overvaluation of assets in Rumasa accounts.

However, Madrid has been trying to extend the scope of its treaty to include tax fraud. This is among the other charges made in Spain against Mr Ruiz-

Mateos which also included social security fraud and currency evasion.

The trial will enable Mr Ruiz-Mateos to air charges that there was a plot against him.

Several hundred people gathered outside the High Court in Madrid on Saturday night to express their support for Mr Ruiz-Mateos, who in barely 20 years built up some of Spain's largest private holdings including 20 banks, department stores, hotels, wine, insurance, shipping and construction companies.

He was flown from Frankfurt on an official Spanish aircraft in a carefully staged operation, aimed at avoiding a full-scale press reception. Reporters and others, including defence lawyers, had been led to believe he would arrive on a scheduled commercial flight.

Mr Ruiz-Mateos fled Spain shortly after the seizure of his UK white hat that time did not have extradition arrangements with Spain. He was arrested in April 1984 at Frankfurt airport on an international warrant, and released on bail after spending three months in custody. The bail of DM 10m (£2.7m) was said to be a record in Europe.



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OVERSEAS NEWS

David Gardner on the new owner of an international news agency
Mexican publisher takes on UPI

ON THE DAY of the first earthquake to hit Mexico City in September, the local bureau of United Press International (UPI), which like many foreign news organisations had its downtown offices here wrecked, moved into temporary accommodation in the headquarters of El Sol, a Mexican daily.

The move proved portentous, and in the corporate sense, permanent. Two months later, El Sol's publisher, Mr Mario Vazquez Rana, is now the enormously proud new owner of the financially crippled US news agency, clinching a deal which has perplexed analysts here and north of the border.

Mr Vazquez Rana paid \$25m for 90 per cent of UPI, with a commitment to inject a further \$15m-\$30m over the next four years. A rival bidder, Mr Joe Russo, a Houston real estate developer, was brought into the new company, New UPI Incorporated, registered in Delaware, at the last minute, with the remaining 10 per cent.

UPI had applied for Chapter 11 earlier this year after swingeing staff and salary cuts and the sale of its pictures division to Reuters, the UK-based news and financial information agency, failed to make much impact on accumulated debts of \$41m. As part of the deal, Mr Vazquez will, within 120 days, fully compensate UPI's smaller creditors and pay off individual claims of more than \$3,000 at 40 cents in the dollar.

UPI's new owner, at 53 years, is an engaging self-made man, the son of immigrants to Mexico from Galicia in Spain. He is best known here as one of four brothers who built up the leading Hermanos Vazquez furniture and white goods retail chain.

Prior to the UPI deal, his fame dates from his surprise 1976 purchase of the El Sol newspaper chain. It has always been thought this was in concert with the political ambitions of Mr Luis Echeverria, his friend and patron who was outgoing president of Mexico at the time.

Mr Vazquez's own ambitions are harder to fathom. Those who know him believe his ultimate goal is to become president of the International Olympic Committee—he is already president of the Mexican Olympic Committee, of the International Association of Olympic Committees, and of the Organising Committee for the Panamerican Games. Quite how ownership of a failing international news agency will further this ambition is far from clear.

Mr Vazquez's own description of his past, his fortune, his drive, and his plans for UPI, is full of superlatives and full of holes. The UPI deal, he says, "was the cleanest and most open in business history," and he personally has "the cleanest record of anyone in Mexico." He describes himself as "the most international person in Mexico," and, in passing, claims his Guadalajara-based El Occidente daily is "the best paper in the country."

His larger-than-life self-embellishment is visually complemented by what must be one of the more luxurious publisher's offices in the world. His third-floor headquarters, broken up by interior gardens complete with fountains, contain not only a boardroom, computer room and cinema, but also a gymnasium, sauna, hairdresser, plus a bar and dining room which would do credit to a 5-star hotel.

"I like to show this to my critics so that they feel envious," he remarks while conducting a brief tour of the premises.

There is almost no free wall space. As well as a separate trophy room (Mr Vazquez is a first-class shot, competing for Mexico in the 1972 Olympics), the walls are plastered with insignia and photographs of himself with assorted heads of state. Mexican presidents and international sports people.

In his personal office for example, above scale models of his three executive jets, signed portraits of the Pope and Fidel Castro of Cuba hang side by side. "For balance," he says (President Castro has since fallen out with Mr Vazquez, publicly accusing him of giving the next Panamerican games to Indianapolis instead of Havana).

The two questions Mr Vazquez has had to answer most often in the past month concern "balance"—whether or not UPI will be given free rein to report as its editors and journalists see fit, particularly on Mexico—and what his plans for the news agency really are.

No newspaper publisher in Mexico is immune from Government pressure since the state controls the newspaper monopoly. Pipsa, and can make or break many publications through the volume of advertising it places.

Mr Vazquez acknowledges that his purchase of the El Sol chain, which he has built from a 34-to-62-paper group with a claimed circulation of more than 2m and unequalled provincial coverage, was facilitated by his friendship with President Echeverria. He

says he paid \$12.5m for 75 per cent of the group, then in state receivership, and then spent \$52m cleaning up its debts. Until 1977, the former President's principal aide, Mr Fausto Zapata, was a prominent associate, but then Mr Vazquez claims to have bought out all his partners and restored the group's independence. "If you can find more than 10 mentions of Echeverria after that I'll give you 5m pesos for each one," he exclaims with characteristic flourish.

However, under Echeverria's successor, President Jose Lopez Portillo, Mr Vazquez bought Mexico Radio SA (known locally as ABC Internacional) and promptly axed a current affairs programme critical of the government. Despite this he claims not to alter a line in his



Mr Mario Vazquez Rana: ambitions hard to fathom

papers, though he shows visitors a little study where "I like to write two editorials a day when I'm bored."

The UPI operation will be "crystalline," he says, and scoffs at suggestions that the purchase is in any sense connected to long-standing third world efforts to challenge the dominance of the major western news agencies and create "a new information order." He plans to create a board of up to 20 US media notables to scrutinise UPI's operations, but is extremely vague on how he plans to relaunch the agency.

He says he has made an exhaustive study of the market, although it was put to him that the 78-year-old UPI lost its battle with Associated Press, the US's main international news agency, largely because of the growing specialisation

implied by AP's association with the Dow Jones Company to provide an economic service. Reuters' lucrative switch towards providing economic data was another factor, as was the syndication service provided by the major US papers which has sharply reduced the space for a general news agency.

Mr Vazquez talks generally about the need to "improve oneself" about new technology, and when pressed to be specific, about boosting economic and sports coverage and a news agency equivalent of the social pages prominent in most newspapers in this region.

Like most Mexican businessmen, Mr Vazquez is cautious about the size and source of his wealth. From loading refrigerators into lorries aged 15 he says he sold his quarter share in Hermanos Vazquez to his brothers for \$25m in 1981, which is plausible at that year's rate of exchange of 22 pesos to the dollar (he simultaneously sold real estate holdings worth 700m pesos, he says, for a further \$32m).

Less plausible are his claims that he bought the dollars to buy UPI from the Bank of Mexico (at rates of up to 500 pesos to the dollar), and that unlike most of a business class which holds up to \$30hr in foreign bank accounts, he has no dollars abroad.

What is the El Sol group worth? "I wouldn't take \$400m for it," he says, confirming that this is the value he puts on the chain. It is a price which most analysts find outlandish, even though the chain includes Mexico's main sports daily, Esto, and the group's costs have been sharply reduced by the introduction of up-to-date technology and editorialising.

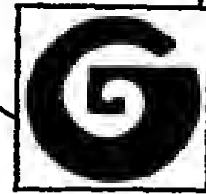
Mr Vazquez is known to have made money from government contracts. In the early 70s, for example, he was granted the country's sole firearms concession under restrictions on arms sales to the public were introduced after guerrilla violence began in the south.

The unanswered, 64,000 peso or dollar question, nonetheless, is why he should so passionately wish to own UPI, which he says he first sought when the Scripps - Howard newspaper chain sold it three years ago. A variety of critics say Mr Vazquez has an outside eye and craving for respectability. He himself gives the impression this is a sportlog opportunity, and with characteristic hyperbole, says "I have never failed in any challenge."

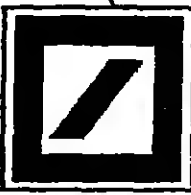
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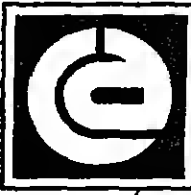
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South Korean and Japanese shipyards suffer fall in orders

BY ANDREW FISHER, SHIPPING CORRESPONDENT

SHIPYARDS in Japan, and South Korea suffered a sharp drop in business in the third quarter of this year with the world order backlog down to its lowest for more than two years. The world order book stood at 27.5m gross tons at the end of September against 28.1m at the end of the previous year, a decline of 554,000 tons to just under 5m tons. The shipbuilding industry associations of Japan and South Korea said after meeting in Tokyo last week that no recovery was likely before 1988 at the earliest. World shipbuilders should

the end of June and \$1.41 at the end of September 1984, according to Lloyd's Register of Shipping.

Both Japan and South Korea say demand will continue falling and the Japanese industry plans major cuts in capacity.

The Lloyd's figures showed that of leading shipbuilding countries, only Taiwan, Brazil,

SHIPPING REPORT

Dry cargo ship owners miss out on rates rise

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE RISE in tanker rates continued last week with activity concentrated mostly in the first three days before the US Thanksgiving holiday.

But the improved rates had little spillover effect on the dry cargo market, even though some oil/bulk/oil carriers

another 225,000 ton cargo.

Later in the week, said E. A. Gibson Shipbrokers, Japanese charterers paid Worldscale 49 for a 250,000 tonner. This compares with levels of just above Worldscale 20 at the start of the year and more than Worldscale 30 last month.

Japan moves on wine tariff

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2nd December, 1985

UK NEWS

Effects of London crisis spread to other metals

World tin market holds its breath

BY ANDREW GOWERS AND OUR FOREIGN STAFF

AS THE international tin crisis staggers into its sixth week, the world market waits nervously for an eventual resumption of tin trading on the London Metal Exchange (LME).

Metal dealers in Britain, Japan, West Germany and the US report that trading has shrunk to a bare minimum in the absence of a forum that used to set benchmark prices for the world market. Tin consumers are living from hand to mouth, with inventories trimmed to the bone, in the expectation that when the LME market does reopen they will benefit from a sharp drop in prices.

Deals that are being struck are largely based on provisional prices which are subject to adjustment when LME trading resumes. They do contain an omen for the future: those provisional prices are well below the level of £8,140 a tonne at which tin last traded in London.

"Basically, the business has ground to a halt," said one senior, and very worried, metal trader in London.

Trading in tin in London and Kuala Lumpur was suspended on October 24, when the International Tin Council's (ITC) buffer stock manager ran out of funds with which to support the market.

The crisis has also had serious effects on trading in other metals, such as copper and aluminium, largely because of doubts over the

solvency of some traders heavily exposed to contracts with the ITC. The LME - the world's leading metals market - reported two weeks ago that its turnover had fallen by about 50 per cent. New business - as opposed to liquidation or "carrying" deals - has dropped to a trickle.

Fears have been expressed that the lengthy suspension of tin trading could lead to the growth of a secondary, or "grey" market outside the LME. But so far, this has apparently been slow to materialise.

In Britain, the bigger consumers, such as the British Steel Corporation, are trying to rely on their stocks where possible. In many cases, however, inventories have been heavily run down, which means that the European smelters - such as Rio Tinto-Zinc's Copper Pass factory on Humberside and Billiton's plant at Arnhem in the Netherlands - are said to be able to drive hard bargains on prices to end users.

In addition, there is an embryonic spot market in which dealers say tin is changing hands in small lots at prices of between £3,800 and £7,100 a tonne. The buyers in these deals tend to be merchants who normally trade in small quantities and do not have connections with a tin smelter.

The smelters are still buying tin concentrates, for example, from the Cornish tin mines, the only such op-

erations in Europe. But as they have been deprived of their principal pricing mechanism - the London Metal Exchange - they are having to pay provisional prices that will be adjusted when the London market reopens.

A typical price being paid at present by one smelter is about £5,500 a tonne, which is believed to be causing acute difficulties for some of the suppliers. The Cornish mines, for example, have production costs ranging upwards from about £7,500 a tonne, and are regarded as highly vulnerable to a sharp and sustained drop in tin prices.

"They're aiming to give me some cash flow, but are building in a discount from what they think the price really is," said one mining company representative.

In West Germany, the biggest tin-consuming country in Western Europe, the picture is similar. Since LME trading was suspended the uncertainty has caused a marked falling-off in the volume of tin dealings.

"The market is very restrained," said an official of the West German Metal Dealers' Association in Bonn. One trader estimated that perhaps half of the remaining tin business was now being done at fixed prices, with the price currently around £5,500 a tonne. The other half was being conducted with an eye to the reopening of LME trading. If the market did not reopen,

prices would be negotiated by the parties to the deal, with the proviso that the customer could return the tin if they could not agree on a price.

In Japan, buyers are being similarly cautious, negotiating prices directly with suppliers. Tin is said to be fetching about \$9,800 a tonne. Tin imports have fallen off dramatically - from a monthly rate of about 2,300 tonnes in normal times to between 300 and 400 tonnes.

A trader said that stocks were adequate at present both for tin users and traders, but after mid-December, he said, the situation could get "pretty tight".

In Malaysia, the world's largest tin producer, the government-backed secondary market based in Penang does not appear to have taken off in a big way. The two smelters there have been supplying metal to their clients at prices of around 23,000 ringgits a tonne (about £2,500), about 20 per cent lower than before the crisis began. Buyers are just purchasing enough for their immediate needs, however, and the prices at present being quoted are not regarded as representative of the likely level once the terminal markets reopen.

In the US, meanwhile, the big tin users report little embarrassment yet from the London debacle, although they appear to have changed their buying patterns from

large consignments to small batch deals.

According to metal traders in New York, tin is changing hands at between \$4.50 and \$4.60 a pound. Customers are unwilling to buy large amounts, they say, because they are afraid of being caught with large stocks if the price suddenly collapses.

Weirton Steel, for example, one of the country's main tinplate manufacturers - it operates under the slogan "Weirton - home of the tin can" - said that it was securing metal "in the normal way through traders", while US Steel, the market leader, said that it was "surviving quite nicely".

Back in London, however, all eyes are fixed both on the LME and the ITC. Although many people are resigned to a price crash in the event that the tin council cannot agree on a solution, the metal exchange is likely to keep its tin market closed for as long as there is even the faintest chance that one is pieced together.

That could yet invite the growth of a bigger secondary market. After all, those provisional deals are going to have to be priced sooner or later.

Additional research by: John Davies in Frankfurt, Terry Dods-worth in New York, Wong Sulang in Kuala Lumpur and Our Tokyo Staff.

BBC wins three-year funding

By Jason Crisp

THE ANNUAL BATTLE over the financing of the BBC External Services has been ended with a three-year agreement.

The financing of the External Services, which includes the World Service Foreign Language Broadcasts and monitoring services, has been the subject of annual political rows as successive governments have tried to cut its budget to reduce public expenditure.

Following an inquiry last February, the Government has granted, for the first time, a three-year budget to the BBC External Services. This will rise from £92m this year to £100m in 1987-88. A further £15m is included, as from next year, when the BBC takes over responsibility for certain relay stations from the Foreign Office.

Welcoming the decision, Mr Austen Kent, managing director External Broadcasting, said: "While it will allow us to plan sensibly, it does not provide any fresh money for expansion of output. If we want to boost programmes to one part of the world, then we still have to draw in our antennae somewhere else."

Mr Stuart Young, chairman of the BBC, said: "For years now, successive BBC External Services managements have been forced to plan and operate within the constraints of a one-year financial straitjacket. It has been an unenviable task of organising broadcasting to more than 120m listeners in 37 different languages."

Labour pledge on Liverpool investigation

Financial Times Reporter

THE Labour Party yesterday pledged that the forthcoming inquiry into Liverpool's district party, which is dominated by the far-left Militant group, would be "scrupulously fair". Last week the Labour Party suspended the local Liverpool party pending the inquiry.

The inquiry into Militant's activities in the Liverpool area is due to begin next Sunday. The results, with any recommendations on disciplinary action, are expected to be prepared in time to go before the Labour Party's national executive early in the new year.

A Labour spokesman stressed that, although the party wanted the matter resolved quickly, the inquiry would carry on "as long as it is necessary to ensure that natural justice prevails."

"The inquiry's findings will go before the national executive in January at the earliest. It will be a full and fair hearing. We believe it is vital that there is nothing superficial in the proceedings."

The eight-strong inquiry team, all drawn from the national executive, includes Mr Larry Whitty, the party's general secretary.

The hearings will be in private, and witnesses are being granted anonymity if they prefer it.

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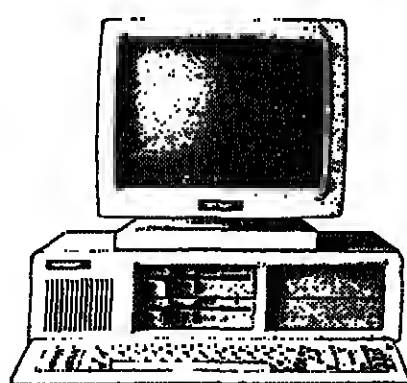
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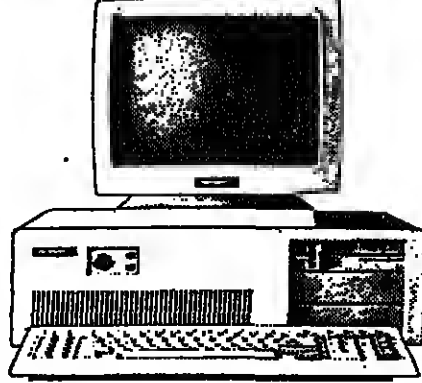
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Church report on inner cities urges public spending rise

BY MAURICE SAMUELSON

FINANCIAL TIMES REPORTER

THE RESULTS of a two-year inquiry by the Church of England into the crisis in Britain's inner cities are to be published tomorrow in a report that is deeply critical of both government and church.

The Archbishop of Canterbury, Dr Robert Runcie, set up the commission of inquiry in 1983 and appointed as chairman Sir Richard Caring, former chairman of the

The 400-page report, Faith in the City, is unlikely to be warmly welcomed by the

...comed by Mrs Margaret Thatcher, the Prime Minister. Although she has urged closer regard to Christian principles, the report is critical of many of the government policies

many of the government policies he regards as fundamental, particularly on public sector housing. The Commission joins Mr Nigel

The Commission joins Sir Nigel Lawson, the Chancellor of the Exchequer, and the recent Duke of Edinburgh's Housing Inquiry, in maintaining that mortgage interest relief, which costs the Exchequer

The report says it is inequitable to give help to those who need it least through mortgage interest re-

The Government will be especial-

BY PETER RIDDELL, POLITICAL EDITOR

which the Government rejected in 1981 but provisionally accepted this year.

The most contentious item is the proposed levy on blank tapes, which the Government rejected in 1981 but provisionally accepted this year.

December 1985

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Associates Cap. Corp.	12 %	■ Hongkong & Shanghai ..	11 1/2%
Banco de Bilbao	11 1/2%	■ J. Marley	11 1/2%
Banco de Colombia	11 1/2%	■ Knowsley & Co. Ltd.	12 %
Bank Leumi (UK)	11 1/2%	■ Lloyds Bank	11 1/2%
BCCI	11 1/2%	■ Edward Manson & Co. ..	11 1/2%
Bank of Ireland	11 1/2%	■ Midland Bank	11 1/2%
Bank of Cyprus	11 1/2%	■ Morgan Grenfell	11 1/2%
Bank of India	11 1/2%	■ Mount Credit Corp. Ltd. ..	11 1/2%
Bank of Scotland	11 1/2%	■ National City Bank	11 1/2%
Banque Belge Ltd.	11 1/2%	■ National City Bank	11 1/2%
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Bankers' Trust	12 %	■ Northern Bank Ltd.	11 1/2%
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Choulastrons*	11 1/2%	■ Royal Trust Co. Canada ..	11 1/2%
■ Citibank N.A.	11 1/2%	■ Standard Chartered	11 1/2%
■ Citicust. Savings	11 1/2%	■ TCB	11 1/2%
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C. E. Costes & Co. Ltd.	12 %	■ United Mizrahi Bank	11 1/2%
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Dansan Lawrie	12 %	Commitments	
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■ Deutsche Bank	12 %	8.50% Top Ten £2500+ at	
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First Nat. Fin. Corp.	11 1/2%	Call deposits £1,000 and over	
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A cartoon illustration of a man in a suit kneeling and holding up a large, dark, cloud-like shape. Inside the shape, the words "EEC BANKRUPTCIES" are written in large, white, stylized letters. The man is looking up at the shape with a determined expression. The background is white, and the entire illustration is framed by a thick black border.

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INTERIM REPORT FOR THE SIX MONTHS ENDED 30th SEPTEMBER, 1985

The Directors announce that the unaudited Group results for the six months to 30th September, 1985 were:

	Six months to 30th September 1985		Six months to 30th September 1984		% Increase/Decrease
	Group MS'000	Company MS'000	Group MS'000	Company MS'000	
Turnover	450,567	21,245	586,463	25,997	(23)
Investment & other income	10,266	5,868	9,462	1,161	8
Operating profit	71,328	17,765	109,625	22,340	(35)
Associated Companies	1,715	—	738	—	133
Profit before taxation	73,043	17,765	110,363	22,340	(34)
(See Note 1)	—	—	—	—	—
Taxation	29,467	7,961	41,237	9,282	(39)
(See Note 2)	—	—	—	—	—
Profit after taxation but before extraordinary items	43,576	9,804	69,126	13,058	(37)
Minority interests	49	—	29	—	69
Extraordinary items	43,527	9,804	69,095	13,058	(37)
(See Note 3)	2,786	—	1,785	—	56
Retained profit for the period	46,313	9,804	70,880	13,058	(35)

NOTES

(1) After Charging					
Interest	479	12	910	162	(47)
Depreciation	10,829	223	10,337	87	6
(2) Taxation Includes					
Malaysia	29,263	7,961	39,969	9,282	(27)
U.K.	—	—	1,020	—	(100)
Associated Companies	204	—	248	—	(18)
(3) The Extraordinary items comprise the following:					
Profit on sale of land by subsidiary companies	140	—	1,463	—	(90)
Profit on sale of shares by a subsidiary	648	—	322	—	101
Surplus from liquidation of an investee company	1,998	—	—	—	—
	2,786	—	1,785	—	56

Profit after taxation but before extraordinary items as percentage of turnover	1985 Group 9.7%	1984 Group 11.8%
Profit after taxation but before extraordinary items as percentage of shareholders' funds	2.6%	4.2%
Net earnings per share (in Sen)	10.3	16.9
Net tangible asset backing per share	MS3.98	MS3.92

Harvested Crops — tonnes				
FFB	309,825	309,825	309,825	309,825
Palm Oil	386,762	386,762	386,762	386,762
Palm Kernels	82,397	82,397	82,397	82,397
Rubber	23,625	23,625	23,625	23,625
Cocoa	27,165	27,165	27,165	27,165
Copra	2,376	2,376	2,376	2,376

The reduction in turnover and operating profits reflected the general decline in commodity prices and the lower margins in the palm oil refining industry. Although crop production for the year is expected to be in line with last year the further fall in commodity prices since the first half means that the results for the year will not match last year's exceptional level.

By Order of the Board
Zainal Abidin Jamal
Secretary

UK NEWS**Sealink sees £8m return to profit**

By Andrew Fisher, Shipping Correspondent

SEALINK, the UK ferry company owned by Sea Containers, is likely to make profits of about £8m this year, compared with a £10m loss in 1984, according to Mr James Sherwood, Sea Containers president.

This is despite the loss of about £7m which the Channel Islands services will suffer for 1985. Sealink has announced steps to eliminate these losses and achieve at least break-even point in 1986.

Sea Containers, administered from London but based in Bermuda, bought Sealink for £80m in July 1984. Sealink made a profit in the second half of last year, but this was offset by earlier losses caused mainly by strikes.

Mr Sherwood said Sealink would be taking up with the UK's Office of Fair Trading its exclusion from the Belgium market now that its former partner in Belgium's Regie Voor Maritiem Transport (RMT) had reached an agreement with rival Townsend Thoresen, part of European Ferries.

Sealink had not been doing enough business because of its partnership with RMT.

Sealink is also planning new services from the UK to Scandinavia and Spain.

Mr Sherwood said Sea Containers was considering buying more hotels in the US and the Far East.

The group has just reported net earnings for the first nine months of \$44.1m (£30.5m) against \$56.8m for the same period last year.

He said total 1985 results would be down on last year because of oversupply and rate cutting in the container shipping industry.

Tractor sales drop confirmed

By Andrew Gowers

A PREDICTED drop in UK tractor sales has set in over the last four months and looks likely to continue into next year, according to figures released yesterday by the Agricultural Engineers' Association (AEA).

Tractor registrations for 1985 are expected to total about 25,000 units between 1 and 2 per cent down on last year's level, but sales next year could fall by up to 10 per cent.

Tractor exports are about 9 per cent down from last year's bumper figures, reflecting the generally depressed state of Western agricultural markets and the firming of the pound this year.

One AEA official yesterday told the annual Smithfield livestock show that "the market is getting darker and it's difficult to see the light at the end of it."

Mr Frank Moore, AEA president, played down the warnings of gloom in the industry. The dairy sector had expressed similar predictions when milk production quotas were introduced last year, but was "bouncing back again."

Farm machinery manufacturers could count on falling inflation, lower interest rates and the fact that no big changes in the EEC's Common Agricultural Policy were imminent, he said.

A decline in the UK tractor market has been widely forecast because of EEC cutbacks in farm support. The time it has taken to set in is explained by two factors.

First, the reductions in capital taxation allowances that took effect this year led to a spending spree among farmers keen to beat the budget. The effect of that on tractor registration figures has disappeared.

Second, this summer's poor weather has forced farmers to improve their equipment in order to complete their harvest in difficult conditions.

AEA officials expect the bad weather to affect tractor buying next year. The Ministry of Agriculture estimates that farm incomes are about 30 per cent down this year.

Wage restraint route to more jobs challenged by TUC

BY PHILIP BASSETT, LABOUR CORRESPONDENT

TRADES UNION Congress (TUC) leaders yesterday responded critically to suggestions by Mrs Margaret Thatcher, the Prime Minister, that a reduction in pay settlements would lead to the creation of 200,000 new jobs.

Speaking to the Conservative Trade Unionists' conference in Blackpool, Mrs Thatcher warmly endorsed the Confederation of British Industry's (CBI) recent call for a 2 per cent reduction in settlements as part of a drive to reduce unit-labour costs.

She said: "We calculate that if we can have smaller increases a little bit below inflation, in the longer run it would create some 200,000 more jobs and help keep more work in this country."

Union defends ballots system

BY OUR LABOUR CORRESPONDENT

LEADERS OF Britain's largest union, the Transport and General Workers' (TGWU), meet today amid mounting criticism of the union's procedures for electing its executive council.

As Mr Ron Todd, TGWU general secretary, takes the step of writing an open letter to the union's 1.5m members defending its procedures, and as a succession of government ministers attack them, there were indications that today's quarterly meeting of the TGWU general executive council might consider the issue again.

Much of the criticism, chiefly in The Sun newspaper, concerns a view that the union's elections seem

unlawful under the Government's 1984 Trade Union Act. The criticism comes in a year when the TGWU has already had to repeat Mr Todd's own election because of allegations of ballot-rigging in the first vote.

Mr Todd makes the first sustained defence of the TGWU's electoral system in an open letter to be published this week.

He says the attack on the union is "particularly disturbing because it is clearly timed to coincide and interfere with the current elections of the executive council." He writes: "Our executive is elected by you and is accountable to you, and I — as the principal officer of the union — see it as my duty to ensure that this

remains so."

Mr Todd says that any candidate's future in the election "will be determined by the membership he represents through the ballot box, not by any small group of individuals."

That is a reference to charges that the union's leadership is in the hands of a small group of left-wingers.

Mr Norman Tebbit, Tory party chairman, said the "most serious" allegations had been made against the TGWU in the press. The Sun newspaper has run a series of articles containing allegations which, if true, would seem to point to a well organised plot to deny fair elections.

Wimpey discusses reactor for Portugal

By David Fishlock, Science Editor

SENIOR PORTUGUESE energy officials from government and industry are visiting Britain tomorrow for discussions with George Wimpey, the construction group, about a prospective nuclear power programme in Portugal.

George Wimpey International and Atomic Energy of Canada, designers of the Candu nuclear reactor, have been invited by Portugal to report on a power programme based on the Canadian nuclear system.

Their joint report is expected to go to the Portuguese Minister for Industry and Trade early in 1986. Portugal has a long-standing interest in nuclear energy because it is about 80 per cent dependent on oil imports for its energy.

Wimpey says that the discussions are based on proposals that Portugal's first reactor might be 40 per cent constructed in the country, with the proportion rising for subsequent units.

The two companies completed a survey of Portuguese industrial capability earlier this year. Latest Portuguese estimates suggest that the country might aim for 14 per cent of its electricity from nuclear sources by the year 2010, which adds up to about 3,000 Mw on current demand forecasts.

Portugal already has a uranium mine in operation — one attraction of the Candu reactor would be that it uses natural uranium as its fuel.

This announcement appears as a matter of record only.

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Genbel Investments Limited (Genbel) has acquired 5,178,494 shares in Trans-Natal Coal Corporation Limited (TNC). Based on a market price of 1.175 cents per TNC share, the transaction has a value of R60,847,305.

TNC's major activity is the financing of coal mining projects in southern Africa. The 5,178,494 shares in TNC being acquired represent approximately 7.51% of TNC's issued share capital.

The cost of this acquisition will be settled as follows:

- (a) R20,000,000 in respect of 1,702,000 shares in TNC in cash.
- (b) 1,454,600 new shares in Genbel will be issued in exchange for 3,476,494 shares in TNC. These 1,454,600 new shares will rank pari passu with the existing issued shares in Genbel.

The shares in TNC were acquired from the General Mining Union Corporation Group. The directors of Genbel believe the prospects of TNC to be very promising but in the short term this investment will have a minimal effect on the distributable earnings and net asset value per share of Genbel.

Application has been made to the Johannesburg Stock Exchange and The Stock Exchange, London for the listing of the new shares. Copies of this announcement are obtainable from the transfer secretaries at the undermentioned addresses:

South Africa:
General Mining Union Corporation Limited
Share Transfer Department
74/78 Marshall Street
Johannesburg 2001
(PO Box 61357 Marshalltown 2107)

United Kingdom:
Hill Samuel Registrars Limited
6 Greencoat Place
London
SW1P 1PL

And for two business days following the date of publication, from the Company Announcements Office, The Stock Exchange, London.

Johannesburg
2 December 1985

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TECHNOLOGY

Geoffrey Charlish reports on a system that may offer large savings on conventional data transmission methods

Radio links could cut big-site expense

BIG SAVINGS can be made in oil, petrochemical and industrial sites by using radio data transmission in place of conventional cabling.

That is the claim by Process Automation and Computer Systems (PACS), a Southampton company that has just introduced a system called Facslink.

On a site where say, 100 sensors have to send their readings to a central data collection or control point, cable connections might cost about £400,000, while the use of 100 Facslink units would cost only £100,000.

Transmitting data over radio links is hardly new. Telemetry, or point-to-point links for sending technical data, has been used since before the Second World War and in recent years, several companies have introduced systems for point collection of data where no wired connection is available—in marshalling yards for example. The cellular radio services, too, are now available for data transmission on the move.

Pacslink allows fixed instruments such as temperature and flow sensors to be connected by radio to a control room and if necessary, to each other, for exchanging data on almost any kind of large site.

Two kinds of unit are provided, a slave and a master. The "slave" can have up to 16 sensors connected to it. Each sensor has its own digital address to which it responds and on any site more than 260,000 addresses can be accommodated.

The slaves communicate over a maximum of seven VHF (very high frequency) channels in the 173.20 to 173.35 MHz band. At the moment a licence is required but the matter is under consideration at the Trades and Industry Department and it is expected in the middle of 1986.

expected that the band will be de-licensed. The equipment can be supplied for use anywhere between 150 and 200MHz, or above 400MHz for use in the US.

Data is gathered from the slaves or otherwise directed by a master station, which is connected to a central console where the gathered data can be processed and displayed. Interfaces are under development that will allow a master station to be connected to wired networks and data highways in common use in the instrument industry.

A likely application will be in data logging by the master station, with 16 measurement points scanned each second. But a form of networking is also possible in which specific links can be set up according to a program. The master station, the slave itself, or the instrument connected to the slave can initiate transmission to the centre.

Interference with other, similar systems is unlikely since the maximum radiated power is only 10 mW for large sites, giving a range of about 1.5 km. For smaller sites a 1 mW transmitter is used with a range up to 500 metres.

Using frequency switched keying (small variations of radio frequency above and below the nominal channel frequency which correspond to the digits in the data), a data rate of 2048 bits per second is obtained on each of the seven radio channels. Some 900 sensors can be scanned every minute.

PACS says the system is intrinsically safe (power is from small batteries or a tiny solar array) and certification is expected in the middle of 1986.

Security is good. The company claims that the radio technology used and the network software allow only one misleading message in over 200,000 years.

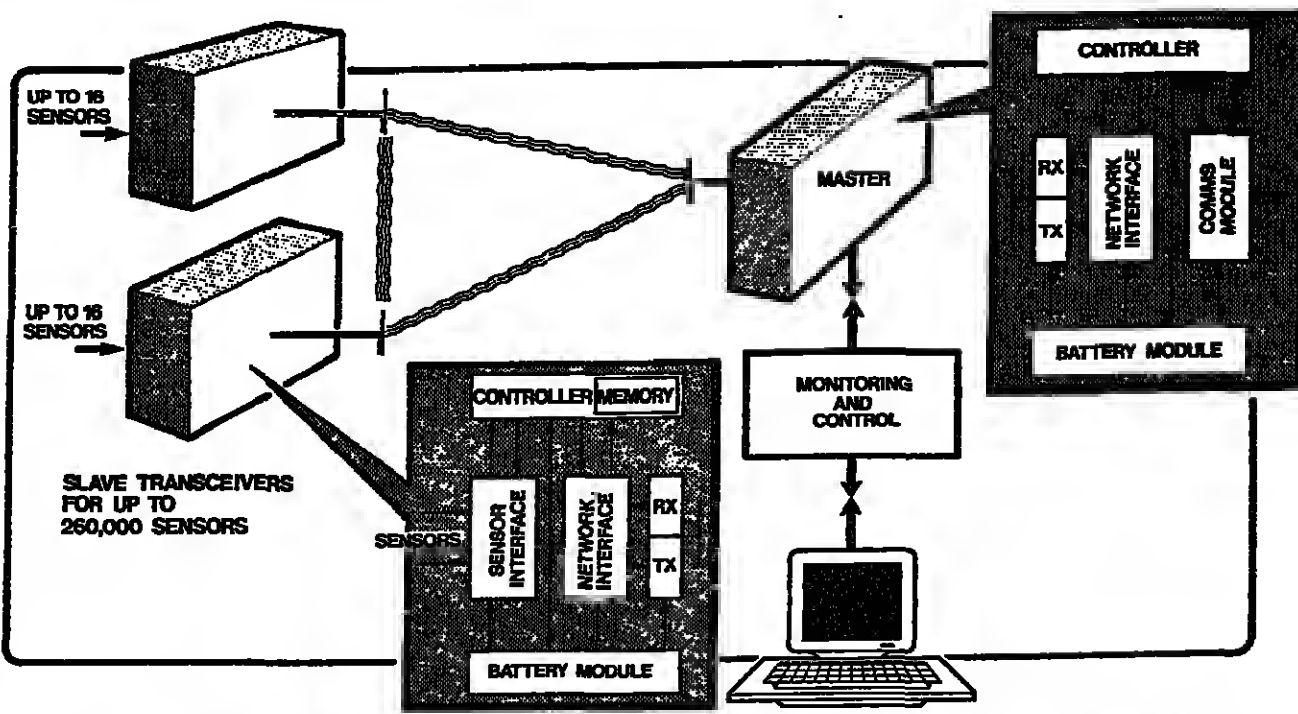
Trials on the first commercial installation at the Esso Chemical site at Fawley are due to start in two or three weeks, following earlier initial testing at two other sites.

Applications are expected by water, gas, electricity and sewerage organisations for communication with remote stations. Further likely uses will be at airports, docks and industrial sites. Warehouse data capture, machine monitoring, agricultural control and offshore use to save weight (of cables) are other possibilities.

PACS will sell the units complete with suitable instrument interface cards, direct to end users. In addition, system builders and instrument companies will be able to purchase either full systems or components for integration into their own products. Negotiations with a number of multinational instrument vendors are in progress.

Standard Telephones and Cables, which developed part of the radio system, will undertake marketing into military applications.

Pacslink could open new horizons in instrumentation because many applications have been held back by cabling costs. PACS says that the average cost of cabling is about £40 a metre, which for an average cabling run of 100 metres, amounts to £4,000 for each sensor connected. A single Facslink installation costs an average of £1,000. In the case of a medium-sized refinery tank farm, the system could save more than £1m.



These PACS master and slave radio units have microprocessor control to allow big site data networking

Alvey opts for Orion

THE ORION superminicomputer, designed and built by the UK company High Level Hardware, has been selected as the principal workhorse of the Alvey Directorate's research programme in intelligent knowledge based systems.

The Orion computer, of which ten have been installed by the directorate, was chosen because it runs Unix, the standard Alvey operating system for IKBS, and because of its range of language compilers and microcoding possibilities.

The computer is said to offer roughly the same performance as the industry standard DEC Vax superminicomputer for about a quarter the price.

Telescope role for mirrors

A GROUP of 36 hexagonal mirrors will form a key feature of this world's most powerful astronomical telescope, due to be built on the Pacific island of Hawaii by 1991.

Itak Optical Systems of Lexington, Massachusetts, is building the mirrors under a \$10.6m contract with the California Institute of Technology. The optical devices will form the 400-in primary mirror for the \$57m, 200-ton W. M. Keck telescope, which will be installed on Mauna Kea, a volcano on Hawaii.

Fabrication of the mirrors is due to start next year. Once in operation, the optical system will let astronomers peer twice as far into space as the largest telescope now in existence. The telescope will enable scientists to detect objects some 200m times fainter than can be seen

with the naked eye.

The Keck telescope is to be built and operated by the California Association for Research in Astronomy, which comprises the W. M. Keck Foundation, the California Institute of Technology and the University of California at Berkeley.

Each hexagonal mirror in the primary array will be 72 in across, 3 in thick and weigh about half a ton. In operation, the segments will be positioned under the control of a computer. This will adjust the mirrors to within the diameter of a human hair and allow for distortions introduced into the system by gravity and increases in temperature.

Itak will construct the mirrors using what is called the stressed mirror polishing technique.

PETER MARSH

Disks lose to chips

A new microcomputer from Action Instruments, Chichester, designed for factory automation, process control and field testing applications, uses chip storage in place of disks and can withstand harsh environments.

The A-PAC-PC10 is otherwise functionally the same as an IBM personal computer. It uses an 8085 microprocessor on a plug-in board and the usual housekeeping storage. In addition, however, it has a board of bubble memory, giving up to 512,000 bytes of storage.

Input and output cards are available for the machine allowing the direct connection of a variety of voltages and sensors (digital and analogue)

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More help for bank staff

IBM has put its label on two new banking machines designed to make life easier for counter staff and for customers.

For counter staff it has announced the "teller assist unit" which dispenses cash to two cashiers seated side by side through a rocking dispensing slot. The machine is, in fact, designed by Inter-Data, the Swedish-based company, which has already supplied it under its own colours, to National Westminster Bank in the UK. It has also announced a "personal banking machine," a device similar to a through-the-wall automatic teller, but suited only to indoor use. It can dispense cash, handle loan applications and provide statements. It can be programmed to provide other routine services leaving bank staff free for more complex issues.

Heat resistor

PYROTEK of Milton Keynes is selling a new type of fire-resistant board for such installations as melting furnaces and electric control gear. The asbestos-free product is made from cement strengthened with inorganic material and can be used at temperatures up to 350 deg C.

Wildcat aims to change the drill

A BRITISH joint venture involving the Weir group hopes to influence a long-standing debate in the offshore oil and gas industry over whether to turn a drill from the surface or from a machine lowered down the well near the rockface.

Most drilling in the North Sea, is done by rotary table. This tried and tested system uses a powerful turning device on a drilling rig to turn a drill string—hundreds of lengths of steel pipe—which can often be tens of thousands of feet long or more.

Downhole motors, or mud motors as they are also known, account for about 15 per cent of the drilling, according to oil companies. These machines are powered hydraulically by drilling mud pumped at high pressure down the inside of the drill pipe to activate the tool.

Positive displacement downhole motors act like a corkscrew inside a rubber sleeve. Mud is pushed down the sleeve forcing the corkscrew to turn and this turns the drill bit.

The second kind of mud motor is a turbodrill. The mud is driven past turbine blades which rotate the shaft powering the drillbit.

The two systems have their special applications; positive displacement drills turn more slowly but with a very high torque. A problem for this system is wear. The rubber seals eventually weaken with the

force of the mud which will drive its way between the seal and the driveshaft.

Turbodrills work at higher speed but develop less torque. Their makers claim a higher lifespan which reduces the cost of extracting all the drill pipe to replace the worn motor. The drillbit in this case can rotate at around 800 rpm against about 350 rpm for a positive displacement motor. Drilling strings powered from the surface turn at around 180 rpm.

Weir and Wildcat, an Aberdeen specialist drilling company, have formed a joint venture, Weir Drilling, which plans by the end of the year to have a prototype running of a new range of turbodrills called "The Wildcat". These will be designed to combine the virtues of both systems: the torque of the positive-displacement motor with the speed of the turbine.

The turbodrill, its backers hope, will give the lifespan and performance to offer real competition to rotary table drilling in certain rock formations. Turbodrills have been around for some time, but the developers are reluctant to say how their design improves the motor.

Mud motors come into their own with the deviated wells which are rising in importance as the development of marginal oilfields offshore gathers pace. The wells are drilled to a certain depth and are spread out in different directions towards

various points of an oil reservoir.

This form of drilling is one of the main lessons learned in the North Sea, where oil companies want to make the best use of the hugely costly offshore structures to reach as much oil as possible.

Wells can be deviated to penetrate rock thousands of feet away—sometimes nearly at right angles to the platform. But the greater the deviation, the greater the friction for surface-driven drilling equipment in which the entire drill string is turning. This increased strain can lead to the eventual destruction of the well.

Downhole drills have been used for the "kick" used to take a well off the vertical on to its deviated path. But quite often conventional surface-powered drilling then resumes because of the oilmen's worries about machinery operating at remote depths.

The weir wildcat venture hopes to gain confidence of the operators to use mud motors past the kick point down to the eventual destination of the well.

They argue that the mud motors will eventually reduce the all-important cost-per-foot which the operators want to reduce, especially in the exploitation of marginal oil fields.

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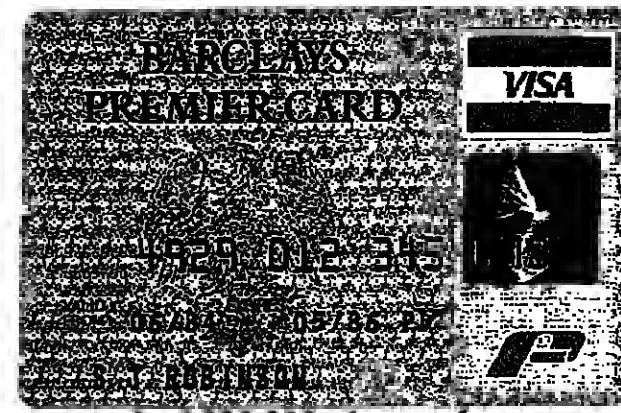
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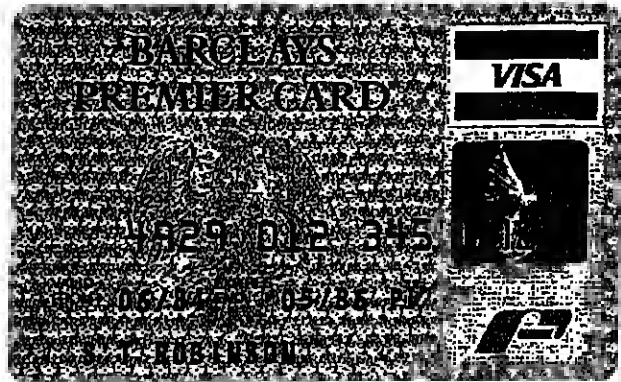
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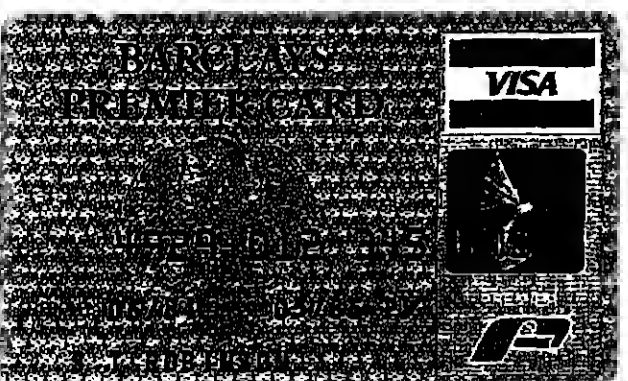
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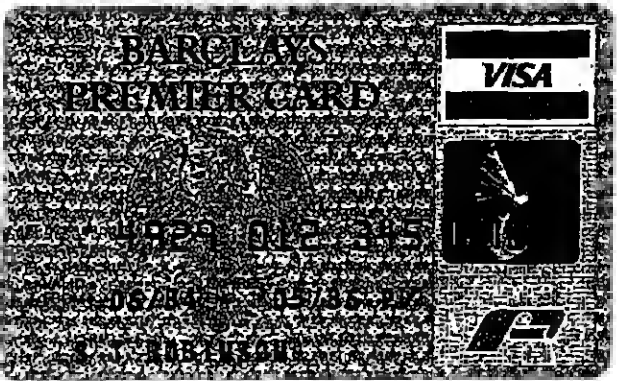
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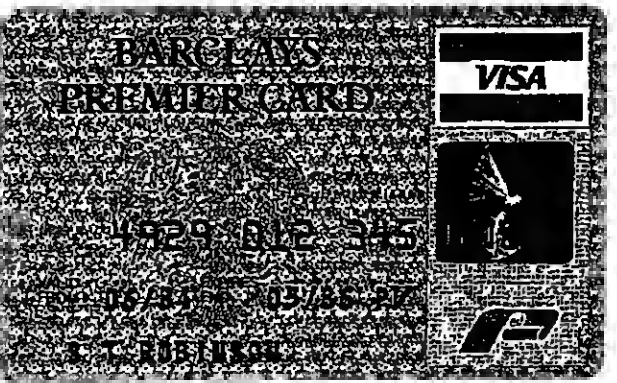
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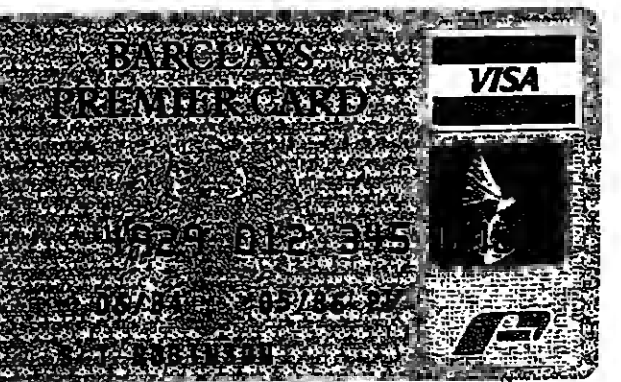
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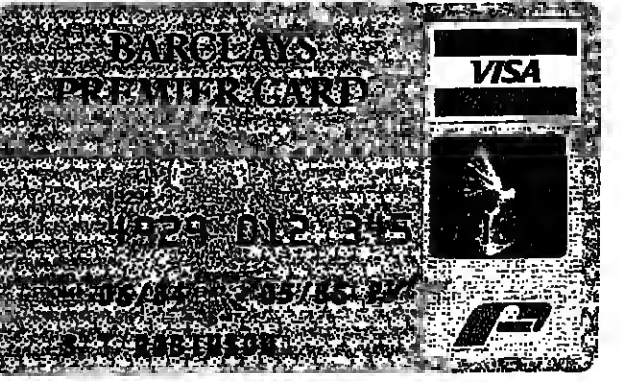
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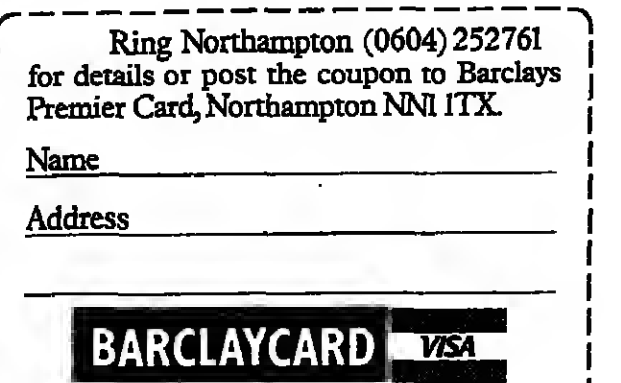
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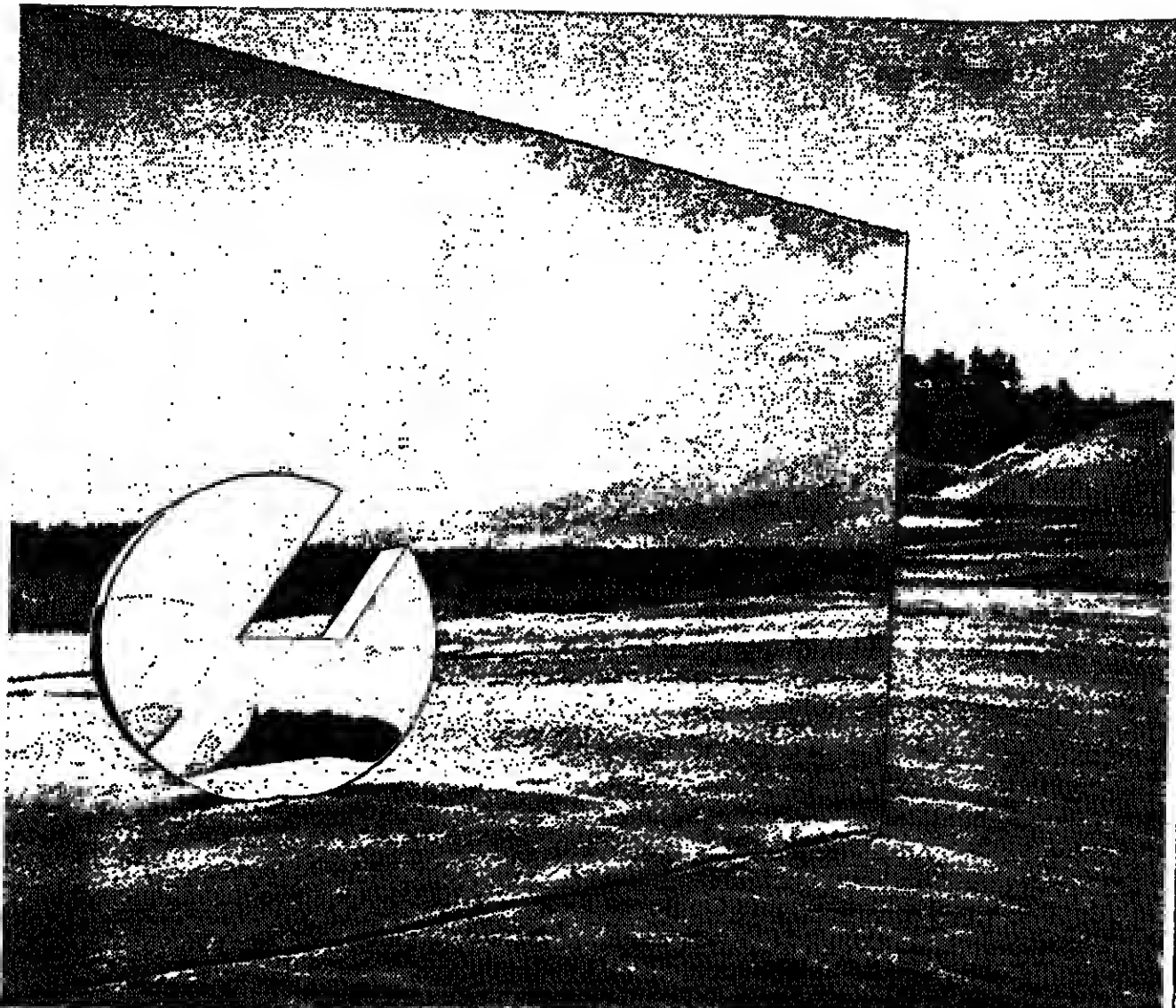
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THE WEEK IN THE COURTS

Paradoxes of judicial reviews

THE LIFE of the law lies not in logic but in paradox. Or so it seems from two of the Court of Appeal's recent decisions on applications for judicial review.

The first was Regina v London Regional Passenger Committee ex parte London Borough of Brent and Others (FT Commercial Law Reports November 29 1985). The second was Regina v Chief Constable of Merseyside Police ex parte Colley and Others (The Times Law Reports November 28 1985).

What purpose does an application for judicial review serve? It enables the courts to consider and decide questions of public law. It helps to ensure that public authorities and officials reach their decisions in a responsible way.

In and before reaching decisions, authorities and officials must comply with the law's demands. They must act within and not beyond their lawful powers. In and before exercising a discretion they must take into account all appropriate matters and must ignore any inappropriate or extraneous factors. In their dealings with people affected or likely to be affected by their decisions, they must abide by the rules of fair play.

What the court is not entitled to do under the guise of judicial review is to usurp the functions of the public authority or official whose decision or method of reaching a decision is under attack. The procedure of judicial review is not intended to be an attack on the constitutional doctrine of the separation of powers, at any rate so far as that doctrine prevails in England.

In the exercise of its power of judicial review, the judiciary does not try or claim to conduct the ordinary business of administration. Its main concern is to decide whether on a particular occasion or within a particular context that business is being conducted in accordance with the law's demands.

What were the paradoxes in the two recent decisions?

The Brent Council's application to the court for a proposed closure by British Rail of some of its services including some from Marylebone, The London Regional Passenger Committee decided that at its public inquiry into the merits and demerits of the proposed closure no cross-examination and no final speeches by counsel were to be allowed.

Cross-examination of British Rail witnesses would have enabled the objects or their representatives to have tested the strength of British Rail's argument in closing about a proposed closure. Final speeches would have enabled the objects' viewpoint to be put persuasively and would have given due emphasis to aspects of the objects' arguments which might otherwise have been overlooked.

Both cross-examination and final speeches are ways in which the objects at a public inquiry are given a proper opportunity of a fair hearing of their case. The consequences of any railway closure to members of the community in the relevant localities are considerable.

Nevertheless, the Court of Appeal rejected the application for judicial review of the committee's decision to dispense with cross-examination and final speeches at its public hearing. The basis of the Court of Appeal's ruling was that the committee's public inquiry did not have to "determine any issue of a judicial nature". Therefore a general duty of procedural fairness did not apply.

The statutory requirement of a public hearing was to let the public and the press know what was going on. Moreover, the hearing might involve many objects—in this case more than 900.

Does this mean that the more people affected by, or concerned in, a public inquiry, the more urgent the need to observe the demands of procedural fairness?

Is procedural fairness to be sacrificed on an altar of economic expediency?

Why should so important an aspect of procedure at a public inquiry depend on whether on the particular occasion the issues are or are not justiciable? The availability of a remedy like judicial review should not depend on such fine distinctions as whether on a particular occasion the issues under consideration are or are not justiciable. This approach gives insufficient scope for legitimate judicial control over public authorities' and officials' decisions or methods of reaching decisions.

The time has come for the House of Lords to remember the majority views expressed on this topic in 1983 in *Edmond-Davies v Secretary of State for the Environment* 1981 AC 75 and to transform the opinions expressed by Lord Edmund-Davies in that case from the dissent of a minority of one into the universal rule unanimously approved.

If a public inquiry into a railway closure is not amenable to judicial review, how about a decision of a disciplinary tribunal resulting in the dismissal of police officers?

This might, on the face of it, seem to be more a matter of the individual rights and remedies of the particular officers rather than to raise issues of public law suitable for judicial review.

But the Court of Appeal allowed Mr Calverley's and his colleagues' applications for judicial review even though an alternative remedy was available: an appeal to the Home Secretary.

The Court of Appeal quashed the disciplinary tribunal's decision because the officers were not informed officially of any complaints about their conduct until some two and a half years after the relevant incident had occurred and an investigator had been appointed.

This involved a breach of regulation seven of the Police (Discipline) Regulations 1977 which provided that "the investigating officer shall, as soon as practicable... in writing inform member subject to investigation of the... complaint".

The head, in the judgment of the Court of Appeal, been as serious a departure from the disciplinary procedure that the court should in the exercise of its discretion grant judicial review and set aside the decision of the relevant tribunal, namely, the chief constable.

The availability of an alternative remedy did not prevent the Court of Appeal from granting judicial review in Mr Calverley's case. The lack of any alternative remedy did not cause or compel the Court of Appeal to grant judicial review in the Brent Council case.

Applications for judicial review have become so frequent and prominent a feature of the forensic scene that they tend to overshadow other cases in which the law is developed and applied.

One such case was the Court of Appeal's decision in *International Drilling Fluids Ltd v Louisville Investments (Uxbridge) Ltd* (The Times Law Report November 29 1985). In this case the Court of Appeal has proclaimed the principles

which govern a court's decision whether a landlord's refusal of a licence to assign a lease is unreasonable.

There were seven principles. The first was that the purpose of a covenant against assignment without the landlord's consent, such consent not to be unreasonably withheld, was to protect a landlord from having his premises used to an undesirable way or by an undesirable tenant or assignee.

The second was that the landlord was not entitled to refuse consent to an assignment on grounds which had nothing to do with the relationship of landlord and tenant of the relevant premises.

The third was that the tenant had the legal duty to prove that consent was unreasonably withheld.

The fourth was that a landlord discharged his legal duty if he satisfied the court that his refusal was based on grounds which a reasonable person might have reached in the circumstances.

The fifth was that a landlord might reasonably object to an assignment because of the assignee for which the proposed premises intended to use the premises, even though the lease did not prohibit use for such a purpose.

The sixth was that though as a general rule a landlord need only take into account his own relevant interests, in some circumstances the benefit of an assignment to the tenant might outweigh any harm to a landlord so heavily as to make it unreasonable for a landlord to refuse consent.

The seventh was that in each case it was a question of fact depending on all the circumstances whether the landlord's consent to an assignment was being unreasonably withheld.

Until the law of the landlord is codified, the judiciary of relevant legal principles is bound to be beneficial.

Justinian

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Roads and Bridges Public Corporation
P.O. Box 756, Khartoum, Sudan

Norconsult A.S.
Kjorboveien 20, 1300 Sandvika, Norway

Application forms are available until 30th December, 1985, and completed forms must be submitted not later than 12.00 hours (local time) 30th January, 1986, to Roads and Bridges Public Corporation as well as to Norconsult A.S.

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Tender documents will consist of three documents, one of which contains the 16/71 Mech & General Conditions Contract (61). Two copies of tender must be submitted to IOEC office by noon on 13th January 1986. FIXED PRICE CONTRACTS are required and tender must be valid for four months and be accompanied by a bid bond as specified in the documents valid for four months.

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The questionnaire is available at the Consulting Engineers address given below and will be returned upon request. Applicants residing in P.D.R. of Yemen may obtain the pre-qualification questionnaire from the Ministry of Construction. Application must be submitted not later than 22nd January 1986.

Correspondence during pre-qualification will not be made. There will be no refund of expenditures/costs. The Government's decision on pre-qualification shall be final.

The questionnaire is available at the Consulting Engineers address given below and will be returned upon request. Applicants residing in P.D.R. of Yemen may obtain the pre-qualification questionnaire from the Ministry of Construction. Application must be submitted not later than 22nd January 1986.

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One. Which do you think is the most useful invention of the past hundred years or so?

Two. Which do you think will grow fastest in the next fifty?

You're bound to consider the internal combustion engine, the aeroplane, atomic energy and the microchip, of course.

But how about telecommunications?

You have to admit there's a case to be made for them, and it's timely to make it now.

It'll take a short history lesson but we promise to make it as painless as possible.

1866, the Entrepreneur

The founder of Cable and Wireless was a vigorous and determined entrepreneur called John Pender.

In 1866 he was largely responsible for laying the first transatlantic, submarine cable.

With the dots and dashes of the Morse Code, it meant the United Kingdom was only minutes away from the eastern seaboard of the United States (Stock Exchange and Wall Street closing prices were transmitted daily).

By the end of the century he had created a submarine cable empire that virtually covered the world and stretched for 50,000 miles.

Unending success beckoned? Not exactly.

1920's, the Italian.

A young Italian scientist called Marconi had earlier patented his radio device and now offered a transatlantic telegraph service (the one which brought Crippen to trial). It was three times faster than cable at about one twentieth of the cost.

Marconi made the British government an offer they couldn't refuse: that his telegraph service and our cable assets be merged.

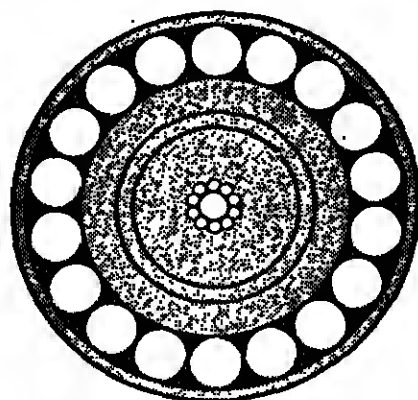
It was a happy marriage which, helped by new technology, prospered even during the depressed thirties.

1950's, the voice.

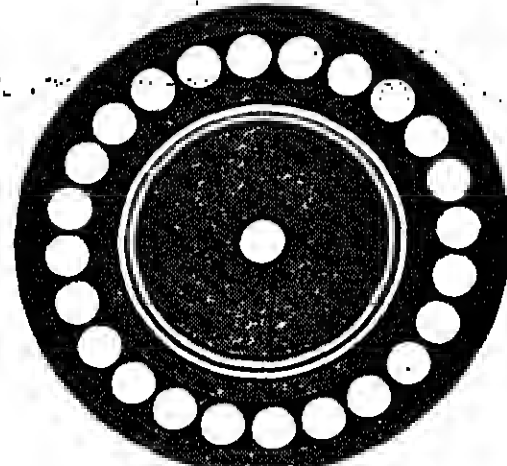
Then in the mid 1950's the first coaxial cable was laid across the Atlantic, carrying distant voices. (Although you still had to queue-up to make a call.)

But the pace of innovation was quickening.

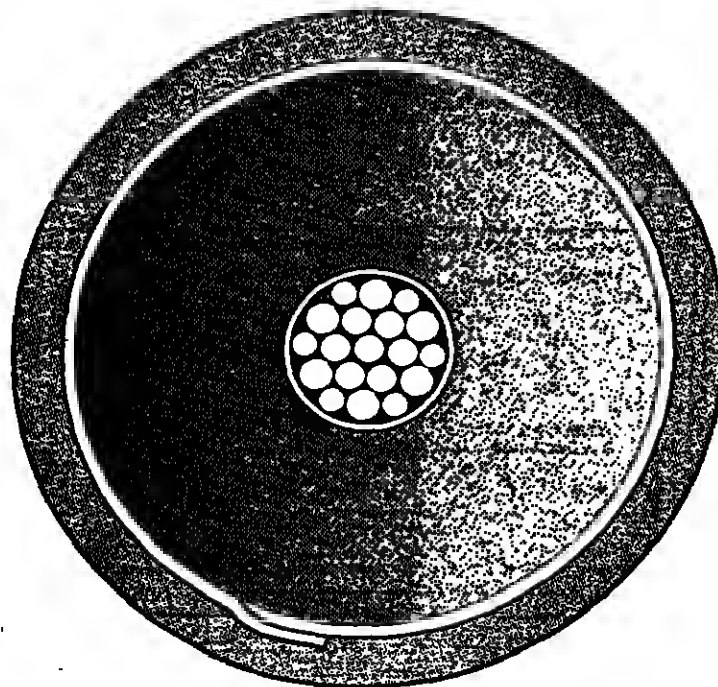
Rockets placed satellites in space, to and from which we bounce messages on 44,000 mile journeys between our earth stations round the world.



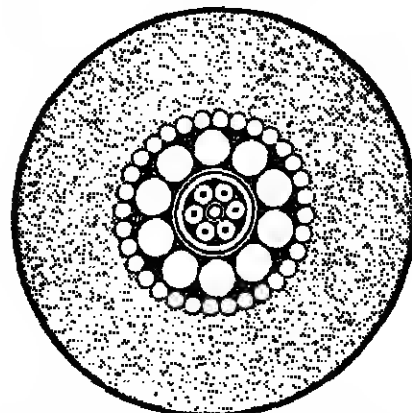
1866. First successful transatlantic cable. Roughly six months to transmit the Bible by Morse Code.



1956. First coaxial cable across the Atlantic. Thirty-six circuits bring phone calls as we know them today.



1974. Over 1,800 circuits—queuing eliminated.



1989. Cable and Wireless' fibre-optic cable to America. 12,000 circuits able to transmit the Encyclopaedia Britannica in a few zips of light.

Next came larger coaxials, then the miraculous fibre-optic cable carrying voice and data at the speed of light (the entire Encyclopaedia Britannica in a flash).

Now, computers and microwaves all play their part, but our real growth has accelerated in the past 4 years.

1981, the new freedom.

In 1981 the government privatised us in its belief that companies flourish when managers are free to act in an entrepreneurial spirit (shades of John Pender).

We are proud to say we have repaid its trust.

At the time of going to press, our annual pre-tax profits have grown fourfold.

Mid-1980's, the explosion.

There's nothing new in people's urge to communicate, of course.

But as international business has grown, this urge has now assumed unprecedented proportions.

Just about every country in the world is expanding and updating its telecommunications. And new technology is constantly needed to make systems faster, cheaper and more effective over greater distances.

Currently in fact, we're improving and maintaining systems in some thirty-six countries.

In Hong Kong we operate both its internal and external telecommunications systems.

Earlier this year, we agreed with China to study together the feasibility of establishing up-to-date telecommunications between the main cities of the Yangtze Delta.

Meanwhile, in America we've laid fibre-optic cable along the rail-road from Dallas to Houston and we are operating circuits from New York to Washington and soon, Chicago.

In Barbados we are co-operating with the government to bring the latest digital communications to the island and help its main industry, tourism.

In Bahrain, we have a 40% stake in one of the most advanced telecommunications services in the Middle East and we manage the entire system.

While last year, our ships laid a submarine cable linking Australia and New Zealand with Canada via Fiji and Hawaii—eight thousand miles in all.

We hope we have shown how Cable and Wireless has grown bigger as the world, in communication terms, has grown smaller.

 Cable and Wireless.

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

UK-Japanese alliances

Fusing two cultures

BY CHRISTOPHER LORENZ

THE British management of a small Anglo-Japanese joint venture making machine and motor components in the UK was delighted when it won an exceptionally large order. The good news was communicated to Japan, but there was no reply. The message was repeated, but there was still no answer. No congratulations. No comment. Nothing.

Utterly perplexed, the managing director then made inquiries through his personal contacts in Japan. He was told: "If the head office doesn't answer within four or five months it means 'no'." The Japanese parent, for reasons of its own, did not want the venture to accept the order, but was not prepared to say so in the direct way which would have been expected in the West.

On another occasion, the UK joint venture received a telex from the head office in Japan. Precisely the same telex was sent to the Japanese company's own subsidiary in continental Europe. Because of the tendency of many Japanese words to be ambiguous, Japanese managers at the two locations interpreted its meaning differently. The only way to find out the intended meaning was to telephone the head office in Japan.

Such are the everyday travails of an Anglo-Japanese joint venture which has been operating successfully for over 20 years. So it is not surprising that Dr Malcolm Trevor, the author of a study of 11 joint ventures and collaborative agreements between UK and Japanese companies — most of them much "younger" and less experienced — says that the main operational problem likely to "affect" such enterprises is communication. A more appropriate word would be "bedevil".

Apart from language differences themselves, Trevor says one of the main problems for many joint ventures is Japanese social conventions which render taboo the admission of problems and mistakes, and hence the word "no". He quotes a UK executive whose electronics company has a collaborative agreement with

Japan as saying that Japanese executives "can't admit they don't understand or have made a mistake... if there's a problem they can't solve they will give a polite but inaccurate answer."

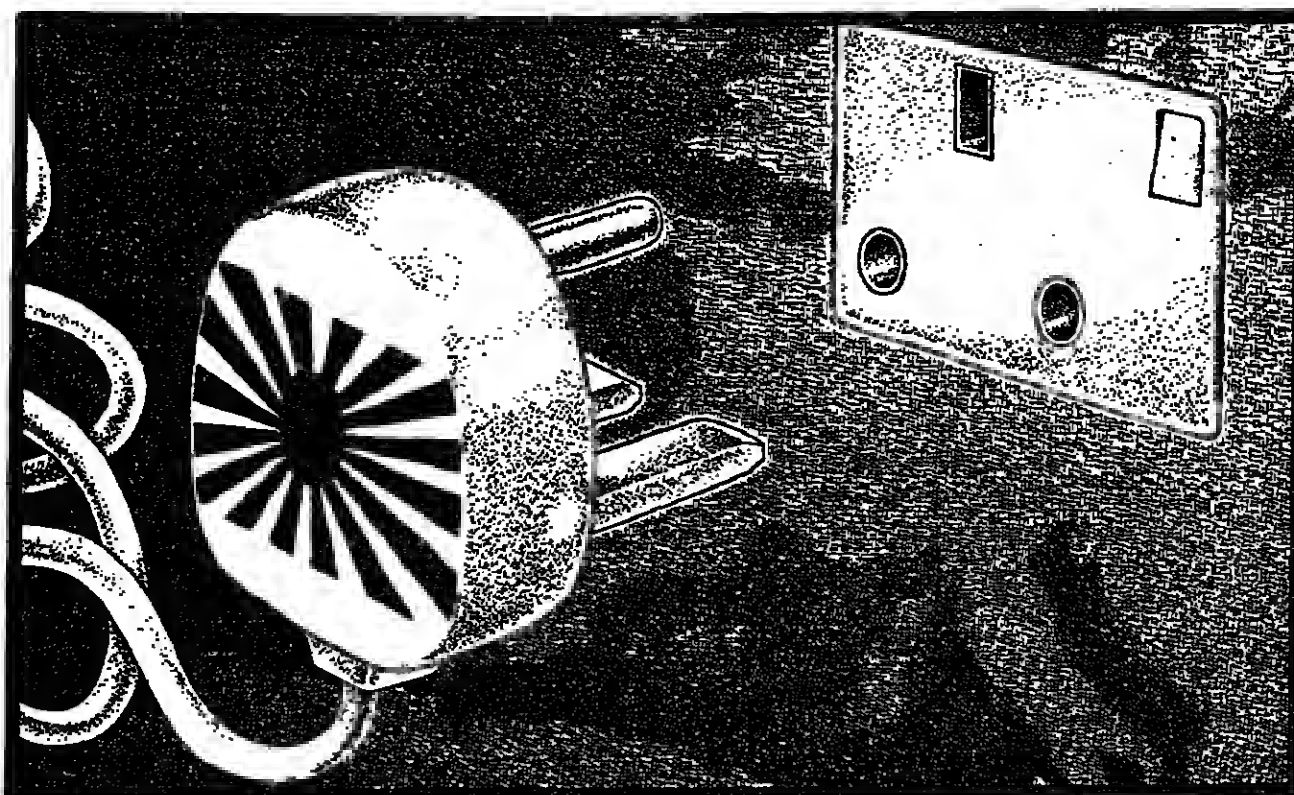
None of the companies examined in the study is named for reasons of confidentiality, though the identity of some of them is not difficult to guess in view of the limited number of such ventures.

Trevor, who is a research fellow at the Policy Studies Institute in London and has considerable experience of Japanese management in Europe, places much of the blame for communications problems on the unwillingness (or inability) of many British managers to adapt to Japanese ways. On the very basic question of language, for example, he says he was surprised how little some of the managers he observed in his research were aware of the need to speak English more slowly and simply.

Drawing on the experience of Anglo-Japanese partners which have managed to overcome many of the cultural and language differences, Trevor points to the vital importance of close personal relations on both sides. At both the component and electronics companies he cites, senior UK managers think nothing of jumping on a plane to Japan whenever necessary "to pursue the sort of face-to-face contact that is so important in Japanese business."

In contrast with this enlightened if exhausting practice, Trevor notes the frustration of a senior executive in a UK electronics company at his inability to find "the person" responsible for making decisions in his Japanese partner's parent company — either in the UK or Japan.

The executive was apparently unfamiliar with consensus decision-making — a system whose cumbersome nature was brought home to a British automotive company cited in Trevor's study (could it be BL?) when the Japanese partner proposed to send over hordes of



MARK SNOWDEN knows more about Anglo-Japanese collaboration than most people. Austin Rover, where he heads product development, has been working closely with Honda for six years, first as very much the junior partner — adapting Honda cars and selling them as Triumphs — and since 1983 on a more equal basis and basis, in the joint design and development of the "XX" executive car.

Honda's ability to get its version, the Legend, into production (and the prime US market) six months ahead of engineers to discuss an issue which the UK company thought could be settled by just a handful of engineers from both sides. The company was not only staggered by the size of the Japanese delegation, but also by its members' apparent lack of authority to take decisions. On the controversial question of whether collaboration with Japanese partners is likely to foster or hinder the regeneration of British industry, Trevor says it is obviously unfortunate that most deals have been launched from a position of weakness on the British side: "This is not the best starting point for collaboration." Yet, just as the Japanese themselves used collaborative agreements with US and European com-

Lessons for Honda and BL

Austin Rover has not exactly caused delight to the British side — the two companies still compete in the marketplace. Communication problems have also arisen from the two companies' very different ways of working. Snowden says that Austin Rover has, to its surprise, found Honda's methods much more informal than its own "more disciplined" approach. Yet in general he says the relationship has functioned "with remarkable efficiency and stability."

ashamedly to increase their market share in the European Community. But for the UK partner the main priorities should include a high level of local content (in manufacture) and the transfer of expertise from Japan.

So far, according to the study, there is little sign of technology transfer in the form of research, development or design. But this is not necessarily just because of Japanese reluctance, Trevor argues. Among the constraints are the short time scale of the joint ventures and collaborative deals were set up, and the small size of most of the companies involved.

But Trevor does consider the Japanese side at fault for the lack of orientation training for

then worked on their own in a largely independent manner. A similar division of labour was being adopted on the new project, but with the difference that representatives from each side would be involved throughout the process. Joint monitoring of the programme would also be closer, Snowden said; on the XX "there were occasions where we took extra time because we didn't have precedent." This was one of the reasons why the development of the XX had taken "slightly longer" than the norm for either company's separate projects.

Japanese managers who are sent abroad, and for the practice of limiting their overseas appointments to an average of five years. Both these shortcomings create problems of consistency and continuity.

Despite these negative pointers towards the ability of the UK partner in such deals to turn them to their long-term advantage, Trevor does cite the positive experience of several companies in his study. Some have made dramatic improvements in product quality, as well as implementing various aspects of Japanese management style.

"Japanese industrial knowledge — Can it help British industry?" PSI Report published by Gower. Price £18.50.

Japanese in Europe

Divisions over the work ethic

BY CARLA RAPOPORT IN TOKYO

AT A RECENT sayonara party for four Japanese executives hired local people for their labour relations jobs. The study is directed at Japanese businessmen contemplating their own moves into Europe, so it includes some touching descriptions of labour conditions in Europe. These go some way toward explaining why many Japanese management practices cannot be happily transplanted to European soil.

For example, the study notes: "Western Europe is more advanced compared with Japan in social security systems. Local employees, unlike Japanese employees, do not consider their work to be the centre of their lives. If push comes to shove, they consider work something they have to do to live, in exchange for the difficulty of contributing as much to their companies as Japan."

The survey also cast some doubt on whether the Japanese-style labour-management agreements concluded in Europe would actually stick. Quoting George Orwell's "The Lion and the Unicorn," the study suggests that labour-management in Europe is rooted in "class confrontation."

All of the Japanese affiliated electronics manufacturers in the UK, for example, are small scale. While they have succeeded in establishing Japanese style labour management relations, "their successes might not apply to a large corporation such as Nissan UK which will eventually employ 10,000 workers," it notes.

"Trade friction can, in a sense, be called cultural friction. In this way, corporate investment may well cause cultural friction," it warns. "Numerous difficulties will have to be resolved before the recipient countries find them totally acceptable and the investing companies find them profitable."

The State of Operations of Japanese Affiliates (Manufacturing) in Europe. Japan External Trade Organisation. Contact Hiroshi Fujiwara, Deputy Director, European Division, Overseas Research Department, Jetro 2-5 Toranomon 2-chome Minato-ku, Tokyo 105 Japan.

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Société Générale

HK\$275,000,000

Fixed Rate Negotiable Hong Kong Dollar Certificates of Deposit

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MANUFACTURERS HANOVER

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\$74,315,000

Missouri Higher Education Loan Authority
(A Public Instrumentality and Body Corporate and Politic of the State of Missouri)

Manufacturers Hanover Trust Company acted as senior manager for the above transaction.

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A wholly owned Subsidiary of
American Home Products Corporation

has acquired
The Consumer Products Assets of
Tico Industrial Co., Ltd.

Manufacturers Hanover Trust Company initiated this transaction, acting as the lead manager and arranged the accompanying interest rate swap.

MANUFACTURERS HANOVER

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Hertz Penske Truck Leasing, Inc.

\$82,000,000

Three Year Interest Rate Swap

Manufacturers Hanover Trust Company arranged this transaction.

MANUFACTURERS HANOVER

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Korea Exchange Bank

£100,000,000

Floating Rate Notes due 1994
Convertible at the option of the holders into U.S. Dollar denominated Floating Rate Notes due 1994.

Manufacturers Hanover Limited acted as lead manager.

MANUFACTURERS HANOVER

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\$315,000,000
\$126,000,000

National Medical Care, Inc.
For the Acquisition of
NMC Acquisition Corp.

Manufacturers Hanover Trust Company arranged this transaction and the accompanying interest rate swap.

MANUFACTURERS HANOVER

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C. ITOH & CO., LTD.
(Tokai Shoji Kabushiki Kaisha)

U.S. \$50,000,000

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Unconditionally and irrevocably guaranteed by
The Mitsubishi Trust and Banking Corporation

Manufacturers Hanover Limited acted as lead manager.

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Glendale Federal Savings and Loan Association

Swiss Francs 100,000,000

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Manufacturers Hanover (Switzerland) SA acted as a lead manager. Manufacturers Hanover Trust Company arranged the accompanying currency swap.

MANUFACTURERS HANOVER

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HK\$

Negotiable Hong Kong Dollar

Manufacturers Hanover

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Manufacturers Hanover Trust

100

Fixed Rate Negotiable Hong Kong Dollar Certificates of Deposit

Manufacturers Hanover Trust Company acted as lead manager.

MANUFACTURERS HANOVER

This announcement appears as a matter of record only.

Beverly Enterprises

\$30,000,000

Senior Notes due 1992

Manufacturers Hanover Trust Company arranged the direct placement of the above Notes.

MANUFACTURERS HANOVER

This announcement appears as a matter of record only.

\$26,000,000

New Hampshire Higher Educational and Health Facilities Authority
Student Loan Revenue Bonds

New Hampshire Higher Education Assistance Foundation 1985 Issue Series A

Manufacturers Hanover Trust Company acted as co-senior manager for the above transaction.

MANUFACTURERS HANOVER

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Bética de Autopistas, S.A.
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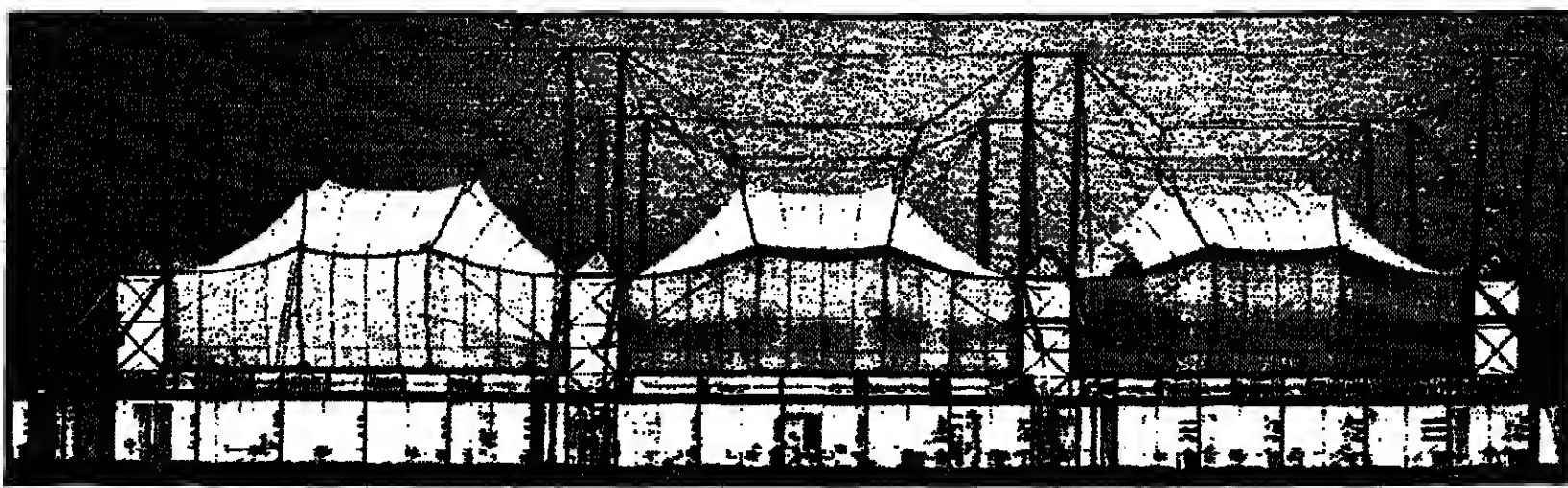
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Joint winners point return to quality

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An elegant tent for technocrats in Cambridge designed by Michael Hopkins and Partners for Schlumberger Research (above), and a calm bronze collection of offices around an atrium in the City by Peter Foggo of Arup Associates.

This newspaper first established an architectural award back in 1967 which ran until 1981. It served its purpose well, which was "to encourage higher architectural standards in the field of industrial architecture." In the days when it was founded there was still an enormous legacy of ugly and outdated industrial buildings and much new development was decidedly distinguished. There had, however, often been a problem for the jury to decide what was "industry" and what was not. Where, for instance, did a research laboratory stand and why were offices excluded? In 1982 the decision was made to broaden the definition and instead of being known as the *Industrial Architecture Award* it became known as the *Financial Times Architecture at Work Award*.

This year the joint winners justify in a precise way the decision to expand the award. For the first time an office

building in the City of London has won the award, sharing it equally with an experimental research building outside Cambridge. The two strands of commerce and scientific research are crucial to the development of the British economy and the fact that both these areas are now producing buildings of real quality is heartening both to the architects and to the public. There were more than 100 entries for the Award this year and they covered a wide range of places where people work. The entries, naturally enough, reflected the development market and the jury visited the sort of industrial estate that is becoming typical. Often dignified by the name "business park" they tend to be a mixture of offices, servicing and small industrial units for the various new technologies. In architectural terms they are often competent versions of the sort of aluminium profiled steel

sheds that have frequently won architectural awards. Good landscaping is more widespread now and much to be encouraged. A relatively new building type which is becoming a familiar entrant is the large superstore, situated on the edges of towns or on green field sites, always surrounded by parked cars. The conversion of country houses and the building of new headquarters in the country is also a noticeable trend. Following the American example many companies see the advantages for their staff (and sometimes for prestige) of occupying head offices in park-like settings on the edges of agreeable country towns. There seems to be no reason why, in an increasingly Britain, commercial development should be confined to overcrowded cities. However, our jury this year did not feel that the superstore or the head offices in the country had achieved a

high enough architectural standard. The architecture and design of places of arrival and departure in Britain still leave a great deal to be desired. Serious efforts are being made to improve the look of much of British Rail's building stock but there is not yet a consistently high enough standard. New airport buildings and terminal facilities at the ports have so far failed to match the elegance of our European and American competitors. British airports are seldom more than workmanlike, and there is nothing to match the inspired designs for the complete rebuilding of Kennedy Airport. The *Architecture at Work Award* provides a valuable annual survey of the state of the art of architecture. At a moment when there is little public expenditure on important building projects it is timely to consider the effects

of private patronage on the designing professions. The signs are encouraging: design is becoming a more central issue. It may have a good architecture sells. The general public is also now much more concerned about architecture. The Prince of Wales has voiced the long-held doubts of most of us but it has taken bold developers to provide the right kind of patronage. The only way that architectural standards can be raised. The winning firms of architects are no strangers to awards. Michael Hopkins and Partners, the designers of the Schlumberger Cambridge Research Centre, have acquired a reputation for the invention of new building prototypes that are experimental and innovative. The Arup Associates (designer Peter Foggo) have a less radical image but such a concern for design and consistency that their commercial premises are a model of clarity and competence.

The Schlumberger building in Cambridge sits in the meadow like a strangely angular bird that has landed from another planet. Closer inspection reveals something much more rational. Two rows of offices and laboratories flank a central testing area and public spaces that are covered by the remarkable Teflon membrane roof. The roof is suspended from masts—it looks like giant sails or the Big Top. Because of its translucency the great roof seems to shelter the activities below like a frolic shell. It does in fact have a limited guaranteed life, but one that satisfies the client. The Schlumberger world is a highly specialised one (services for oil exploration) and the kind of staff they need will work in teams of assorted disciplines and often have to move from one research centre to another. The imagery of the technological tent with a relatively

short life suits their business and provides the scientists with an inspirational background. The new offices in the City satisfy the demand for new sorts of spaces for the newly liberated financial services industry. It is vital for the City to have the right kind of spaces and Number One Finsbury Avenue offers not just efficient offices and dealing rooms but also a grand atrium that can provide for a wide use and be an asset to the fabric of the City. The remainder of the Broadgate development, one million square feet under construction, is also designed by Mr Foggo in the same vein. As it is the largest post-war development in the City it is fortunate indeed that the developers see the point of good architecture. The City of London is changing its financial trading structures to such a degree that its physical fabric has to be radically altered to keep pace.

designed by Peter Foggo of Arup Associates are expected in The decision to build the rail link from the Bank to Dockland means that the future of the City must be to look east and a desperate need to improve the environment. Important areas of recent redevelopment—London Wall, for instance—show up the inadequacies of post-war buildings. It is essential that architectural standards are constantly raised. It is a time for optimism; there is plenty of talent around and the full horror of the under-spending on our inner cities since the war should be signal enough to say that things have to change. The *Architecture at Work Award* commends innovation and quality this year and the results show how encouraging it can be when there are patrons enlightened enough to recognise that there has to be a return to quality.

Philharmonia/Festival Hall

Paul Driver

The Philharmonia Orchestra's concert last Thursday evening was directed not by its principal conductor, Giuseppe Sinopoli, as advertised but by the Russian Thomas Sanderling, son of the well-known conductor, Kurt Sanderling. Thomas Sanderling is now resident in West Germany, and artistic director of the Amsterdam Philharmonie Orchestra. This was his first appearance with the Philharmonia in the Festival Hall. He revealed himself very clearly as a conductor who knows his business. His technique looked and sounded highly efficient, and passion and drive were in all three of his performances. He had stepped into quite an unusual programme, entirely devoted to Schumann (Gnomes overture, piano concerto, third symphony), but was able to continue the case for it exuberantly.

The Gnomes overture — a splendid piece — went superbly, bubbling or bounding along, full of glistering lines every detail freshly considered. And Sanderling's conducting seemed to find just that requisite slight edge of febrile intensity. The American Malcolm Frager was a model soloist in the piano concerto, his sensitivity to the Schumannesque as quick and deep as his digital control of the cello. Everything in his exposition of the solo part was flexibility and intelligence. Schumann's tempo and expression markings were faithfully

observed, and his musical moods were spontaneously recreated — in neither case with a trace of pedantry or obligation. Sanderling and the orchestra were with Frager in every particular. The performance placed itself beyond criticism. Sanderling made noble work, too, of the Rhenish symphony. Its first movement was overflowing with energy, radiant with impetus, both sparkling and rigorous. It seemed a complete statement of itself, a symphony within a symphony. The three slow or stately inner movements were beautifully intoned, the French horns sounding deliciously liquid in passages of the so-called scherzo, trombones creating a spacious solemnity in the fourth movement. The finale was well-argued and made a brave close to a particularly satisfying evening.

Christmas in Stratford

Nicholas Nickleby returns to Stratford-upon-Avon over the Christmas period starting on December 13, with a new cast including Michael Silberry as Nicholas. At the other place there will be new new plays for 7-11 year olds by David Rome called *The Quest*. This opens on December 6 with morning and matinee performances, ending on January 11.

Royal Philharmonic/Festival Hall

David Murray

There were children of all ages-levels at Friday's concert by the Royal Philharmonic Orchestra and André Previn. Probably Britain's Young Person's Guide to the Orchestra has supplied the immediate cue, but the whole programme was apt enough, if maybe a bit long for young listeners. Ravel's *Rhapsodie espagnole*, Prokofiev's *Piano Concerto no. 3* and Copland's *Appalachian Spring* made a colourful and varied menu. There was no call for patronising chat, and it wasn't missed. The more often that children hear concerts like this one, the less constrained will concert programmes have to be, to or 20 years from now. Truth to tell, it took a while for the orchestra to rouse itself properly. Previn's treatment of

the *Rhapsodie espagnole* was faithfully stylish, without the languid droops that are commonly supposed to create Atmosphere, but it would have benefited from crisper orchestral attack throughout. Little was actually smudged, and yet there was a pervasive soft-focus effect. Ravel's effects want cooler precision than that. There was more verve in the Prokofiev, with Jon Kimura Parker a scrupulously musical soloist. Some of the frank animal excitement in the score was played down—the outer movements had neither the breakneck speed risks nor the exuberant bursts of hammering that can raise their voltage (as Prokofiev undoubtedly intended). But no passage was wasted: with unfailingly cultivated tone, Kimura Parker

explored his part most sympathetically, keeping the lyrical side of the music always to the fore. Previn was an expert partner, and his solo winds brought as much poised confidence to the Concerto as they did later to the *Young Person's Guide*. In the latter, which was notably well paced and lively, the strings were somewhat overwhelmed by the brass at the end (the return of Purcell's tune loses its thrill if the cross-beat pulse declines into a background hum). In between, however, they carried the burden of *Appalachian Spring* warmly and sensitively. Previn conducted in cool, calm, with impeccable tempi and excellent pointing. My nine-year-old enjoyed it most, and I thought he was right.

Arts news in brief...

Quintin Hoare has won the 1985 Scott Beckett Prize (£750) for the best translation of a French book into English for his translation of *Wor Diaries: Notebook for a Phony War* by Jean Paul Sartre, published by Verso. A second prize was awarded to Barbara Wright for her translation of *Childhood* by Nathalie Sarraute, published by John Calder.

The National Theatre's promised productions of *The Nightingale*, *The Passion*, and *Doomsday*, collectively called *The Mysteries*, first seen in the Collesioe and then transferred to the Lyceum this summer, will be shown on Channel 4 Television on December 22, 29 and January 5.

The Arts Council is presenting an exhibition of a leading German stage designer's work, Caspar Neher: *Brecht's Designer at the Riverside Studios* from January 15 to February 16. The show will then visit Manchester, Sheffield and Plymouth. Caspar Neher (1897-1962) made thousands of designs for 500 different productions, including Glyndebourne, Covent

Giselle/Covent Garden

Clement Crisp

No one need be in any doubt that the Thuringian hills are the scene of the ballet in the new production of *Giselle*. John Macfarlane's designs are massively wooded. In the first act Berthe's cottage is determinedly timbered, and piled outside with kindling. Facing it is the more modest structure where Albrecht has made his home, no less twiggy. It is reminiscent of the testaments of one of the three little pigs who made his house of sticks—and a forest soars behind.

The second act takes place amid the towering trunks and roots of fallen trees. The effect is remarkable in both acts, happier in the second, where mystery and night dancing find a haunted setting, but with a sacrosanct area always reserved for the action. If not the conventionally Romantic image for this most romantic of ballets, Mr Macfarlane's decor yet suggests a world where rustic legend and the supernatural can convincingly be located. The staging is by Peter Wright, and it is a development of his earlier productions, retaining the best effects from these, and exposing certain dramatic strands to give greater logic to incident. The Duke of Courland continues the hunt while Bathilde tests in Berthe's cottage. Albrecht, raised by the vengeful Wills in the forest, is marked down as their prey, his line of dancing ever blocked by the walls so that his plight is sharply accentuated. For an opera house stage

and opera house forces, the narrative has been somewhat decorated with incidents: in the first act, for instance, the Kirov presentation, which reduced extraneous matter to a minimum, thereby bringing the central crisis into sharper focus. Thus, Mr Wright retains his peasant sextet (with its girl's solo owed to Sir Frederick Ashton), restores Berthe's warning mime as it was handed down by Karasvina in 1960, and gives Albrecht a crucifix in Act 2 with which he can first repel Myrtha's powers. These matters apart, the staging — especially in the second act — gives the drama its head, and its Romantic inevitability. What was lacking at the first showing on Thursday was something implicit in the dedication of the evening to Dame Alicia Markova, in celebration of her 75th birthday yesterday.

It was, of course, what Markova provided at every one of her performances: a stellar presence, a central truth, both emotional and technical, which helped us understand what this "holy ballet" — Karasvina's words — must mean in the theatre as a commentary upon dancing and upon the historic traditions of the art. Lesley Collier gives a scrupulous performance as Giselle, moving from initial vivacity through madness to grieving compassion as the Will, in an assured reading, with sterling emotional and dramatic support from Stephen Jefferys as Albrecht. But at no point did I sense those larger implications of their roles or of the

characters. The divine fire-Markova's, Ulanova's, Chavirés, Markova's—did not flame at the ballet's heart, to tell us why this masterpiece should still grip the imagination. The company dancing, especially from the Wills, was sound; the lighting by Jennifer Tipson excellent; the orchestra playing variable, and downright odd for a couple of bars as dawn broke. Mr Macfarlane's costuming is sober in tone, though the court hunting party is rich in over-stuffed clothing, smirks and that generalised Mummer-set miming which comes with velvet cloaks, mad hats and handbags for some of the men.

Opera North's winter season

Puccini's *The Girl of the Golden West* will open Opera North's winter season in Leeds on December 19 in a David Pountney production, conducted by David Lloyd-Jones with Mary Jane Johnson, John Treleven, Malcolm Donnelly and Keith Latham leading the cast. This will be followed by another David Pountney production, Rimsky-Korsakov's *The Golden Cockerel*, with Elizabeth Gale, Brownen Mills and Thomas Lawlor in the cast. The company is then reviving its latest production of *La Traviata* for a limited number of performances, with Helen Field and Natalia Rom sharing the role of Violetta.

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Nov 29-Dec 5

Music

LONDON

Philharmonia Orchestra, conducted by Giuseppe Sinopoli, with Lynn Harrell, cello. Elgar, Royal Festival Hall (Wed).
London Symphony Orchestra, conducted by Brian Wright, with Manoug Parikian, violin. Weber, Vaughan Williams, Bruch and Beethoven, Barbican Hall (Wed).
Royal Philharmonic Orchestra, conducted by Antal Dorati, with Vladimir Ashkenazy, piano. Beethoven, Royal Festival Hall (Thur).
London Sinfonietta, conducted by Witold Lutoslawski, Queen Elizabeth Hall (Thur).
BBC Symphony Orchestra, conducted by Elgar Howarth and Bernard Rands, with Peter Donohoe, piano. Ligeti, York Hall, Bernard Rands and Ravel, Royal Festival Hall (Tue).
Haydn Trio of Vienna: Shostakovich, Beethoven and Mendelssohn, Queen Elizabeth Hall (Tue).

WEST GERMANY

Frankfurt, Alte Oper: Maurice André, trumpet; Hedwig Bilgram, organ. Schütz, Bach, Vivaldi, Handel and Beethoven (Thur). Vladimir Ashkenazy, piano. Beethoven and Schubert (Wed).

PARIS

Musical Philharmonie Orchestra, conducted by Sergiu Celibidache. Bruckner's Symphony No 5 (Thur). Salle Pleyel (4561 0630).

Alfred Brendel, piano. Haydn, Mozart, Beethoven, Schubert (Tue). Salle Pleyel (4563 8873).
Ensemble Orchestral de Paris, Leslie Wright, piano; Philip Brice, violin; Paul Bouff, cello. Schubert and Brahms Trios (Tue). Salle Gaveau (4563 2030).

ITALY
Rome: Oratorio del Confratello: Vivaldi della Scimia 1/6 (Via Giulia): David Short, trumpet; Giorgio Cersosoli, organ. Boyce, Purcell, Handel, Bach and Scarlatti. (Thur). (65 59 52).

SPAIN

Madrid, Homage to Vincenzo Bellini, Soprano Gladys de Bellido accompanied by Michael Wladkowski, piano (Mon); José Rada, Harpsichord; Nuria Llopis, baroque harp; María del Mar Fernández, soprano. (Wed).
Pasos de la Castellana 33. (419 65 50).
Madrid, Spanish Chamber Orchestra, conducted by Jesus Lopez Cobos. Teatro Real, Plaza de Oriente 4. (241 97 39). (Tue).
Madrid, The Basque Government has sponsored Scarlatti's unpublished Mass For Four Voices found in Aranzazu monastery in Guipuzcoa. Jose Rada, expert on baroque music, directs in the marvelous setting of Convento de la Encarnación. Plaza de la Encarnación (Mon, Tue).

VIENNA

Arnold Schoenberg Choir, conducted by Erwin Ortner. Bach, Fux, Grosse Sendesaal (55 95 881). (Thur).

Jean-Pierre Rampal, flute; John Stiel Ritter, harpsichord and piano. Leo-

lair, Telemann, Bach, Czerny, Bartók, Brahms Saal, Musikverein (Mon).
Chamber Orchestra of Europe, conducted by Murray Perahia, piano. J. C. Bach, Mozart, Beethoven, Konzerthaus. (Tue).

BRUSSELS

Palais des Beaux Arts: RTS Symphony Orchestra, conducted by Alfred Walter, with Bogdan Czapiewski, piano and Patricia Ashkenazy, soprano. Dvorák, Shostakovich, Bartók. (Tue). (512 59 45).
Netherlands
Rotterdam, De Doelen. Lunchtime organ recital by Aris Katsaris. (Thur).
Recital Hall: Monica Fingert, baroque violin. Bach (Mon). (142 11).
The Hague, Congressgebouw. The Netherlands Chamber Orchestra, conducted by Antoni Ros-Marba; with Tatjana Pankova, violin; Harve-Jan Siegers, cello; Alexander Warneberg, piano. Martinu, Strauss, Beethoven (Tue). (54 80 00).
Utrecht, Muziekcentrum Vredenburg. Lunchtime concert from Rosalinde Fiveteen, with Henk-Jan Siegers, cello. Herman Uthman, piano. Brahms (Wed). (31 45 44).
Eindhoven, Schouwburg. Students of the Maastricht Conservatory in an evening of opera, conducted by Jean-Philippe Rieu. Britten, De Falls (Mon). (111 11 22).

NEW YORK

New York Philharmonic (Avery Fisher Hall): Leonard Bernstein conduct-

ing 'All-Mahler programme (Tue); Leonard Bernstein conducting: Harris, Schuman, Copland (Thur). Lincoln Center (612 42 24).

WASHINGTON

National Symphony (Concert Hall): Gloria, conducted by Norman Scribner. All-Penderecki programme (Mon, Thur). Kennedy Center (785 8110).

CHICAGO

Chicago Symphony (Orchestra Hall): Erich Leinsdorf conducting: Shostakovich, Ravel, Stravinsky (Thur). (435 8122).

TOKYO

Christmas Oratorio: Part of the German Music Festival commemorating the 300th anniversary of Bach. (Tue). (235 1861; 242 7111).
Anna Maeda, piano: Couperin, Ravel, Mahler, Tchaikovsky, near Hibuya, Ginza and major hotels. (Mon). (481 2500).
Leo Kram, piano: Bach, Schumann, Debussy, Chopin, Tokyo Bunka Kaikan Recital Hall. (Tue). (944 1553).
Thomas Moskvina, piano: All-Chopin recital. Tio Hall, near Hibuya, Ginza and major hotels. (Tue). (571 1889).
Mozart Orchestra of Salzburg, conductor Hans Graf. Eric Heidt, piano. Showna Woman's College, Hitomi Memorial Hall, near Sanganjaya. (Thur). (480 0859).

Saleroom/Antony Thorncroft

Eyes on Chatsworth

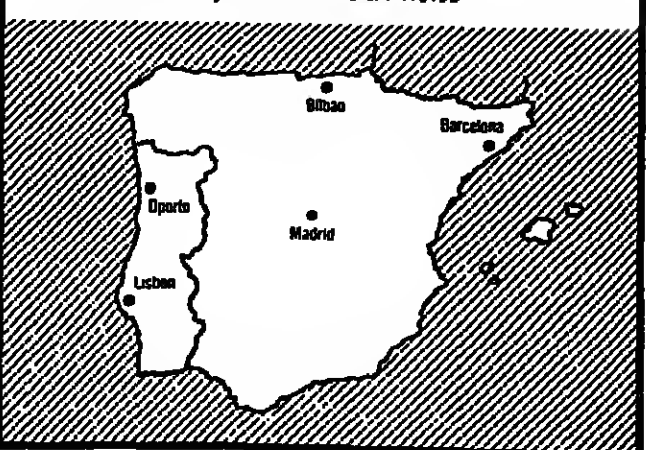
The highlight of a hectic week in the London salerooms is undoubtedly Christie's auction on Thursday of 183 lots of Old Master prints from the Duke of Devonshire's collection at Chatsworth. A cautious estimate of £1m in excess of £1m has been put on the total but the total will be much higher. A Rembrandt print of "Christ presented to the people" should make the highest price, probably in excess of £150,000. The Duke offered eight items outside the sale to the British Museum to avoid a repetition of the row over his disposal last year of Old Master drawings, which sold at Christie's for £27m after being offered to the BM for £5m.

But the British Museum, which has around 2m prints already, was not over-enthusiastic about the selection, or the price of £500,000, and will take one at the most. Of particular interest to the Getty Trust, tonight at Christie's the best early work by Chagall to appear on the market for many years comes under the hammer. "La chambre jaune" painted in 1911, is expected easily to break the current auction record for Chagall of £215,000. A Fanfreluche flower picture, which

Christie's sold for 310 guineas in 1905, carries an estimate of £200,000-£250,000. Also on Thursday at Christie's a bottle of 1757 Chateau Lafite, bought by Thomas Jefferson when he was American Ambassador in France, should sell for over £5,000. The wine, the oldest Lafite ever offered at auction, is expected to be drinkable. The highlight at Sotheby's is the most comprehensive collection of Dada art to reach the saleroom on Wednesday. The 260 items are forecast to make £1.5m. Among the more interesting items are a complete set of the "Ready-Mades" of Marcel Duchamp. These versions were actually made in 1964 to commemorate the 50th anniversary of their original production, but even so "Bicycle wheel" carries an estimate of £75,000-£120,000. In the Impressionist and modern sale on Tuesday night a Signac "Brise, Concarnac-Prestre," which belonged to the late Sir Charles Clow, should make the top price of around £500,000. A portrait by Picasso of his first wife, the Russian ballerina Olga Koklova, painted in 1918, is targeted at around £250,000. A Clow-owned Picasso, "La Lecture," of 1934 is also on offer, at around £350,000.

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Monday December 2 1985

Wrong way
to privatise

THE GOVERNMENT'S plans for selling British Gas seem to be in serious danger of bringing a generally successful privatisation programme into disrepute.

A firm judgment must wait until the details of British Gas's proposed licence become known in a week or two.

But last week's Gas Bill selling out the framework raises many disturbing questions, as much for its omissions as for what it includes.

The supervision of British Gas under state ownership has been unsatisfactory for several years. Turning a public monopoly into a profit-maximising private one could make matters very much worse.

The Government's proposals have four main defects: they provide little hope of external competition; they suggest that the powers of the independent regulator will be too restricted; they underplay the danger that British Gas might misuse its monopoly strength in any battle with North Sea competitors; and they neglect the possible conflicts between a private gas company and nationalised electricity and coal.

On the competition issue, ministers should quickly sink their differences and agree to lift the restrictions against international free trade in North Sea gas. This makes the corporation a monopoly purchaser of North Sea gas, and would give disproportionate power to a private company.

Gas purchase contracts could be used as a powerful lever in exploration contests, for example.

Regulation
The Department of Energy's wish to retain its power to intervene in the North Sea is inconsistent with the stated aim of privatisation—namely to replace political interference by the forces of competition.

Even with free trade in North Sea gas, there is a good case for granting the new regulatory body, Ofgas, some general oversight to domestic users, setting minimum prices, but the Bill excludes it totally from this area.

In the British market, it seems that Ofgas will set prices only for domestic users, acting merely as a court of appeal for industrial consumers.

which time Mr Amadou-Mahtar M'bow, the Director General of Unesco, may well be on the way out. The British National Commission for Unesco, which advises the Government on the matter, came down almost unanimously last Friday in favour of retaining membership.

Mr Edward Heath, the former Prime Minister, was even more forthright when he told the House of Commons on November 22 that withdrawal would be typical of "the growth of a nasty, narrow-minded nationalism, which believes that we can survive without the rest of the world." Yet it looks as if the Government is nevertheless determined to leave.

Bureaucracy
The question is not nearly as important as it sounds and certainly does not merit a major rift between the Government and the academic community and those who automatically see virtue in anything labelled "international." Unesco was a noble aim at the start. The idea of a kind of international academy of all the sciences and humanities capable of discussing, and even implementing, public policies on education, science and culture has its attractions even now. Yet Unesco has not developed like that. It has become a bureaucracy which spends some 75 per cent of its funds at its home base in Paris rather than in the field. It has become too interested in politics and propaganda, like peace studies, education, science and culture can thrive without it, and on an international basis.

The money is a small matter. The Unesco budget next year will be about \$200m. Britain's contribution, if the Government decides to stay in, will be just under \$9m or \$6.4m at the current rate of exchange. No-one would go to the stake for that in terms of government spending. What does matter is that if withdrawal is the British choice, the money saved should stay in the aid budget. The British Council could use it effectively. It is incumbent on the Government to say that, while withdrawing from Unesco, overseas aid is at least as important as it was before.

The argument now is about whether something should stay in and fight for more at the next general conference, by

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THERE is a small cloud over trade relations between Europe and Saudi Arabia. Unless carefully watched, it could turn to rain. For Europe, the issue is minor—the tariffs which the EEC has imposed on petrochemical imports from the Kingdom. For Saudi Arabia the issue runs much deeper, and has been raised to a point of principle.

The new Saudi chemical plants at the centre of the argument represent \$12bn of investment. They also represent the culmination of the country's third five-year plan, a massive project designed to lessen Saudi dependence on crude oil and develop added value within the country's borders.

For European chemical producers the new plants are a direct threat. In particular, Saudi access to feedstock raw materials much below the European price has caused fears of dumping on a European market already burdened with severe overcapacity. For Europe, now looking ahead to its fourth plan and the formation of further export-oriented industries downstream, free access to Europe is seen as a test case for future development.

European companies are genuinely puzzled by the Saudi reaction. The tariff mechanism was in place long before Saudi chemical production was even thought of. It is now being applied in the normal way. Why should Saudi Arabia be treated differently?

"We treat others differently," says Abdulaziz Al-Zamil, Saudi Minister for Industry. "Countries like Brazil, Korea or Taiwan are liable to ban products from Europe or impose quotas, or put on tariffs of 60 per cent. We let 55 per cent of European products into Saudi Arabia duty free, including \$200m worth of the same petrochemicals we produce here. We are entitled to ask you for the same treatment, not a tariff of 14 per cent."

The issue is broadened by Prince Abdullah bin Faisal bin Turki, acting head of the Royal Commission, for Jubbah and Yanbu, the body responsible for the infrastructure of the industrial cities. "We don't see here saw the West as economic partners," he says. "When they wanted us to produce 11m barrels of crude a day, it was a sacrifice, but it was felt that the West would remember that we could lean on the West when times were bad. But short-term expediency seems more important than long-term friendly relationships."

Protection against Saudi products is not confined to Europe. US tariffs at a level equivalent to the EEC's and there are moves in Congress (as yet inconclusive) to raise them further. Nevertheless, it is Europe which is the main focus of Saudi pressure.

This is partly because Europe's closeness as a market makes it more important to the new plants' commercial success. There is also a subtle reason: in getting the whole vast project off the ground, Saudi Arabia owes a considerable debt of gratitude to the US, and little to Europe.

This has to do with the way the project was planned. The new plants are split among different companies, under the umbrella of the Saudi Arabian Petrochemical Corporation (Sabic). Almost all the companies are joint ventures, shared on a 50/50 basis with a partner from the developed world.

Abdulaziz Al-Zamil explains



Ibrahim Salamah (left) and Abdulaziz Al-Zamil

Sabic and Europe

When the
chemistry
is wrong

by Tony Jackson

the logic. "For a project on this scale we needed at least five inputs to achieve results, and we lacked two. We had the finance, we had the raw materials, and we could build the infrastructure. What we lacked was technical know-how and marketing expertise, and the only way to get them was to invite partners in."

From 1979 on, Sabic went looking for those partners. A number of US companies took up the offer, as did several Japanese consortia. European companies refused.

"They laughed at us," says Prince Abdullah. "They didn't believe we could build the infrastructure. They thought it alone make a success of Europe."

For Europe, the successful completion of the plants below budget and ahead of schedule was a correspondingly rude shock. That success in turn rested largely on help from the US, and to a lesser extent from Japan. The young Saudis who are now taking charge of the new plants were mostly educated at American universities and then had several years of on-the-job training from their joint venture partners.

Max Webb, the American head of the National Methanol Company (50 per cent owned by Sabic, the rest split equally between Celanese Corporation and Texas Eastern of the US) says: "We gave three years of on-the-job training in the US to 61 Saudi operatives. That came to slightly over \$150,000 per head. It was a cost which we wouldn't have incurred in a US operation, where we can hire qualified people off the street."

Some of the training was remarkably specific. This year's start-up of the polyethylene plant run by another Sabic company, Kema, a 50 per cent owned by the US oil company Exxon, was particularly trouble-free. Saudi trainees had been given hands-on experience in the start-up of an identical Exxon polyethylene plant at

Mount Bellevue in Texas two years before.

The Saudi attitude is also coloured by the question of European overcapacity—anything up to 20 per cent in the chemicals and plastics which Sabic now produces. "Europe's disbelief in our plans," says one official, "misled companies who should have closed down outdated plants long before."

The Saudis point to the contrast with other countries. The Saudi Methanol Company is a joint venture with a Japanese consortium. In 1979 Japan had methanol capacity of almost 1m tonnes per year. That has now been cut back to 200,000 tonnes, with around 300,000 tonnes being supplied to Japan from Saudi Arabia.

The Japanese have done a real fine job," says Bill Carpenter, head of the ethylene producer Sadaf (50 per cent owned by Shell US). "Rather than importing raw materials,

they prefer to bring the stuff in with a lot of the energy content already in there. But the Europeans seem to want to stick with what they have."

But North Sea oil production makes the European position somewhat different from the Japanese. In addition the unexpected weakness of the oil price has left the US and Japanese partners, expressing disappointment with the financial return on their investment.

At the time when Sabic was searching for partners—in the period 1979-81—the world was suffering from the second oil shock, and the price of crude was expected to go through the ceiling. Part of the deal offered by Sabic to prospective partners was "incentive crude"—a guaranteed supply of oil at a price which was, at least initially, fixed.

Instead, the oil price has fallen sharply. Chuchi Raito, the Japanese head of Saudi

Mount Bellevue in Texas two years before.

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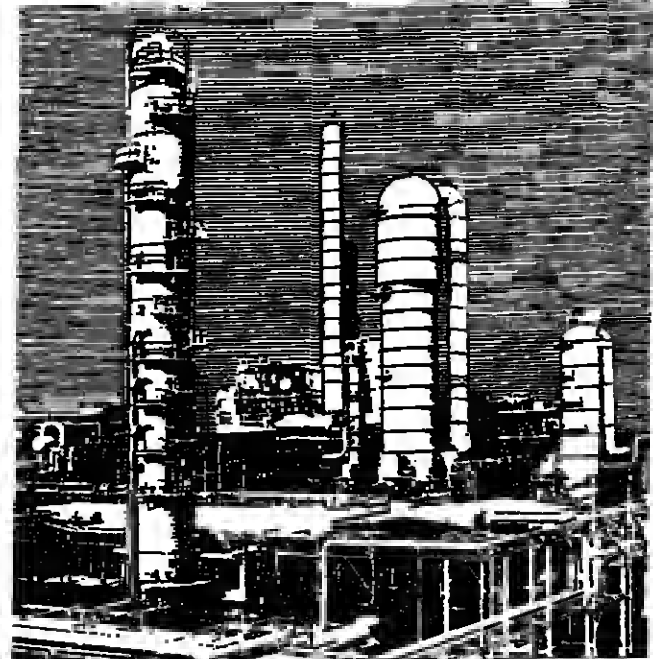
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•We let 55 per cent of European products into Saudi Arabia duty free ... we are entitled to ask you for the same treatment

ABDULAZIZ AL-ZAMIL, SAUDI MINISTER FOR INDUSTRY



Methanol, says "it has turned out to be a disincentive. Our Japanese consortium takes 2m barrels of 'incentive' crude a year, so if the spot price drops below the fixed price by \$3, we carry a loss of \$6m. The business is profitable and paying dividends, but Mitsubishi (the consortium leader) is disappointed with the results to date."

Although Europe's chemical companies kept clear of that problem, they are correspondingly without control over new Saudi output. At present, 80 per cent of it is marketed not by Sabic, but by the joint venture partners—old and experienced competitors such as Exxon, Mobil and Celanese.

The question which exercises the minds of Europe's producers is price. The Saudi plants have an unbeatable edge on raw material costs: the ethane gas used as the chief feedstock is made available to Sabic for 50¢ per mbtu—around a quarter of the price paid in developed countries.

Sabic insists that it will market its products responsibly, and observe prevailing prices. The Europeans do not believe a word of it, even though the evidence so far seems to be on Sabic's side. This might be seen as evidence of Europe once more underestimating Saudi acumen, were it not for one central difference in the cost structures of the Saudi and European industries.

Ibrahim Salamah, Sabic's managing director, says "though our total costs compared to European manufacturers are not very different, Europe's variable costs—fuels and feedstock—are as high as 70 per cent of the total. With us, it's the other way round. Our fixed costs—plant, equipment, infrastructure—make up around 70 per cent, with variable costs only 30 per cent."

It follows that for Europe, the highest return on invest-

ment depends above all on getting the highest price for the product, even at the expense of some underutilisation of plant capacity. For the Saudis, the opposite is the case. As Ibrahim Salamah puts it, "we are determined to run at full capacity whatever the market."

Initial negotiations on the whole tariff issue took place in Luxembourg last month between the EEC and the Gulf Cooperation Council (GCC). Although the outcome remains uncertain, Abdulaziz Al-Zamil professes optimism.

"The EEC is still putting tariffs on our methanol, and lately on our polyethylene," he says. "They tell us that tariffs have to stay until the start of next year, but we are hopeful that they will remove them in January. They certainly should if they listen to other sectors of European industry: industrial sectors like plastics processing, which really employ people, have been affected for the benefit of chemical producers which are low employers."

In the forefront of the industry minister's mind is the next stage of industrialisation. "The joint venture approach remains essential. We have made clear to our European colleagues that Saudi Arabia does not want to continue just as an importer of European products. A good proportion should be manufactured in GCC countries. It's really the same as Europe saying to Japan you can't go on damaging our industry by merely importing."

The comparison with Japan is revealing, and the next stage of industrialisation. "The joint venture approach remains essential. We have made clear to our European colleagues that Saudi Arabia does not want to continue just as an importer of European products. A good proportion should be manufactured in GCC countries. It's really the same as Europe saying to Japan you can't go on damaging our industry by merely importing."

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Nuclear shots
in the locker

A canon big enough to fire a light-aircraft engine is being built in Winfrith Heath, Dorset, at a cost of \$1.75m.

The cost is being shared by the nuclear industry which wants to satisfy its critics that reactors and other nuclear equipment without a canister something like a Cessna's engine dropping out of the sky on them, says Peter Gratton, head of safety and engineering science at the Atomic Energy Establishment, Winfrith.

The gun will use compressed air to expel real pieces of engineering up to 10 metres long—a turbine shaft, for example—around a barrel two metres in diameter, at speeds up to 100 mph.

The Germans gave a big fillip to "impact testing" of nuclear plant in the 1960s because of the number of Starfighters falling out of their skies. British and German nuclear safety teams worked closely together with the British concentrating on scale-model testing and the under-

lying science. British researchers "were able to show convincingly our predictive capability for this kind of event," claims Gratton. But, as with the great train crash of 1964 when the CECG spent \$4m staging a full-scale crash of a nuclear fuel transport tank at 100 mph, critics persist in demands for demonstrations of the "real thing."

There will, no doubt, be calls for a public firing of the Winfrith cannon when it is finished, some time in 1987.

High society
The Royal Society used to try to keep the name of its new president—elected every five years—a closely-guarded secret until he had been elected by council on St Andrew's Day, in accordance with its 325-year-old tradition.

But the secret always leaked out. The short list for the coveted letters FRS was always very short indeed. For one thing, the president-nominee has usually been a Nobel prize-

winner. For another, the society has drawn its presidents alternately from the physical and biological sciences, thus narrowing the field still further.

This year there was another problem. The president-nominate, Sir George Porter, had to be replaced as director of the Royal Institution.

This is the small but important laboratory in London's Mayfair which features in the BBC's Christmas science lectures, where Porter has charmingly presided for 19 years, since shortly before he won his Nobel for photochemistry in 1967.

So Porter's nomination for the post that carries more prestige than any other in British science was disclosed last summer—and his successor at the Royal Institution, Prof John Thomas, of Cambridge, has already been named.

Porter, 64, and a Fellow for 25 years, was duly elected president of the Royal Society on Saturday. He is probably the best known scientist in Britain today, if one discounts

Men and Matters



those TV entertainers with their eccentric mannerisms. Porter has a rather dandy reputation as an ombudsman in controversial scientific issues from nuclear energy to research on embryos. It is a role in which his diplomacy is likely to be fully taxed in the next five years.

Costly gin
Think carefully before you ask for that gin and tonic this lunchtime. You may be adding to a problem that costs British industry hundreds of millions each year.

Colin O'Brien, personnel manager at Aer Lingus, has written a rather damning report in the latest issue of Personnel Management which describes in lurid detail the problems drink can cause at work.

It's right to assume, he reckons, that about 8 per cent of your workers are alcoholics. He quotes an estimate that alcoholic abuse costs industry at least \$840m a year—more than \$1.5m a day—in sickness absence alone.

"Alcoholism is no respecter of class, background or job categories," he writes, though he reckons it affects some people more than others—journalists, for example.

Mr O'Brien writes that there is one remedy, tried and tested in the United States—employee assistance programmes. They help workers recognise their addiction and get professional help.

Aer Lingus has had such a programme for five years—a reassuring thought when you next fly across the Irish channel.

Into place
The newly-formed alliances of City banks and brokers are now beginning to gather their forces together for the "big bang."

Barclays Merchant Bank

recently marched its men down to Ebbgate House by the river where it will be joined next year by de Zoete & Bevan and Wedd Duriebar.

Another army-like manoeuvre this weekend brought Cape Cure Myers and Grindlay Brand's 400 staff under one roof in Holborn's Cityscape House (though there will still be a wall between them).

The logistics of the move—another step towards raising the standard of ANZ merchant bank next year—have been planned over the past 18 months. Brokers Capel-Dore Myers only had to shift two doors down the street—same phone number, same postal code—but Grindlay's investment banking division had a much longer trek from Fenchurch Street.

Operations at the new joint headquarters are being transferred to a new computer system (IBM's CCF)—perhaps the biggest headache since the switch from Centrelle could only be done at the end of an account.

A new telecommunications system has been installed, and staff retrained to cope with its flashing colour-coded lights and arrays of buttons and knobs.

The surrounding decor is pretty snazzy, too. But chief executive, David Poole, was heard to mutter: "I don't give a damn what the furniture looks like as long as the telephones work."

Trouble shooter
From a frontman for the Reagan "star wars" research programme comes this tale of a leading US physicist who has been annoying the administration by his public declarations that the programme will never work.

Three men face decapitation by guillotine: the critic among them. But the guillotine blade fails to fall in the case of the first two. As is the custom they walk away free.

The physicist places his neck on the block, twists his head round to look up at the knife, and cries: "I see what's wrong."

Observer

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really want
to recruit a
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read the
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No FT...no comment.

recruitment

*The European Businessman Readership Survey 1984.

FOREIGN AFFAIRS

Please, mind the crockery

By Ian Davidson



ONE of the features of newspaper reporting is that the bad news often seems to drown out the good; the European Community, for example, must seem to most people a remarkably quarrelsome enterprise, because reporting on negotiations in Brussels always tends to emphasise the process of disagreement between the member states. This is understandable, because the disagreements are often prolonged (sometimes they seem interminable), whereas agreement only comes once, at the very end. But the result is that the good news may be too little noticed.

This may seem a positively footsore introduction to a piece about the European Community summit which opens in Luxembourg today. For months the newspapers have been full of reports about the wide differences between the member states over whether the Community should be reformed, and if so how. These differences are far from being settled. Nevertheless, there are some points to be chalked up before the summit opens—especially since there is a risk that they could be forgotten in one of those blazing rows for which the Community has become notorious.

The first plus point is that the Luxembourg Presidency seems to have manoeuvred rather skilfully towards a package of reform proposals which sits somewhere in the middle ground. Not very exciting and radical, perhaps, but not too cowardly and minimalist, either. If an agreement can be negotiated, it will probably look something like the Luxembourg proposals. There would be some amendments to the Rome Treaty to introduce a bit more majority voting where unanimity is now required, but these changes would not be very far-reaching; there would be some increase in the role of the European Parliament as a participant in Community policy-making, but the Council of Ministers would still have the last word; there would be a more solemn commitment on the continuing of the free trade policies of the member states.

This is not to say that the package can be agreed. At one extreme, the Danes are still formally committed to resist any changes in the treaty; at the

other, the maximalists like Italy and Belgium want more radical reforms, notably in a bigger increase in the powers of the European Parliament.

Nevertheless—and this is the second plus point—the three biggest countries in the Community (France, Germany and Britain) are implicitly lined up on positions which are reasonably close to each other and to the Luxembourg proposals. In June the French and the Germans voted with the Italians and against the British, in favour of this conference on Community reform. It might have been thought, and it long appeared possible, that in the conference itself the French and the Germans might adopt a maximalist position; there was a clear danger of an ideological split between the original Six and Britain. But in the end France and Germany have both opted for caution.

As President Mitterrand said a fortnight ago, after a meeting with Mrs Thatcher: "Our two countries' attitudes are certainly not antinomic and are often complementary... We must move forward realistically, avoiding maximalist positions, and I think that in this respect today's talks have been most positive."

The significance of his remark should not be under-rated. President Mitterrand may have enjoyed Mrs Thatcher's rage at being outvoted in Milan five months ago, and he may still have deep reservations about her attitudes: "We don't necessarily have the same objectives—at any rate that still remains to be proved..." Yet at the end of the day, it is obvious that a reform of the Community's constitution can only be negotiated successfully on the basis of moderation and compromise. Another grand coup de theatre might be gratifying, but it would not correspond to what the majority of member states, including France, were really prepared to undertake, and it might lead to anything except a lot of broken crockery. As a British official said to me shortly after the Milan debacle: "The trouble is, you can't get much good out of these things."

Not long ago, and especially after the Milan summit, there was speculation that the Community's future would revolve around a revival of the old

solidarity (if that was what it was...), between the original Six; they have a much longer common history than Britain and the other Johnny-come-Latelies, and at least they started out with shared aspirations. If the Community was to have a fresh start, the Six would be at the core.

Recently, however, there has been more talk of a different notion, that the future development of the Community would revolve round the triangular relationship between France, Germany and Britain. I am not sure how much substance there is in this idea. Euro-analysts are constantly toying with intriguing new theoretical constructs which come and go with the seasons. On the other hand, it is clear that the antithesis between these two concepts would carry major strategic implications.

If the objective is more economic integration and the British are deemed more trouble than they are worth—on agriculture, on the budget, on the European Monetary System—then the Six might be a viable core group for progress. But if the aim is a more broadly-based European integration, for political and

strategic as well as for economic reasons, then it stands to reason that Britain is an essential partner.

The signs are that these broader political considerations carry much more weight with a majority of the member states than they used to, as a result of the bruising experiences of recent years: the early belligerent rhetoric of President Reagan, the Euro-missile crisis, the East-West frost, the pressures on defence spending, and the anxieties generated by President Reagan's Star Wars programme. We can see the European reaction in the revival of Western European Union, in the strengthening of the Independent European Programme Group in Nato, the increasingly serious commitment to the defence of Europe, and now in the plan to strengthen European foreign policy co-ordination.

And the fact that the French succeeded in manufacturing themselves out of the joint European Fighter Aircraft project can only have been a sobering setback for a country which has traditionally assumed that it could always count on the subservience of the Germans.

The third plus point is that, while the British Government's formal position remains that it

is opposed to any treaty changes, its real position is public scepticism combined with a private determination not to be marginalised. In the event, this has not been too difficult, since France and Germany have opted for a moderate stance. But the central fact is that, in negotiating terms the British Government is sitting fairly comfortably, thank you, and will almost certainly go along with treaty changes, provided they are not too radical.

This could prove to be extremely important in political and symbolic terms. Treaty changes would have to go through the House of Commons, and Mrs Thatcher would in effect have to defend, not merely the detailed changes, but the general thrust of Britain's European commitment.

The fourth plus point is that the so-called Luxembourg compromise—the idea that there may be a right of national veto when "very important" national interests are at stake—has been left strictly on one side throughout these negotiations. Some think that the right of national veto is still really available, if in shadowy form, because all governments want, on the spur of the moment, kick over the traces.

Lombard

Problems facing 'New Right'

By Samuel Brittan

A NEW paperback entitled "The New Right Enlightenment" (Economic and Literary Books, £4.95) has an unusual cover consisting of pictures of each of the 20 young contributors. These are mostly very non-establishment faces which one would associate with the New Left of the 1960s.

They thus effectively make the point of the editor, Arthur Seldon, that the radical and anti-establishment forces are now by no means exclusively on the left—a point which many middle-aged opinion formers have still to take on board.

The one picture that does not fit—of an elegant young man sitting in a deckchair on a large lawn—is that of the book's Social Democrat.

Indeed many of the contributors take issue with the label "New Right." As Nigel Ashford writes: "To me, the Right is associated with hostility to social minorities, the enforcement of popular morality by the state, capital punishment, racism, support for South Africa and xenophobic nationalism."

As it is impossible to read 20 overlapping short essays consecutively, I should advise the reader to sample first the one by Chandran Kukathas, a Malaysian lecturer in political philosophy now at Oxford.

Kukathas shatters complacency in his first paragraph by pointing out that changes of policy world-wide, in favour of slightly freer markets and less inflationary monetary policy have not come in response to a new political philosophy, but as a pragmatic reaction to the failure of earlier unstructured Keynesianism.

Secondly, he stresses that professionally market-oriented Conservative and Republican governments have not all been eager to move to international free trade. He cites the US and British support for steel quotas and restrictions on Third World imports.

Third, even in domestic matters free-market ideas are still opposed by most of the intellectual elite—witness, for instance, the fate of Sir Keith Joseph's proposals to make wealthier parents pay for a part of their children's university education. Kukathas stresses the wide

variety of moral outlooks behind the so-called New Right. But he does find some common threads. The biggest shock to middle-aged progressives is a favourable attitude to capitalism. But this is combined with a suspicion both of the actions of individual capitalists who will try to suppress competition and milk the taxpayer, and of the socially restrictive "Victorian values" on which some Tory upholders of capitalism lay so much stress.

Kukathas presents a picture of competitive markets very different from the establishment caricature. "Individuals do not always know what they want or where their interests lie... Producers compete to persuade individuals of the existence of new or different kinds of value." It could almost be Sir Huw Weldon speaking of BBC cultural policy, the crucial difference being that the consumer is the eventual arbiter.

The main point at which I part company with this author is his signifying of redistributive taxation as a branch of freedom. This presupposes the legitimacy of the existing distribution which some contributors to this book wrongly suppose has been established by the American philosopher Robert Nozick. It is this blind spot on redistribution (which does not mean equality) that understandably deters the Labour contributor, Peter Saunders, from placing his hopes in the radical right.

Neither the radical right nor the libertarian market left is an important group politically. Kukathas is a step ahead of his colleagues in realising that it is not only governments that impede the open society, but also organised interest groups of all kinds.

The biggest mistake market liberals can make is to let their hopes to that of any political party. "For then the interests of that party would prevail over the ideas it claims to espouse. If this were to happen, the danger would lie not in electoral defeat, but in securing false victory"—something which happened to the Thatcherites in 1983 and could easily happen again next time round.

Competition rules

From Mr M. Hutchings
Sir,—I was interested to read Mr Hermann's article (November 14) concerning EEC competition rules. Mr Hermann asserts that "the real rules... are not rules of law but rules of bureaucratic and political expediency." This is often, sadly, true.

Local advice in this area would be quite simple if the Commission applied the competition rules only where barriers to trade were genuinely created by commercial undertakings.

What frequently happens, however, is that a company is in danger of infringing the competition rules where its behaviour is not entirely voluntary, ie, where the market is distorted by Government intervention. To cite only a few examples: minimum pricing (eg, in France); differing VAT rules (eg, cars in Denmark); artificial regimes for particular products (such as coffee and margarine); national rules on telecommunications; public procurement policies; reimbursement schemes for pharmaceuticals; differing national regimes for advertising (particularly on TV), etc. The list is almost endless.

The Commission, through the agency of DGIV (the competition department), is trying to perfect the internal market by using the competition rules to attack distortions of trade created by individual companies (whether privately or publicly owned). I believe this is an important instrument to attack distortions which are often created by national rules or regulations rather than by commercial decisions.

What I find rather strange is that the Commission has a powerful instrument at its disposal to attack distortions created by national laws but seems reluctant to use it. This power is specifically given to it in Articles 101 and 102 of the Treaty. Although actively used in the mid-1980s, these articles have been in abeyance for the past 15 or so years.

Is it not time the Commission used this simple and effective weapon to achieve many of the objectives outlined in Fontainebleau last year and encapsulated in the recent internal market white paper?

M. B. Hutchings
Avenue des Arts, 44 bis 2,
1040 Brussels.

Government by exhortation

From Dr Frank Heller
Sir,—Some of the more serious mistakes made by the Government are based on a belief—unsubstantiated by evidence—that voluntary action will solve most problems if backed by sufficient exhortation and PR.

Now, your industrial corre-

Letters to the Editor

spendent reports (November 26) that the chairman of Manpower Services Commission accepts, what many of us forecast long ago, that the Government's hasty winding up of 16 statutory training boards in 1981 has led to a serious neglect of training in many industries. The Government also believes that drug abuse, energy saving and organisational participation can be adequately dealt with by advertising and persuasion. Research, however, does not support this simplistic notion.

What is perfectly adequate for selling toothpaste and other consumer goods does not work in the areas I have mentioned. There are sound research based reasons for this, but who listens to research these days?

Dr Frank A. Heller
(Director, Centre for Decision Making Studies)
Toxtick Centre,
Belsize Lane, NW3

Unfair to the bank

From Professor M. Cranston
Sir,—I think I was unfair to the National Westminster Bank in my letter (November 27) on high bank charges. The particular transfer was effected, on the grounds that the sender, by urgent Telex, which entailed unusual costs, and the National Westminster Bank itself deducted a fee of £8 on a transfer of \$175, the remaining charges being imposed and received by the sender's bank.

(Professor) Maurice Cranston,
London School of Economics,
Houghton Street, WC2

Export credits guarantee

From Mr B. Strand
Sir,—The Minister for Trade has replied to me here following the publication of my letter (November 2) protesting at his decision to withdraw bank guarantee support. Regrettably the DTI response continues to ignore the central issues.

No information has been made public upon the "losses" except for the report in the FT last March. This stated that "losses" have been aggravated due to the bankruptcies and re-organisation of UK exporters and shipment failures of UK exporters, and mainly third world importers! If this is true most of these losses would be chargeable to the credit insurance scheme and are not bank guarantee losses at all!

A loss under the scheme can only arise if the insured UK company goes into liquidation. What are the losses each year that relate solely to uncovered claims against UK liquidators? Only with these facts can the viability of the scheme be determined. Why is there reluctance to provide this detailed information?

It is claimed that compared to the mid-1980s there are now adequate supplies of credit for short-term exports. Those of us working in industry then and now observe the only noticeable change in 20 years is while banks now provide medium term loans (£5-10 years) it remains just as difficult to obtain overdraft borrowing for short-term working capital export receivables. The withdrawal of the export credit guarantee department weakens exporters' position, even if he is able to obtain additional overdraft as it increases his exposure to the bankers. Many will be unable to provide the additional assets cover for this problem and in consequence exports will be reduced.

ECGD has a statutory requirement to encourage exports. I believe this latest decision contradicts this duty for it will discourage exports and make it more difficult for a manufacturer such as my company to compete with the Japanese and Germans.

B. G. Surand
Thomas Mercer Ltd.,
Egmond Rd,
St Albans, Herts.

More tax—less ill health

From Mr J. Tennent
Sir,—The Health Education Council and the British Medical Association (November 27) have launched yet another anti-smoking campaign. And we are told yet again, inter alia, that smoking is the largest single cause of preventable premature death.

Will this campaign be any more successful than earlier ones? Almost certainly, and regrettably, the answer will be "not very." Tangible Government backing is needed. It would seem the reason that no Government to date has taken more action in this matter (eg banning all advertising and sponsorships) is because it cannot face up to doing without the tobacco duty yielded by smokers.

Therefore, is not the solution as simple as that of not funding one too appalling to contemplate?

I suggest that in his next Budget the Chancellor should try doubling the rate of tobacco duty. This would be with the twin objectives of (a) reducing by half the numbers, particularly children, who smoked (because they could no longer afford to do so), and (b) retaining for the Exchequer the same overall yield.

I accept that the arithmetic may not work out quite as simply as I have suggested, but it would be clearly evidenced, with up to half of those who were on course to die from their habit being saved. A future Chancellor could then repeat the formula about the death rate by a further significant number.

J. M. Tennent
4 Brendon Close,
Essex, Surrey.

Engineering skill shortages

From the Group Training Director,
Aylesbury Industrial Group Training Centre
Sir,—On November 26 you published a warning by Mr Bryan Nicholson, chairman of the Manpower Services Commission, and on November 27 the Engineering Industry Training Board warned of skill shortages.

In respect of the latter, the board itself can do little by looking at its exemption policy. There are many companies who should be training skilled people but are not even though they are holding exemption certificates.

In respect of the former, without bringing back further training boards the 1964 Training Act should be re-implemented giving statutory training boards strength to their elbows.

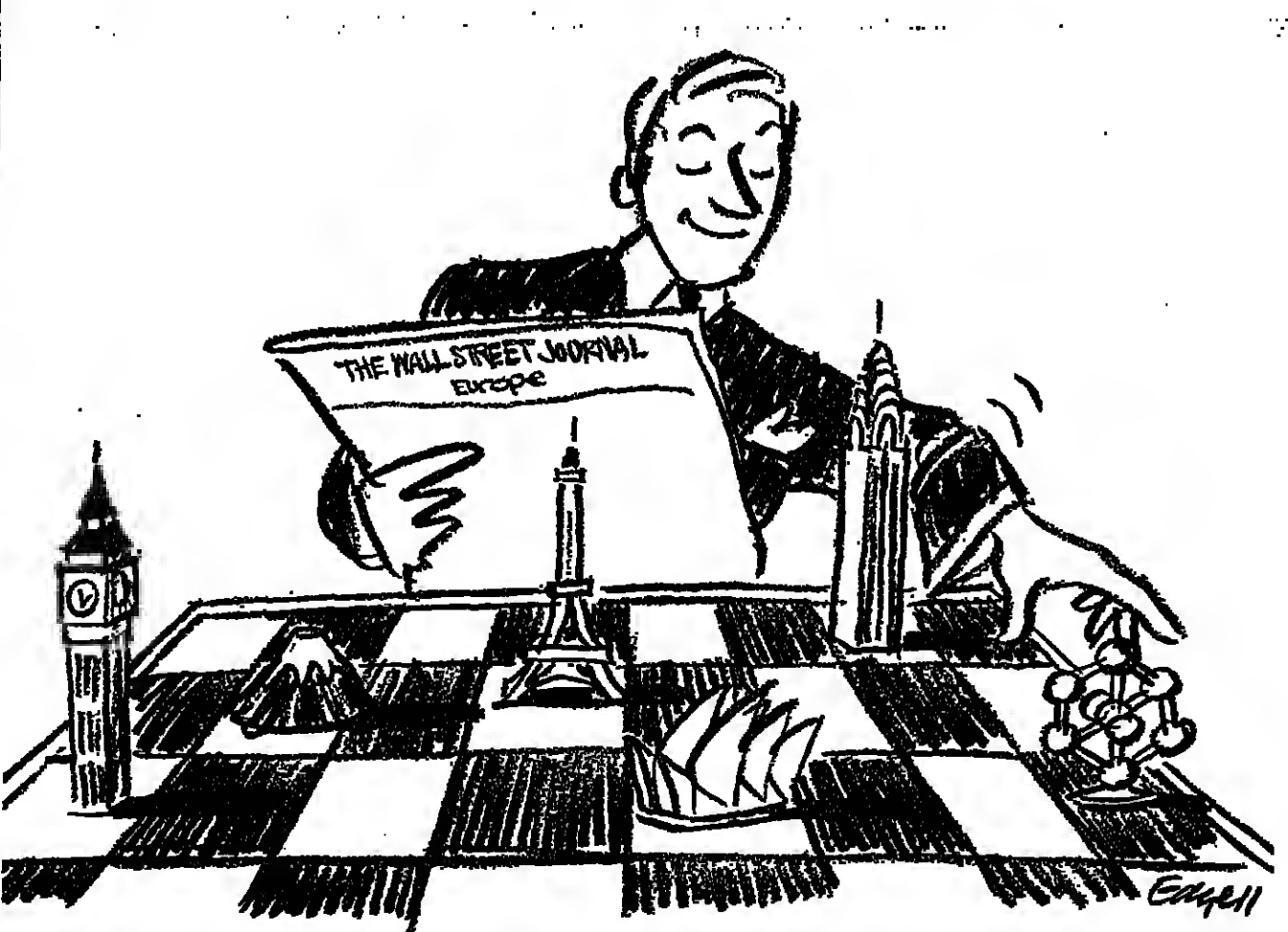
W. E. G. Woods,
Gatehouse Close,
Aylesbury, Bucks.

Tickets, please

From the Deputy Director,
London Chamber of Commerce and Industry
Sir,—This chamber welcomes the action (November 28) now taken to secure the extension of the Docklands Light Railway.

We would, however, feel happier if there was some indication forthcoming that while passing to private ownership the railway would be marketed and ticketed as an integral part of London's regional transport system; and that proper provision will be made for upgrading the capacity of the railway to enable it to service satisfactorily the "rush-hour" requirements of the Canary Wharf development.

David Senior,
69, Cannon St, EC4.



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FINANCIAL TIMES

Monday December 2 1985

TAYLOR WOODROW
TEAMWORK IN ENERGY
WORLDWIDE

Terry Byland on Wall Street Bulls face a dose of prudence

WALL STREET'S November bulls, after having it all their own way since the Dow Jones industrial average cleared the 1,400 level at the beginning of the month, may find December less certain a prospect. A number of analysts are beginning to sound a cautionary note and the market has shown some signs of instability.

The surge in stocks and bonds on Thanksgiving suggested the professional market by surprise. No new factor could be suggested for the double-digit gain in the Dow. Friday brought a check that owed much to index-based selling, as the Standard & Poor's futures contract got ahead of the index itself.

Not that there are many "contrarians" in the market yet. The underlying reasons for the strength of the stock market - the drop in interest rates and the dollar, low inflation, and a level-pegging economy - remain in place. But those have been in place for some time.

The doubters merely suggest that it might be time to be prudent. Salomon Bros, commenting that a price-earnings ratio of 12 times predicted 1986 earnings on the S&P 500 "adequately discounts fundamental prospects" for the economy and corporate earnings in the near term, counsels a "defensive posture".

Smith Barney, Harris Upham, drawing attention to 10-year highs for the market on stock price against book value, corporate earnings and sales, wonders how stocks can break through any further without "vigorous earnings growth".

The outlook for earnings growth has not changed much despite the recent upsurge in equities. Stocks in the overseas markets, such as Merck, IBM and Pfizer, have risen strongly, widely discounting the expected benefits of the fall in the dollar, which will boost their overseas sales. Financials have similarly discounted the benefits of the new round of falls in short-term interest rates.

But for the main-line US industrial stocks, analysts continue to forecast gains of under 10 per cent in corporate earnings for 1985. For a wider re-estimation of the profits outlook, Wall Street wants a clearer indication of progress in the domestic economy. Forecasts of a 10 to 15 per cent gain in S&P profits in 1986 have not been changed since mid-summer.

On the broader front, the case for a pause for correction in the stock market has strengthened in the past fortnight. The greater part of the downturn in the dollar and US interest rates may be behind the market now.

The holiday in the credit markets, when political squabbles over the federal debt ceiling kept the US treasury away, is now over. Rates will find it harder to fall and analysts are divided over the chances of a cut in discount rate.

Salomon translates its "defensive posture" into a recommendation that investors should be keeping their cash balances relatively high at 20 per cent and restraining investment in stocks that have outperformed the market since the rally began.

That criterion would downgrade Aetna Life & Casualty, which, with other insurance stocks, has been rising sharply as lower interest rates have coincided with the improvement in the outlook for the industry.

Bank stocks, too, have been less prominent as Wall Street has heeded the Fed's warning that banks experiencing financial strains should reduce dividends, or even omit them. Bank stocks have had a very good run and investors may choose to take profits rather than wait for the dividend payment.

It also casts a cloud over some of the pharmaceutical issues that were beginning to trade widely last week. Stocks in Merck and Pfizer are respectively 20 per cent and 15 per cent ahead since October 1, against 10 per cent in the Dow.

The case for a correction in the market seemed to be gathering support last week. But any such correction is unlikely to be severe unless the economy turns visibly downward, in which case Wall Street would look for an early cut in discount rate.

For those who relish the smell of brimstone, there is a much more bearish scenario abroad in the land. In his weekly investment letter, Mr Eliot Janeway warns that the problems of the US farm belt are worsening, raising the spectre of a serious collapse in small-town banks and in property.

Mr Janeway has evidence of widespread mortgage foreclosures in the farm belt and of a "mountainous" build-up in inventories on the used-car lot.

The stock market has changed into a deadly trap, he is warning. Now that would indeed require a correction in stock prices - and just in time for Christmas.

LITTLE HOPE OF SPEEDY END TO CRISIS

Tin Council talks to re-open

BY ANDREW GOWERS IN LONDON

THE International Tin Council (ITC) reconvenes its emergency meeting in London today with little sign that its member-governments have made much progress in tackling the crisis that has crippled tin trading for more than five weeks.

Few people involved believe a rapid solution will be found. The 22-member ITC, which is supposed to operate a price-support scheme for the metal, last met on November 21 and pledged then that it would sit in session from today until a "definitive decision" had been reached on whether to honour the council's debts, amounting to hundreds of millions of pounds.

In the intervening days, officials from the 10 EEC states - key consuming members of the council - have met repeatedly in Brussels to try to formulate a joint stance on the issue, with no positive results. Only Britain, which is concerned at the damage the lasting crisis is doing to the London Metal Exchange (LME), said the debts should be honoured.

In addition, there has been no sign of movement among the largest producing members. Both sides continue to shy away from making any commitments on the council's liabilities, as demanded by the ITC's creditor banks.

Traders and bankers, who have proposed a £900m (\$1.33bn) financial rescue for the council on condition that the governments make such a commitment, do not disguise their growing impatience at the governments' inaction and are threatening them with an unprecedented tide of lawsuits.

The crisis began on October 24, when the ITC's buffer stock manager, who had been mounting an increasingly desperate effort to support the tin price, finally ran out of funds.

The LME, the world's leading metal market, immediately suspended tin trading, and its market has remained closed. Trading in other metals has also been badly affected because it is feared that some traders might be bankrupted if no solution is found and the price of tin collapses.

The ending of buffer stock operations, which included direct and indirect transactions both in the cash and the futures market, left traders and bankers holding a "paper mountain" of tin bought and sold forward by the ITC, in addition to the physical tin stocks held by the buffer stock manager.

It is the question of whether the council's member-governments should honour those commitments that has preoccupied officials since and will dominate this week's meeting.

A preliminary audit of the Council by London accountants Peat, Marwick, Mitchell, showed that in

addition to the 52,540 tonnes of metal held by the ITC under previous International Tin Agreements, the buffer stock had forward commitments to purchase more than 63,000 tonnes of tin on the LME and unpriced and undelivered forward sales commitments for more than 57,000 tonnes.

Bankers and traders claim that as a result of the buffer stock manager's multiplicity of dealings in the market, the council might be faced with taking delivery of between 100,000 and 120,000 tonnes of tin in January, when the bulk of the contracts expire.

"Very few member-governments seem to appreciate the importance of these calculations," said Sir Adam Ridley, a director of Hambro Bank and spokesman for the creditors, at the weekend.

The rescue proposed by the 18 ITC creditor banks, led by Standard Chartered, contains three basic elements:

● Renewal of existing loans to the ITC, totalling between £350m and £360m.

● Provision of what bankers term an "overdraft" of up to about £550m in new money to cover the council's tin contract commitments.

● A contribution of 10 per cent of the total value of the measures from LME traders themselves.

However, negotiations between banks and ITC members have been effectively prevented by the governments' failure to agree so far on the principle of whether they will stand by the council's commitments by giving sovereign guarantees or, as proposed more recently, put options on tin to secure the loans.

Officials from both producing and consuming countries said at the weekend that there was still no agreement on that issue. To some extent, each side is waiting on the other to move.

The EEC members are to meet again today ahead of the full ITC emergency session. On Friday, at a meeting of EEC ambassadors in Brussels, there appeared to be a gradual acceptance that some money might have to be made available, perhaps on the basis of "burden-sharing" between the governments, the banks and the traders.

That would imply, according to diplomats, no acceptance of legal liability for the debts.

Bankers said they would be reluctant to accept such an arrangement on the grounds that it would imply they were equity partners in the council and would in effect concede that governments could walk away from loan commitments. But they did not rule out the possibility that that would eventually become a subject for negotiation.

World market holds its breath.
Page 6

Lloyd Webber plans flotation of his musical enterprise

BY LIONEL BARBER IN LONDON

MR ANDREW LLOYD WEBBER, who has composed enormously successful musicals such as "Cats" and "Starlight Express", is to bring his Really Useful Company to the London stock market early next year.

Lord Gower, Britain's former Minister for the Arts, is to join the board as non-executive chairman and Mr Tim Rice, Mr Lloyd Webber's collaborator on "Jesus Christ Superstar" and "Evita", is to become a non-executive director.

The offer for sale is being handled by J. Henry Schroder Wagg, merchant bankers, and the London stock brokers Phillips & Drew.

Mr Brian Brody, managing director, said yesterday that at least two leading entertainment companies - one in the US and one in the UK - had shown an interest in acquiring the business before the company

decided to go public. He declined to name them.

"We wanted to stay independent and have a wide share ownership," said Mr Brody, who owns 30 per cent of the company. Mr Lloyd Webber owns the remainder.

For the year ended June 1985, the company's pre-tax profit was about £2.6m (\$3.8m) on £12m turnover, some 70 per cent to 80 per cent of which came from theatre productions.

Really Useful also owns, jointly with Mr Lloyd Webber, the Palace Theatre, in the centre of London's theatre district. It intends to buy out his share of the theatre on the flotation.

The company's main attraction lies in the copyrights it holds to a number of works by Mr Lloyd Webber. It exploits those through theatre productions, sound and video recordings, music publishing and merchandising. It owns copyrights on "Cats" and "Starlight Express" but not the entire joint compositions such as "Evita" and "Jesus Christ Superstar".

Mr Lloyd Webber, 37, is expected to assign to the company all future works composed by him for the next seven years in return for agreed royalty rates. Much of the company's revenue is taken up by such payments.

Mr Brody, who has spent almost 30 years in the music business, including periods working for the former Beatle Mr Paul McCartney and his group Wings, said that part of the proceeds from the sale would be used to refurbish the Palace Theatre. It exploits those through theatre productions, sound and video recordings, music publishing and merchandising. It owns copyrights on "Cats" and "Starlight Express" but not the entire joint compositions such as "Evita" and "Jesus Christ Superstar".

Mr Brody said that the foreign ministers had made significant progress, and he was "pleasantly surprised". The differences to be resolved by the EEC leaders had been clarified, and the process of "whittling down" the reforms had ceased, he said.

It now seems likely that a package will be approved by a large majority of the members, with possible reservations by Denmark and Italy.

Mr Giulio Andreotti, the Italian Foreign Minister, yesterday put forward a proposal to grant the European Parliament full powers of co-decision-making with the Council of Ministers from 1992 - the deadline for completing the Common Market.

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EEC nears agreement on reform proposals

Continued from Page 1

still maintains an overall reservation on all treaty amendments, as does Denmark. But the emerging package appears increasingly to represent an outcome acceptable even to Mrs Margaret Thatcher, the UK Prime Minister.

The question over monetary affairs and the EMS, is none the less, still unresolved. It was described yesterday by Mr Jacques Delors, the Commission President, as "the most difficult and most explosive" issue.

Britain and West Germany are both opposed to any formal inclusion of the subject for fear that EEC institutions will encroach on the autonomy of national central banks. New proposals put forward yesterday by the Commission and the

the South African Foundation, a private-sector pressure and lobbying group. Among those present were Mr Harry Oppenheimer, Mr Gavin Rely (chairman of Anglo-American Corporation), Mr Fred Du Plessis (head of the Sanlam insurance group), Mr Wim de Villiers (past chairman of mining house Gencor), and Mr Andre Rupert (chairman of the Rembrandt tobacco and liquor group).

The meeting was organized by

secretly last week with President P. W. Botha to demand an end to the policy of reform and to warn that otherwise the country faced sanctions and disinvestment.

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SA labour federation

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UK, US may cut securities regulations

Continued from Page 1

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It is thought that the Americans are particularly concerned about the implications of a greatly expanded involvement by US securities firms in the newly opened up London markets.

Mr Howard gave as an example the ban on American citizens from trading in options on overseas exchanges. "If we can satisfy them that we will provide enough information, that will go a long way towards opening up these markets."

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SECTION III

FINANCIAL TIMES SURVEY

Luxembourg Banking

LUXEMBOURG is an unlikely place to look for a flourishing international financial centre. It is a small country town, the capital of a tiny country with only a small indigenous banking market and with far from excellent physical communications with the rest of the world.

In today's competitive world the appeal of megacentres like London and New York can easily outshine the attractions of modest places like Luxembourg. The Grand Duchy has to struggle to survive. Everybody there knows this, but the important point is that everybody is also prepared for the fight, to ensure that Luxembourg has at least some role to play in the international financial market of the future.

It is about three years since the growth in Euromarket lending which buoyed Luxembourg's expansion in the 1970s began to dwindle. In the 12 months to August the balance sheet footings of banks in the Grand Duchy grew by only 9.6 per cent with much of the increment concentrated on interbank business as demand for credit from non-bank customers continued to slacken.

Growth rates such as these have rendered absurd any aspirations Luxembourg might once have had to be a banking centre of world importance. Nowadays its sights are set lower, on targets that may in fact be more realistic.

What Luxembourg aims to be is above all a regional banking centre for Europe, offering a full range of financial services including portfolio management for wealthy individuals as well as the more traditional trade and corporate finance.

Within the Grand Duchy there is increasing confidence that this objective can be achieved. But Luxembourg's image elsewhere is not nearly so positive. British bankers complain that it is duller even than Guildford, a small town some 30 miles from London. Swiss bankers say it is stealing their discretionary fund management business, and the West German Bundesbank pointed out in a recent scathing study that the profits of the 29 German banks established there are so low as to be truly unimpressive.

Luxembourg, outshone by the likes of London and New York, is struggling to survive in today's financial arena. Its aspirations are not as high as they once were, but within the Grand Duchy there is a strong fighting spirit and growing confidence that it can achieve its objective to become a regional banking centre for Europe.

Sights set on more realistic targets

BY PETER MONTAGNON

"Our image," admits Mr Remy Kremer of Banque Générale, and President of the Luxembourg bankers' association, "has not been perceived in the right form."

Because of this the association will start a major public relations effort next year to make the world at large more aware of the Grand Duchy and of its desire to live in harmony and co-operation with other centres. "We should rather be and remain complementary to other places," Mr Kremer says. It will be hard for Luxembourg to boast during this public relations exercise of the sort of achievements for which centres like London are now preening themselves. Not only has Luxembourg's asset growth rate slowed to a trickle, it has also missed out on some of the more recent innovations, such as the development of the Euro-

note market and the rapid expansion of dealing in financial futures and options.

Yet, what Luxembourg has apparently achieved is a niche for itself in certain kinds of business for which it and its position seem eminently suited. For the time being it remains the premier centre for business in Euro-Deutsche marks, which by end-March made up 36 per cent of the Eurocurrency assets of banks domiciled there.

Indeed, it was the possibilities offered by Luxembourg for Euromarket trading in German currency that provided the original justification for Luxembourg's aspirations to become an international centre.

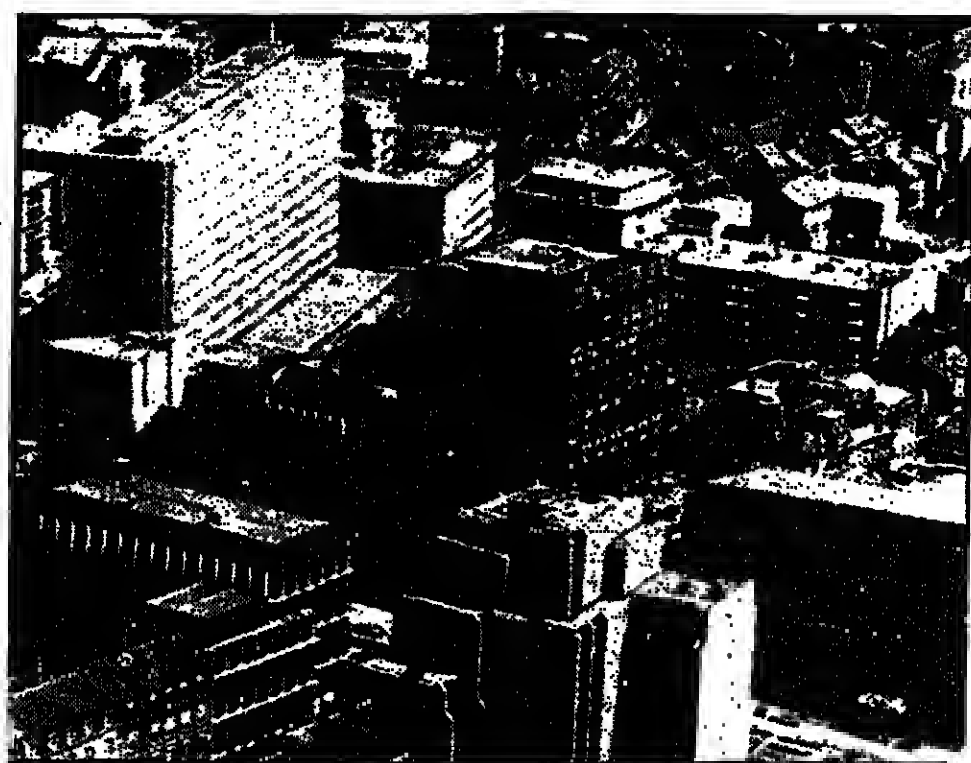
Unlike the neighbouring Federal Republic, Luxembourg has no minimum reserve requirements. Though talk has started that Germany itself could move to create its own offshore bank-

ing units, this remains a considerable attraction.

In recent years Luxembourg has also moved to create a favourable environment for what is called "private banking" or the management of money for well-off individuals.

Bank secrecy rules in the Grand Duchy are every bit as tight as those in Switzerland; there is no stamp duty on securities transactions; and fees charged by banks for managing money are much lower than in rival centres.

There are no statistics for the growth of fund management business in Luxembourg, but all the anecdotal evidence suggests it is growing faster than many people expected. With that is coming an increase in turnover in securities trading in the Grand Duchy and a reinforcement of the country's role as an important centre for



Banking district of Luxembourg. The Grand Duchy has achieved a niche for itself in certain kinds of business for which it, and its position, seem eminently suited

the \$100bn a year Eurobond market.

Luxembourg is already established as a vital part of the infrastructure of the Eurobond market. The majority of Eurobonds are listed on its otherwise tiny stock exchange, Cédol, one of the two main clearing houses for international bond trades, is located in Luxembourg; and many of the local banks actively market their services as coupon paying agents for Eurobonds.

Figures published by the Luxembourg Monetary Institute, which regulates the banking industry and is the closest thing the country has to a central bank, show that Luxembourg banks had a presence in the managing syndicate of \$5.9 per cent of all new Eurobonds issued during the first quarter of this year. In some European

currencies such as the French Franc, Ecu and Norwegian Crown it was much higher, ranging up to 100 per cent of all issues.

All this is grist to the mill of those bankers who see the Grand Duchy as a centre for portfolio management business. Portfolio management brings fresh demand for dealing expertise in securities and other markets. So does the influx of captive insurance companies which is just beginning under new government regulations. And that demand is helping to redefine the role of Luxembourg as a financial centre.

Bankers with long experience of Luxembourg say that the emphasis really has begun in practice as well as in theory to shift towards fee generating business which will ultimately make of Luxembourg a centre

where funds are managed and traded rather than simply lent.

Many believe that Luxembourg has a particular role to play in this type of business which does not necessarily conflict with that of Switzerland, several of whose banks are themselves actively pursuing fund management business in the Grand Duchy.

To put it crudely, Luxembourg is a down-market centre compared with Switzerland. "We like to provide a service for people who feel looked down on by a Swiss bank," said one German banker. "It's all a question of psychology."

In other words, while Swiss banks woo the really rich, Luxembourg offers a service at a moderate fee to those of lesser means. Even a deposit of as little as DM 100,000 will still bring individual service in Luxembourg. Swiss banks

would look askance.

Fortunately Luxembourg has discovered that there is money to be made in dealing with these middle-class investors. Now they are bent on building it up further.

Staffing levels at Luxembourg banks have been increased sharply. By the end of the year the total employed in the banking system could be as much as 10,000, or 6 per cent of the nation's workforce. But, though the workforce is growing, profits from fund management and other fee-generating activities are still rather small. Last year they totalled almost LFr 6bn, only a fraction of total profits but still nearly double their level of 1982.

What Luxembourg still needs is time to adapt to its new future. Fortunately for banks in the Grand Duchy the authorities have taken a positive and pragmatic approach in this respect. If not exactly a tax haven — corporation tax exceeds 40 per cent and personal tax rates are among the steepest in Europe — Luxembourg has found ways of granting fiscal incentive to the banks through the generous allowances it offers on provisions against potential losses on lending to sovereign states in trouble with their debts.

There is little doubt that these provisions have helped boost banking profits in the Grand Duchy at a time that would otherwise have been rather lean. Already in the past few years this approach has also allowed banks to begin the process of diversification away from Eurocredit lending.

What finally emerges when this process of diversification is complete may be a less glamorous, lower key centre than before, but a solid one for all that.

Bankers in Luxembourg know that they can never compete with places like London, but they believe they still have a role to play.

Mr Jean de Roquembourg, chairman and chief executive of International Bankers Incorporated, one of the newer arrivals, puts it this way: "The wise thing is to accept being at a second level in many activities but still to become a regional centre. Why not?"

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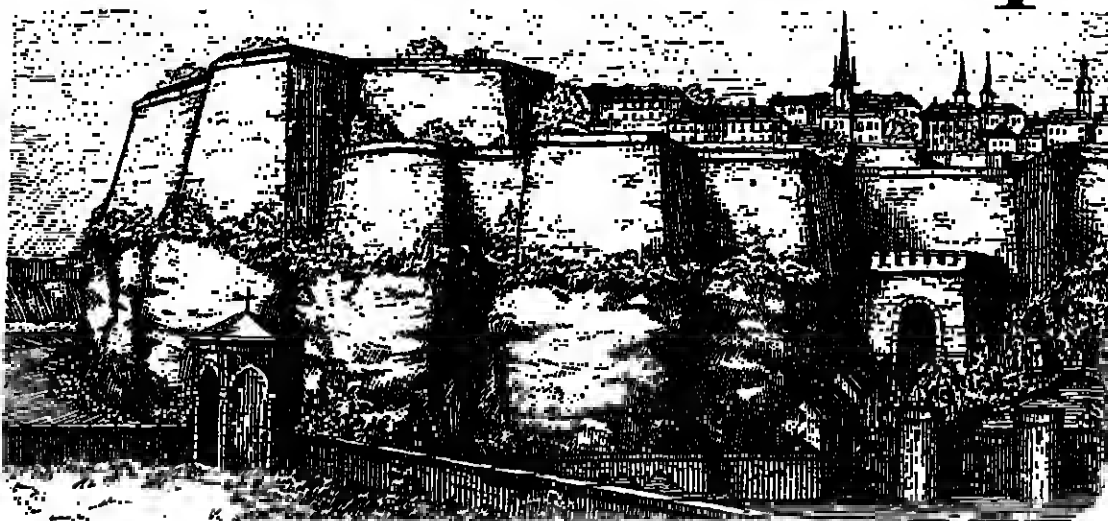
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Anatomy of a Banking Centre

PETER MONTAGNON

LOOKED at purely in terms of balance sheet footings, Luxembourg seems to have entered a period of serious stagnation as a banking centre.

Figures compiled by the Monetary Institute show total assets rose only 9.6 per cent in the 12 months to August. At LFr 7.53bn they were below June's peak of LFr 7.79bn, and in September they are thought to have fallen even further.

Yet the number of banks operating out of the Grand Duchy is growing—in September there were 120 of them, five more than at the end of 1984—and profitability remains high, at least before tax and provisions are taken into account.

And the quiet confidence that emanates from the smart banking offices along Luxembourg's Boulevard Royal suggests that the Grand Duchy has at last come to terms with the change in climate that occurred when assets growth first began to dwindle seriously two or three years ago. Now, Luxembourg has a different future, but it is one that more and more bankers are convinced will work.

Gone is the illusion that growth in lending business is automatic, and with it the notion that Luxembourg could become a banking centre of world importance. Instead, horizons are narrower, in the sense that the Grand Duchy now sees itself more as a regional European centre concentrating on trade and corporate finance. They have widened considerably, however, insofar as within this regional specialisation a more diversified approach to business has firmly taken hold.

At the core of banking activity in Luxembourg remains its traditional lending business which still provides the bulk of earnings. Net interest receipts last year were LFr 52.07bn, far more than commission income of LFr 5.95bn or than earnings from foreign exchange dealing which slipped to just LFr 1.7bn from LFr 6.24bn in 1983.

So far this year new lending to non-bank customers has slipped slightly to LFr 2.494bn in August from LFr 2.652bn at the end of 1984. But a large part of the drop is accounted for by the decline in value of the dollar. In real terms, reckons Mr Pierre Jaans, head of the Monetary Institute, "a growth profile is still there, albeit a modest one."

No one pretends that lending is easy in these days of slack credit demand. Corporate customers in Europe are very liquid indeed and less likely than before to turn to their banks for credit.

But some bankers in Luxembourg maintain that there is

still money to be made, especially with careful management of liabilities to maximise total return. "You can't change the market, you have to make the best of it, but so far we have been not unsuccessful," says Dr Ekkehard Storck, managing director of Deutsche Bank Compagine Financiere Luxembourg.

Lending to borrowers in industrial countries makes up nearly three-quarters of total Eurocurrency lending by banks in Luxembourg, the bulk of it to countries in Western Europe. Latin America accounts for just 9.9 per cent of total Eurocurrency lending, and much of that has been offset by loan loss provisions under Luxembourg's generous accounting policies.

One measure of the slowdown in lending activity is the way in which interbank deposit activity in Luxembourg has grown much more steeply than actual lending to non-banks.

White the latter total at LFr 2.494bn at end August was barely higher than the total prevailing at the end of 1983, interbank assets in the same period have increased by nearly a quarter to LFr 4.085bn, reflecting partly a tendency on the part of German banks to shift some of their lending business to their branches in London and partly the problem facing banks seeking to replace maturing loans with similar high-quality credit.

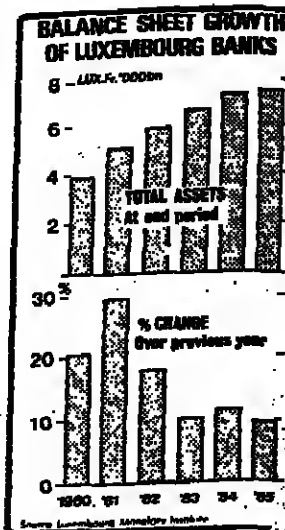
But few bankers in Luxembourg believe that their loan portfolios will actually run off dramatically in the immediate future. Most consider that

lending business has reached what Mr Jaans calls a comfortable cruising altitude, at which diversification into new forms of business can begin in earnest. It also helps to have a specific niche. "Lending to corporations with access to capital markets has become unprofitable for most Eurobanks. Our activities are with small to medium-sized companies or independent entrepreneurs or in the export/import area," says Mr Olo Asmott of Don Norske Creditbank (Luxembourg).

But despite its problem finding new business, Luxembourg is lucky in two respects. First the volume of existing loans is large enough to keep the banks going while they diversify into new areas such as private client banking which generates fee income. Second, its traditional concentration of business in the OECD (Organisation for Economic Co-operation and Development) area means that Luxembourg banks are less plagued than those in many other countries by developing country debt problems.

There are so far no figures available in Luxembourg for funds under management from private individual customers, but there is strong anecdotal evidence that this business is growing.

Other figures supplied by the industry to the Monetary Institute also suggest that fund management activities have begun to have an impact on the overall business trend. For example, holdings of



securities by banks jumped in the first eight months of this year by LFr 46bn to LFr 426bn, and bankers say that trading activity in the securities market is increasing rapidly as fund management business expands.

More telling still is the growth of employment in the banking sector as private client business, which is more people intensive, than wholesale banking, takes hold. At the end of last year a total of 9,382 people were employed by the banks. By the end of 1985 the figure should rise to 10,000.

That is still only around six per cent of the total workforce but it is getting on for around double the numbers employed ten years ago.

More important still in the eyes of the Luxembourg authorities it is a sign of commitment by the banking industry to the country itself. After all, a loan book can be run off or shifted elsewhere, but people are not nearly so easy to manipulate as balance sheets.

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DGZ International in Luxembourg, a wholly-owned subsidiary of Germany's Deutsche Girozentrale - Deutsche Kommunalbank -, has a team of Euromarket specialists complementing the financing capabilities of the parent bank. DGZ International mainly concentrates its activities on money market trading and money market related credit operations. Foreign exchange dealings round off a comprehensive Euromarket service spectrum.

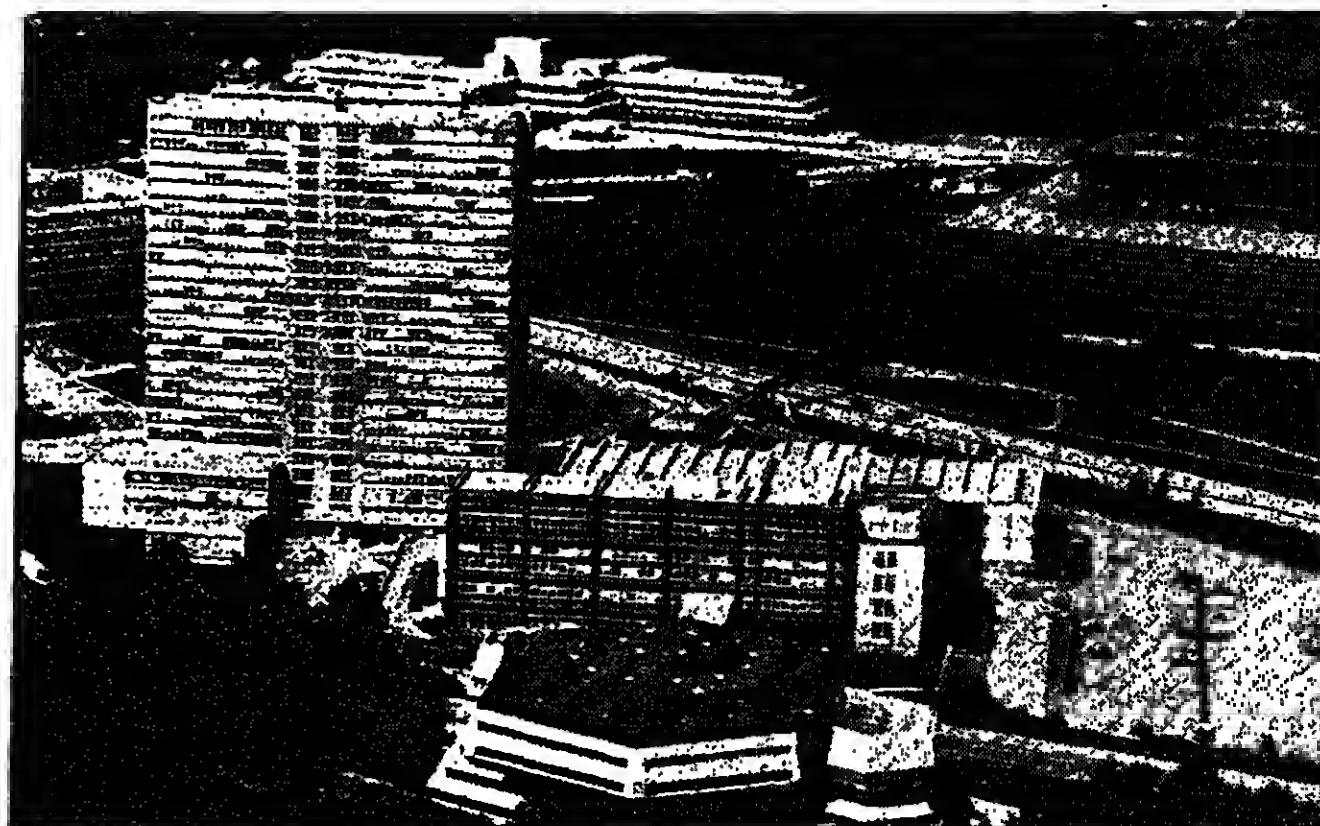
DGZ International has been operating in the Euromarket for more than ten years, and it is recognized as one of the leading wholesale banks in Luxembourg.

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The tower of the EEC Kirchberg Palace stands in front of the headquarters of the European Investment Bank

Profile: International Bankers Incorporated

By Peter Montagnon

Gamble pays off handsomely

"When we arrived in Luxembourg in May 1983 we did not know what we were going to do," says Mr Jean de Roquefeuil, chairman and chief executive of International Bankers Incorporated, one of the more recent arrivals in the Grand Duchy. "So we developed an activity which was familiar to us — short-term trade finance, which was not then known in Luxembourg."

Two years later that gamble appears to have paid off handsomely. International Bankers has shown that it is possible, by exploiting a niche in the lending business, to buck the trend towards a decline in asset growth. It is a flourishing bank with 100 employees and a balance sheet of \$480m, with a further \$610m in contingent business below the line.

Mr de Roquefeuil, who like many of his colleagues moved over to help found International Bankers from Credit Commercial de France after it was nationalised by the

Socialist Government in Paris, admits that a decision to start up in Luxembourg was not necessarily his first choice.

Other centres, however, posed problems. London, for example, operates a clearing system for new entrants and does not allow them to be a fully fledged bank immediately.

Switzerland has reciprocity requirements which means it will only allow foreign banks to open if Swiss banks can operate in their countries too.

IBI is owned by a holding company in Caracas whose chairman is Mr Jean-Maxime Lévesque, former chairman of Credit Commercial de France. But its shareholders number about 30, ranging from individuals to multinational corporations and other banks. Reciprocity was simply too difficult a matter to negotiate. So IBI turned to Luxembourg and was granted a licence within three months.

Mr de Roquefeuil identifies two problems with doing

business out of Luxembourg. The first is the Grand Duchy's lack of a fully fledged central bank which has made it harder for IBI as an independent bank without a foreign parent to develop a base in the money markets.

Because of this IBI has not been able to avail itself yet of one of Luxembourg's main attractions in the form of its low capital requirements (three per cent of assets) and has had to maintain a large shareholders' equity of \$116.4m to demonstrate its inner strength to the market.

The second problem with Luxembourg, Mr de Roquefeuil says, is marketing. "Marketing is difficult from here, simply because the customers are not here," he says with crushing simplicity. That means IBI has also had to expand quite rapidly abroad.

In London it has a representative office coupled with a finance company that allows it to carry out letters of credit business. It has a subsidiary

in Hong Kong and most recently has persuaded the French authorities to let it buy out Banque Wedge, a small French bank, through an exchange of shares.

That said, Luxembourg offers considerable appeal — through its generous taxation system. "We pay almost no tax and everything gets put into provisions."

Also Luxembourg is a carefully supervised banking centre which is jealous of its reputation. The controls are tough, but even senior officials are immediately accessible and that makes for a positive dialogue between the banking community and the Government.

And what of the future? Like other Luxembourg banks which have found their niche in the lending business, IBI is looking at diversification. "It's not our aim just to be a trade finance bank. We have an ambition to be a merchant bank with a full activity in banking and finance," says Mr de Roquefeuil.

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Pragmatic and flexible approach to bad debts

Provisions
PETER MONTAGNON

NOTHING IS more likely to make a Luxembourg government official recoil in horror than the suggestion that the Grand Duchy is a tax haven. Throughout its history as a banking and financial centre Luxembourg has striven hard to dispel any notion that it is a place willing to accommodate the less-acceptable side of banking at the expense of its own or of anyone else's taxpayers.

Yet over the past few years Luxembourg has demonstrated that this doctrine can be applied with pragmatism and flexibility, no more so than in the generous approach of the authorities to banks wishing to set aside provisions against losses on loans to foreign countries.

Since 1982 many banks in Luxembourg have not been declaring any net profit at all. Instead they have applied all their operating earnings to the establishment of such provisions. In the process they have been able to cut sharply, or at least defer their bills for corporation or profits tax.

On the one hand, the argument in favour of this approach is that it is a sound one, encouraging the banking industry to protect itself against the risks that it has run in parts of the world such as Latin America and Eastern Europe where sovereign debt problems have surfaced.

How could argue against such an approach from a prudential point of view, least of all those

central bankers from other countries who complain constantly about the failure of international banks generally to make enough provisions against bad sovereign loans.

Moreover, Luxembourg banks have been playing it by the book in the sense that those banks which have adopted what has become known as "zero-profit accounting" have also stopped paying dividends back to their parent companies abroad. In other words earnings on such potentially risky loans as those to countries such as Brazil, Argentina and Mexico have been used to strengthen the banks internally against bad times that might lie ahead.

That said, however, there is no doubt that the policy towards provisions adopted by the Luxembourg fiscal authorities in co-operation with the Monetary Institute which supervises the banks has done much to boost operating profits at a time which would otherwise have been very lean.

Figures compiled by the Luxembourg Monetary Institute show that in the three years since 1982 net constitution of provisions by banks in the Grand Duchy amount to over 12% of 1980. In practice this is retained profit which can be applied to the banking business, reducing sharply a bank's overall cost of funds and therefore adding to its interest margin earnings.

It is probably no coincidence that the return on assets since such provisioning became widespread has been historically high even though straightforward margins on loan business have been declining. Last year it was 0.98 per cent before provisions and in 1983 1.1 per cent.

exceeding the level struck in the high margin days of 1976 and 1977.

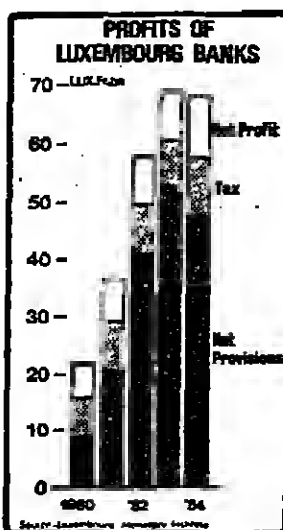
Now, however, the end to this bonanza is coming into sight, just as banks are getting used to the idea of Luxembourg being a centre with a favourable tax regime. The problem is partly that the scope for making new provisions is diminishing since so many potential losses have already been provided for and partly because the tax authorities will soon be catching up on the accounts from previous years to determine whether or not the provisions were justified.

If they were, the loans in question might have to be written off altogether, if not the provisions might have to be unwound, tax bills would rise and banks would lose the advantage of interest-free funds that they represent.

Either way round, the days of zero-profit accounting seem to be numbered. "We are coming nearer to a decision to show a profit again," says Dr Ekkehard Störck of Deutsche Bank Compagnie Financière Luxembourg, which was the first to adopt the system.

The actual impact of this will depend heavily, however, on the attitude adopted by the authorities, and the signs are so far that they will be prepared to be flexible both in the interests of sound banking in Luxembourg and of keeping the Grand Duchy attractive as a place from which to conduct banking business.

Already this year one aspect of provisions has been changed in favour of the banks. The amount of general provisions that banks can create against



their unsecured loan book has been increased to 1.8 per cent from 1.5 per cent.

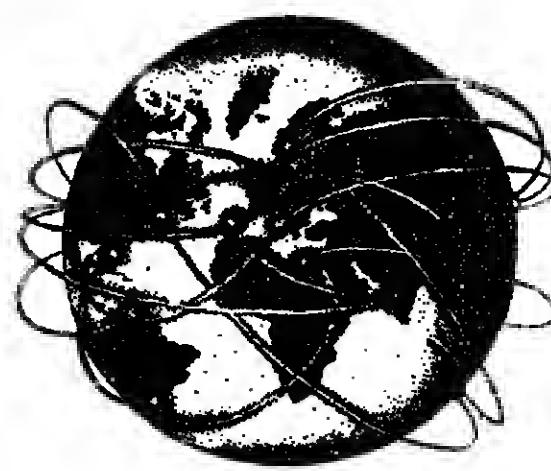
Another change which points to flexibility on the part of the authorities is in the treatment of withholding tax paid to governments abroad that have no double taxation treaty with Luxembourg. Tax credit allowances in the Grand Duchy in respect of such payments are being increased by 66 per cent.

Separately, banks can also benefit from a smaller tax change which reduces the personal tax obligations of a limited number of specialist personnel seconded to Luxembourg banks from the head offices of their parents abroad.

Where they are likely to be disappointed in their demands for favourable tax treatment, however, is in their hope for a reduction in profits tax, currently around 40 per cent. That, it seems, would be going just a little bit too far.

The Luxembourg Government does clearly expect to derive some tax income from the banking industry, but there is also nowadays less doubt that it is prepared to be flexible in the interests of keeping the centre attractive in a highly competitive world.

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Tone set by Belgian dentist

Private Banking and the Retail Bond Market

MAGGIE URRY

THE BELGIAN dentist is something of a legend in the Eurobond market. He is the individual who, by his astute use of the Eurobond market, has never to sell them again.

His preferences dictate the who and how of new issues because issuers know that if the bonds cannot be placed with the "retail" there is less chance of a deal succeeding. His tastes and moods are consistently being monitored by bankers. He is a legend, but a living one.

Luxembourg bankers speak affectionately of the dentist. To them he is reality and a major customer. Although the bankers reject the connotations of the phrase, they admit that the country is a tax haven. Non-residents are not liable to tax on their investments and the strict banking secrecy code enshrined in law makes Luxembourg an ideal place to buy, sell and hold securities.

To a British investor the notion of entering a high street bank and buying securities across the counter is a strange one. But to European investors this is commonplace. And where better to transact their business than in Luxembourg, only hours from many major

European cities by train or car. As well as dealing in bonds or shares for investors, many Luxembourg banks offer a portfolio management service. This is a traditional part of their work but one which is expanding rapidly and in which banks not involved in the past are keen to enter. Private banking forms a significant part of many banks' business.

Although the banks are competing harder for business this does not mean that portfolio management is becoming less profitable. On the contrary the business is good and banks are increasing their staff. Bankers are confident of there being sufficient business. "There is no problem, there is enough to go round," says one.

While most investors are European based, bankers are noticing a greater interest in the country from further afield. And foreign banks which set up portfolio management services in Luxembourg often bring clients from elsewhere in the world. Bank of America for instance, which has long been active in this area, has clients referred from the bank's branches around the globe.

A full portfolio management service is only available to investors with fairly large sums of money. Some banks set a minimum of around \$100,000 while others put the limit at \$500,000. Smaller accounts may find the solution is to buy unit trusts in order to achieve a spread of investments.

Many investors prefer to go to Luxembourg with their portfolios than to Switzerland, the traditional centre for such busi-

ness. Charges are generally lower than in Switzerland with investors paying as little as 0.2 per cent of their assets in some cases.

Luxembourg also has the advantage of having no transaction taxes on the secondary market so dealing is cheaper than in Switzerland. And, the Luxembourg bankers argue, investors receive a more personal service with greater flexibility, for instance on life fees, than they would find in Switzerland.

Many of the banks with large portfolio management departments are also active in the new issue market. However, the two functions must be kept rigidly separate with no hint of clients being "stuffed" with new issues. "If we are to keep the clients' confidence we must give him a good service," says one banker. Though another admits "there is sometimes a tough fight between the primary market and the portfolio managers."

Nevertheless, the retail investors' presence in abundance in Luxembourg is important to the Eurobond market. The Luxembourg based banks have strong placing power and are often sought as co-managers of issues, as lead managers want to tap the retail market.

The market is becoming more institutional with teams of sales men selling bonds to larger investors. But the importance of retail placement remains. These retail investors have decided tastes and are very selective in their choice of bonds when the market is difficult. Their first preference is for bonds rather than equities, except at times of strong share

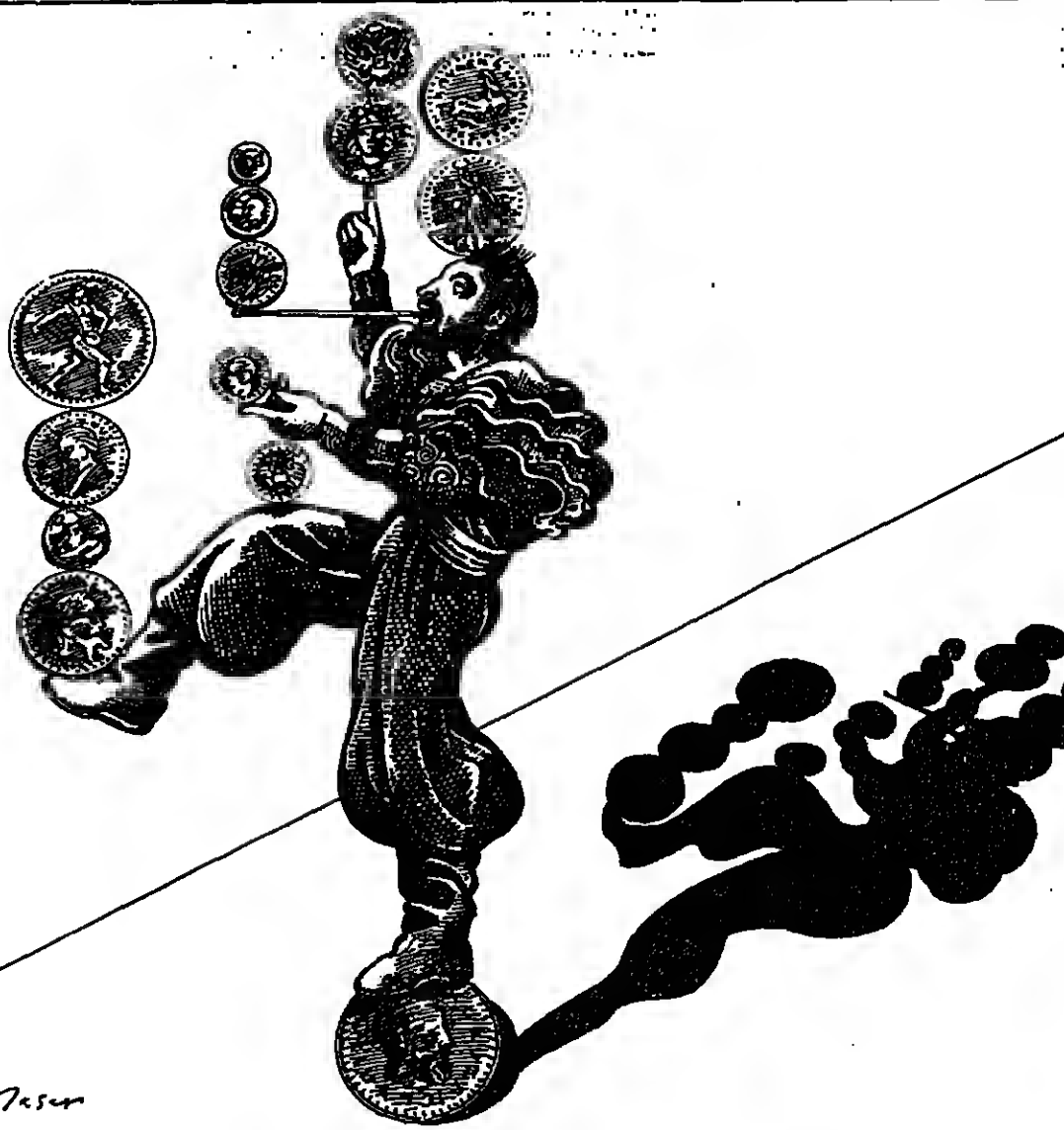
markets, as they want a high and fixed income from their investments.

They are keen to buy bonds issued by sovereign and supranational names. Among corporate issuers investors pick names they know. This preference often produces anomalies in the market because well known borrowers can often obtain finer terms on a bond issue than a less well-known but, better credit could. Investors are even prepared to favour debt with a BBB rating if it comes from a household name, particularly a US corporate.

Names such as IBM, Coca Cola, Walt Disney, General Motors and Campbell Soups are all acceptable to these retail investors. But the borrowers cannot push their good fortune too far. Retail investors also like to see a good coupon on an issue. At present investors are strongly resisting coupons below 10 per cent.

Retail investors are more adventurous than the big institutions in their choice of currency sectors in the bond market, and are prepared to buy issues denominated in many European currencies as well as Canadian dollars and Australian dollars.

A recent demonstration of their desire for high coupons has been their readiness to buy, despite advice to the contrary from the bankers, New Zealand dollar bonds. These bonds have coupons in the region of 17 or 18 per cent for maturities of only three years. So far the Belgian dentists have been proved right.



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Luxembourg Banking 4

Need to revitalise attraction

The West
German View

JONATHAN CARR

NO—the lights of West German banks are not about to go out all over Luxembourg. But they are certainly glowing with less lustre than they did in the heyday of Eurobonding business a few years ago, and they may start to flicker soon if the Luxembourg authorities do not find ways of providing a new power injection.

There were two reasons above all which drove (or attracted) German banks to Luxembourg in force—roughly from the early 1970s. The first was that they could thus free themselves from the irksome minimum reserve requirements at home, under which they have to deposit relatively large sums of interest-free with the Bundesbank, the central bank.

By setting up operations in Luxembourg, the conveniently close across the border and where there is no such reserve requirement, the banks are able to offer loans more cheaply than they could do from their home bases.

The second reason was that German banks, majorities owned by German banks, in Luxembourg were not subject to the provisions of German Banking Law, especially its capital-to-lending rules which are far tougher than those in the Grand Duchy.

In other words, Luxembourg offered an almost perfect launching pad for the Euro-lending rocket, and the German banks scrambled to take advantage of it.

Even now, when the lending rocket has come down like a stick, the Germans remain present in force—with what is easily the biggest national contingent of banks in Luxembourg.

At the end of 1984 the Germans had 26 subsidiaries and one branch there. Total assets of these made up one to one half of those of all 115 credit institutions in the Grand Duchy. The biggest players were the subsidiaries of Deutsche Bank (assets of DM 31.9bn), Dresdner Bank (the German "pioneer" in Luxembourg, with DM 22.9bn) and Commerzbank (DM 15.1bn).

The importance of the

German presence for Luxembourg needs no underlining—but it is worth stressing how important Luxembourg still is for the Germans. The 26 subsidiaries there had a total business volume at end-1984 of nearly DM 160bn, while the remaining 37 German foreign subsidiaries outside Luxembourg had business volume of only DM 33bn.

In the light of the two big advantages already mentioned, the strength of this presence is not surprising; but one of the plus points is already being undermined and the other may be shortly.

Under the revised German Banking Law which took effect this year, the parent banks must consolidate the lending of their subsidiaries, thereby including those in Luxembourg, and ensure that the total does not exceed eighteen times capital plus reserves. There is a transitional period until the start of 1991 before this rule has to be applied in full. But the revision means that the special advantage the German subsidiaries have enjoyed in this respect so far, is being lost.

That hardly comes as a shock to the banks. It became clear years ago that some such revision would emerge in due course—and bankers can perhaps comfort themselves with the thought that "it was nice while it lasted".

The other "Damocles sword" is more unexpected. Who would have thought even a year ago that the Bundesbank might consider modifying its minimum reserve requirement, which has always been seen as one of the most important weapons in its monetary policy armoury?

But then who would have believed a year ago that the central bank would open the way to foreign banks being able to manage D-Mark denominated foreign bond issues; or that financial innovations like variable interest rates and zero coupon bonds would be allowed in Germany? In the meantime those changes have occurred, and the Bundesbank is now showing signs of being less attached to the minimum reserve instrument than it used to be.

The truth is that the central bank has found more sophisticated ways of guiding monetary policy, for example, through its securities repurchasing agreements with the banks, and the minimum reserve instrument has fallen into disuse. Talks are therefore going on about modifying it.

One key question (on which lawyers differ) is whether a change in the Bundesbank Law might be needed. This is something the Bundesbankers want to avoid like the plague—because once politicians started to tinker with the law in one respect, they might decide to do so in another (perhaps undercutting the central bank's high degree of independence of Government).

While these talks have been going on in the background, some German bankers—in particular Dr Walter Seipp, chief executive of Commerzbank—have even been urging that banking "offshore centres" be set up in the Federal Republic.

Dr Seipp bluntly argues that such centres would help Germany "win back" part of the business (and tax) which went abroad—and he says there is no reason why control over German money supply should be lost thereby. If London or the International Banking Facilities in the US can isolate "Eurobusiness" from domestic business, he asks, then why cannot Germany?

It goes without saying that establishment of such centres, say in Frankfurt or Düsseldorf, would pose a big challenge to Luxembourg. It is also worth noting that, despite widespread suggestions to the contrary, the Bundesbank has not wholly ruled out even this idea.

But even a modified minimum reserve rule would put a further question mark over Luxembourg too.

Asked what the reaction would be with respect to Luxembourg operations if the Bundesbank did ease the rule, a board member of a leading German bank replied quickly: "At first, we would carry on as before. We have no plans to pull out."

He then added, choosing his words with care, "but in principle, every step to open up the German market further tends to reduce the need to do business in Luxembourg."

That kind of phrase may well raise a few tremors in the breasts of Luxembourg authorities (and no doubt is meant to do so). But it needs to be put in perspective too.

First the big expansion of Eurobonding business is a thing of the past. German banks in Luxembourg which were boosting business volume by an average 20 per cent a year in the late 1970s, have reined in their lending dramatically since then.

Partly, this was due to greater prudence, partly to a realisation that Banking Law revision was on the way anyway. They paid virtually no dividends to the parent banks and thrust almost all their operating profit into provision against lending risks.

This provision was treated with great generosity by the Luxembourg tax authorities so that—for a time at least—the banks have what amounts to a cache of interest-free funds. This could change of course, but it is far from clear that the banks would get a better tax deal in this respect at home.

Secondly, even if the really unexpected occurred and an "offshore centre" were permitted in Frankfurt, business directly involving Germany—for example export finance for German companies—would almost certainly be excluded from the new facility. This would stay elsewhere, above all in Luxembourg which was long the most important, if not the only, source of Euroloans for German non-bank customers.

Finally, the German banks in Luxembourg (like their competitors in the Grand Duchy) are seeking to boost their business with private clients as a partial counterbalance to the downturn in Eurobonding. They are aided by banking secrecy laws which are tighter than those at home, and comparable to those in Switzerland—which, far more than the Grand Duchy, has been subject to outside pressure to abolish its secrecy laws.

Several of the banks report a sharp increase in business with private clients and need to take on extra staff to deal with the demand. But for all that, there is a big question-mark whether these activities will bring enough "golden eggs" to make up for Luxembourg's problems in other respects.

The really innovative business bypasses Luxembourg. For example, the Luxembourg Centre for International Finance (LCIF) is a Luxembourg-based company which provides a range of financial services to clients in Luxembourg and elsewhere.

The banks with their huge investment of personnel and capital in the Grand Duchy are not just about to pull out—but they clearly feel that (still) more favourable tax treatment would be a good extra argument for staying.

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Mutually beneficial relationship

Swiss View

WILLIAM DUFFELL

A DIPLOMATIC incident between Luxembourg and Switzerland almost materialised earlier this year when Swiss Volksbank closed shop in the Grand Duchy and announced that it was setting up in London. The Duke called in the Swiss Ambassador to explain.

The Duke's apprehensions were in the event easily allayed. Swiss Volksbank had only a small business employing a dozen staff in Luxembourg and had sold grounds for concentrating its resources in London.

The big Swiss banks — Union Bank of Switzerland (UBS), Swiss Banking Corporation (SBC) and Credit Suisse — run much bigger operations in the Grand Duchy and show no signs of wanting to pull out.

On the contrary SBC has just invested Sfr 12m (\$5.5m) in a new building; UBS is waiting for permission to demolish an old house on the site it has bought and construct its own; and Credit Suisse has taken a decision in principle to invest in a Luxembourg home.

The episode, however, highlights the special symbiotic relationship between Swiss banks and the Luxembourg finance centre. The Swiss provide a large part of the Luxembourg market's liquidity, and in contrast to some other foreign banks with bigger operations, they pay substantial corporate taxes to the Grand Duchy's exchequer.

It is understandable, then, that the Duke should seek reassurance when a Swiss bank withdraws. In fact the relationship with the big three continues to be mutually beneficial, although the Swiss are grumbling about the tax burden and Luxembourg needs to ensure that their fiscal advantages in operating in Luxembourg are maintained.

"Complementary" and "supplementary" (to their main business) adjectives used by most Swiss bankers to describe their Luxembourg operations. They are not disposed to see in the Grand Duchy competition for Switzerland as a financial centre. They enumerate limiting factors.

Luxembourg has an underlying economic or commercial strength to match Switzerland's and does not offer the domestic placing power available to the Swiss banks, in Swiss eyes.

One banker saw Luxembourg's membership in the European Economic Community as another potentially limiting factor. The Grand Duchy could eventually be

forced to comply with EEC rules which might not conform with its role as a financial centre. The bank secrecy established in 1981 is seen as an asset, comparable with that conferred on the Swiss banks by their own domestic legislation.

The Swiss moved into Luxembourg in the mid-1970s after the big West German banks and for different reasons. The Germans, in the words of one Swiss banker, used Luxembourg as an offshore centre to "clean their books".

The banking secrecy established to avoid domestic capital restraints and to make provisions in Luxembourg without affecting the balance sheets they showed at home.

A motive offered at the time for the Swiss banks' entry was that Luxembourg had provided a foothold within the EEC but no particular advantage appears to have accrued on that score.

At least one banker, however, is happy to feel that he has a base outside Switzerland, should the Swiss national bank "go hoserik again" and impose negative interest rates on foreign deposits as it did for a time in the 1970s.

It was also argued in the beginning that Luxembourg offered an alternative base for Swiss banks' Euro-market operations, a base that has become less pronounced as the innovations introduced elsewhere have gradually taken business away from Luxembourg.

The most compelling reason all along for the Swiss banks' interest in Luxembourg has been the opportunity to place funds from their fiduciary accounts which they cannot take on to their books at home. The Grand Duchy is a trustee banking outlet for the Swiss banks, which is why they supply most of the liquidity on the inter-bank market.

Luxembourg is cheaper. The banks avoid the Swiss 30 per cent withholding tax and there is no stamp duty. The guidelines on brokerage fees are much more flexible than the code they follow at home and there is no trustee commission to compare with the 0.5 per cent paid in Switzerland.

More recently the Swiss banks have been strengthening their private banking, in line with the shift in emphasis sought by the local authorities and the fiscal advantages offered.

They have intensified their asset and portfolio management for private customers and are finding a strong demand for their services. Many German investors apparently prefer to use a Swiss bank in Luxembourg.

Measured by assets, the Swiss banks' operations are much smaller than those of the big German banks, although the big three Swiss all fall within Luxembourg's top 20. Their earnings, on the other hand, have been higher and their contributions to Luxembourg's tax

revenue larger. SBC showed net earnings of Lfr 32m and assets of Lfr 117m last year, while Credit Suisse reported a net profit of Lfr 199m and a Lfr 91bn balance sheet. The comparable figures for UBS, which exports in Swiss francs, were a profit of around Lfr 460m and assets of Lfr 240bn.

The three Swiss banks are not uniform in their approach. In SBC's more decentralised organisation, for instance, Mr Peter Stuessi, its Luxembourg director, spends time marketing his services within his own parent bank as well as with outside customers. UBS and Credit Suisse exercise more direct control from Zurich and allocate funds to Luxembourg.

In spite of the generally more favourable business climate in Luxembourg, the Swiss banks are bothered by two items: taxation and the shortage of competent staff.

Corporate tax takes 40 per cent of earnings, but for lack of a double taxation agreement between Switzerland and Luxembourg (which would seem to be the fault of the Swiss) dividend payments from the Swiss subsidiaries to their parents attract a 15 per cent deduction.

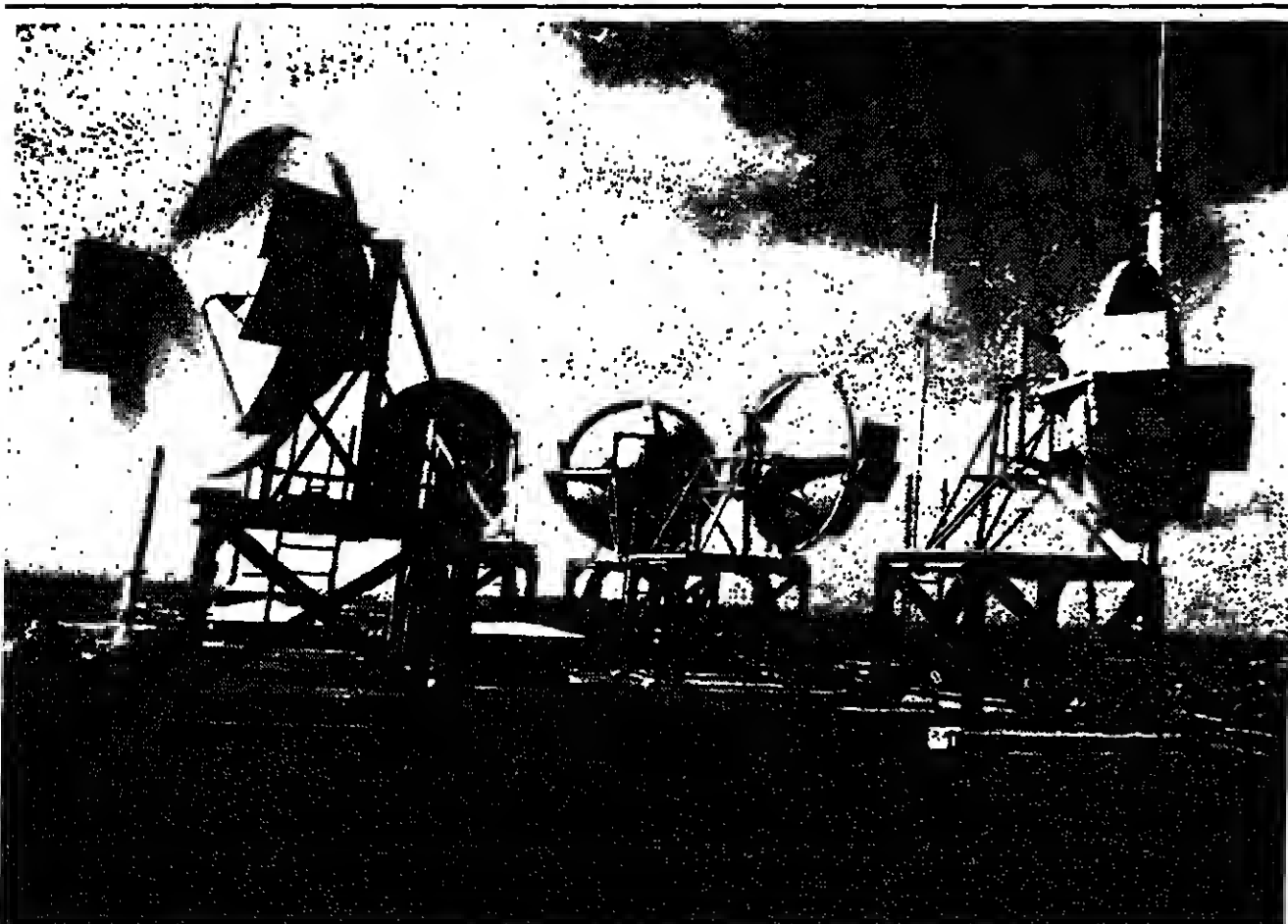
The banks have been seeking relief from this double taxation which led both UBS and Credit Suisse (Luxembourg), for instance, to allocate all last year's earnings to reserves.

The Bankers' Association commissioned a comparative study of Luxembourg and London as financial centres which focused on fiscal disadvantages in the Grand Duchy. One Swiss banker sees liberalisation in London, where corporate tax is being reduced in steps to 35 per cent, as the real threat to Luxembourg.

The same banker, nevertheless, praised the skill with which the Luxembourg authorities had so far been able to create profitable markets for foreign banks by looking for weaknesses in the fiscal structures of their home countries.

A nice little business in gold certificates has been generated, for instance, which attracts the participation of Swiss banks. The whole domestic gold business is subject to turnover tax. Even the double taxation dividends works to the advantage of Luxembourg since it persuades the Swiss banks to retain profits in the Grand Duchy.

The real competitors, one Swiss banker argues, are the Swiss and Luxembourg tax authorities.



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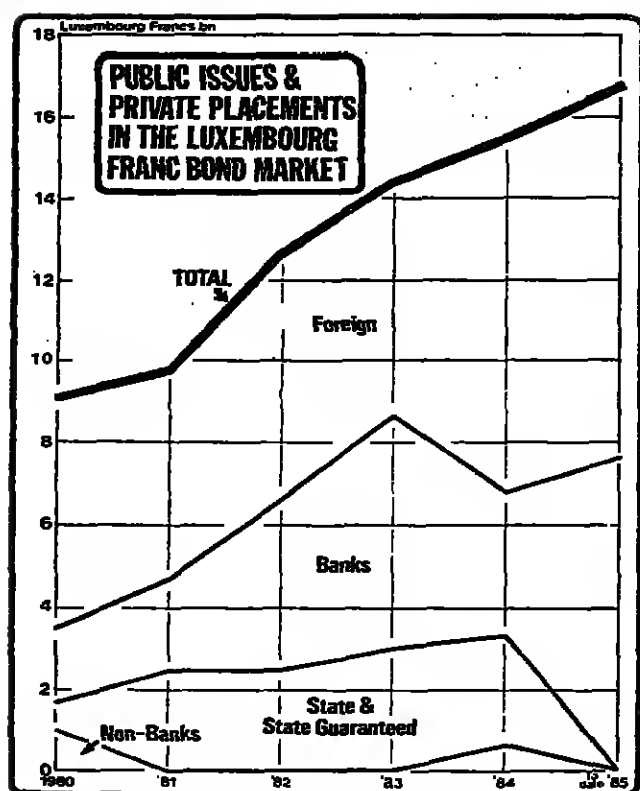
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Luxembourg Banking 5



On course to grow in size and importance

Luxembourg Franc Capital Market

MAGGIE URRY

BORROWERS are queuing for months or even years for a chance to raise money in the Luxembourg franc market. "It is a marvellous little domestic market," enthuses one Luxembourg banker. This year will be a record one for new issues, and interest rates have been declining.

A large part of the market's existence is due to the absence of withholding tax on issues, whereas in the Belgian franc market the tax may take 25 per cent of investors' interest. The two currencies are linked on a one-to-one basis so, but for the tax differences, interest rates in the two bond markets would be the same. As it is, borrowers can raise money more cheaply than in Belgium while investors, many of whom are Belgians, can get a higher net return.

The market has grown rapidly but is still carefully controlled by the banks which lead manage issues, and by the Luxembourg Monetary Institute. This year the maximum size of private placements was increased from Lfr 250m to Lfr 300m. Certain categories of borrowers can make public issues of up to Lfr 1bn, while others are limited to Lfr 600m. Soon after the rules were changed issues for the new maximum amounts were appearing.

Unlike most domestic bond markets where the government and local companies are the main borrowers, this one is dominated by Luxembourg banks and supranational and foreign borrowers. The Grand-Duchy has not made an issue so far this year, though it is expected to place bonds directly with the insurance companies which are required to put a percentage of their funds into top quality paper.

The Grand-Duchy has a very low borrowing requirement and therefore does not need to tap the market heavily. There are few local companies, only eight industrial and commercial companies have their shares listed on the Luxembourg Stock Exchange, and these mainly rely on bank loans to finance their activities. Luxembourg banks are major borrowers and so are the various institutions of the European Economic Community, many of which have their homes in Luxembourg.

The market is attractive to foreign borrowers, so to stop a flood of issues overwhelming the market, the launching of deals is carefully regulated.

For public issues, borrowers are divided into four categories with the order of priority descending from the top down. In the first category comes the Grand-Duchy and issuers with the state's guarantee, which can make unlimited issues of any size. Also in this group are issuers which plan to use the proceeds of their borrowings to finance projects of major importance to the Luxembourg economy. These can borrow up to Lfr 1bn.

In the second category come the European Investment Bank, the World Bank and some EEC borrowers. These can also make Lfr 1bn issues. The third category includes banks in Luxembourg, though not the Eurobanks, and international organisations of which Luxembourg is a member, excluding the EIB, the World Bank and the EEC

entity which has issued under category two.

All other issues come in category four and, like category three, borrowers, these are limited to issues of Lfr 600m.

This year the Monetary Institute has brought in a rule which allows one category four borrower to come to the market after three category three borrowers have launched deals. This should allow the huge queue of such borrowers to move forward, evenly if only slowly, and should increase the internationalisation of the market.

Private placements were intended to allow borrowers unable to tap the public market to make issues. But they have become a major source of finance for better quality issues such as the Euro-banks. These issues are informally co-ordinated by a committee of the four main banks to the market, Banque Generale du Luxembourg, Banque Internationale du Luxembourg, Banque Paribas (Luxembourg) and Kredietbank Luxembourg.

These banks consider the amount of paper which they believe can be placed to ensure that an overload of new issues does not occur. Other banks can come to the committee to ask to bring issues. Private placements cannot be made during the subscription period for a public issue.

"If demand slows the calendar slows too. There is no indigestion," says the syndicate manager at one of the four banks in the committee.

"The system works well. We never have flops though at some times it is more difficult than others to place the paper," he adds. Other banks in Luxembourg would like to get into this business and a handful of banks outside the four in the committee have led private placements. But only Luxembourg banks with good retail placement for the paper can lead such issues.

This year public issues have been made by the EIB, the World Bank, the major Luxembourg banks, Eurymed, Eurotom and Industrial Bank of Finland. Private placements have been made by a number of banks, both Luxembourg-based and others such as Morgan Guaranty and Barclay Bank. The differences between coupons on public issues and private placements has narrowed to only 4 per cent or so, down from peaks of around 15 per cent—so higher quality borrowers have made private placements and investors demand for paper has allowed coupons to fall.

Yields have been falling throughout this year, after a strong market in 1984. The EIB started the year with a 10-year public issue with a coupon of 8 1/2 per cent, the lowest seen for five years. Since then coupons have fallen to around 9 per cent.

The secondary market has also been active this year, although many retail investors hold their bonds to maturity rather than trade in and out of them. Institutions are important investors with the Luxembourg insurance companies having to buy Luxembourg franc bonds issued by the best names, such as the Grand-Duchy and the supranational borrowers.

The Luxembourg franc bond market has gone through an exceptionally good period with prices rising and issuing activity at a high level. The outlook is less certain as interest rates have been rising slightly in countries such as West Germany. However, even if there are pauses in the trend of expansion, this market looks set to grow in size and importance.

No shortage of funds to invest in the right projects

European Investment Bank

MAGGIE URRY

"WE ARE not in the business of giving aid," Mr Eugenio Greppi, the man in charge of the European Investment Bank's lending operations says, but the bank does not behave strictly like a commercial bank. The EIB's role is to make loans to contribute to the development of the European Community on a non-profit making basis.

The EIB does have a lending record that any commercial banker would envy though. There has never been a default in its loan portfolio, though sometimes the guarantees on loans have been called upon.

All the loans the EIB makes are secured, often by the governments of the countries where the projects being financed are located. That is an important consideration to the rating agencies which accord the EIB's debt a AAA credit rating, the best there is, which in turn allows the EIB to borrow at the finest rates.

The EIB is required under the Treaty of Rome to lend on projects which develop less developed regions of the EEC, to lend on projects which are in the common interest of the member states of the Community as a whole, and to finance the modernisation or conversion of undertakings or the creation of new activities.

As a result the loan portfolio is biased towards the poorer areas of the Community where development finance is most needed. Mr Ernst-Gunther Broder, the bank's president, points out that the bank has no shortage of funds to lend; the problem is more that of choosing suitable projects for lending.

10 countries such as Germany and Holland it is difficult for the EIB to lend as companies there have easy access to the capital markets themselves. The EIB provides a way for bodies who would not be able to tap the markets themselves, to obtain funds at the rates which the EIB gets plus a 0.15 per cent margin to cover the bank's costs.

The selection of projects must, therefore, be carefully done. The bank will only lend on projects which are economically sound. When a loan is proposed a team of people scrutinise the plan before the EIB agrees to finance the project.

While there is no limit to the size of loans, the EIB is unlikely to lend less than Ecu 20m (\$17m) on a project. However, the EIB does contribute to financing smaller projects through the use of "global loans". Here a sum of money is passed to an intermediary, such as a bank, which then lends it on in smaller amounts to the sort of projects the EIB itself would lend on. The EIB monitors the lending by sampling the end borrowers.

In 1984, 120 global loans totalling Ecu 1.9bn were made. Of these 50 went to France and 47 to Italy. A total of 48 intermediaries were used. Nearly all the money was channelled to independent companies employing fewer than 500 people.

The EIB has calculated that the investment outlay per job created is Ecu 43,500 under the global loans compared with Ecu 363,000 under the larger-scale industrial projects financed by individual loans.

The EIB also considers the

employment and environmental aspects of the projects it is financing in a way that a commercial banker would not. For example, the bank has done much to make the Mediterranean a nicer sea to swim in through the financing of sewage treatment plants. Such projects can be justified commercially because they help to develop tourism, industry and agriculture in the areas.

The reduction of energy imports to the Community has also been an important consideration and the creation of jobs is another of the EIB's objectives.

The bank can and does lend to countries outside the EEC and in 1984 a total of Ecu 708.3m went to operations outside the Community. Two areas where the EIB has been lending are Spain and Portugal, countries which will become members of the EEC on January 1 1986. In 1985 Spain will have been able to borrow Ecu 250m and Portugal Ecu 150m, paving the way for the countries' accession.

Mr Broder does not expect any difficulty in accommodating the new members. This year the bank's capital has been doubled to Ecu 26.8bn which will allow the EIB to increase its lending.

The bank has a limit on lending of 24 times its capital, though there is no suggestion that the new limit will be reached soon. The president says, "The doubling of the capital will allow the bank a continuous and smooth growth of its lending in an enlarged community."

The bank funds itself largely through the international capital markets and domestic bond markets and is one of the world's largest borrowers, making its AAA rating vital to its operations. In the first half of 1985 the bank raised nearly Ecu 3bn and the total for 1985 is likely to exceed Ecu 5bn with perhaps a further increase in 1986.

A large variety of currencies are borrowed and lent, with the bank increasing its use of the Ecu market. Its expanding assets as the Eurofranc, Eurodollar and the Irish domestic bond market. The bank's policy is to match carefully its borrowings and loans in terms of maturity and interest rates, and the difference between the average life of the bank's debts and loans is only two months.

The bank has a cushion through its own capital, with Ecu 700m permanently kept in liquid form, which could be used to service a bond in the case of a delayed payment from a customer.

As a regular borrower in the markets the bank must be careful not to upset its investors by being too aggressive in pitching the terms of issues. The men in charge of the bank's borrowings, Mr Philippe Marchat and Mr Wolfgang Thill, are conscious that fixing conditions at below market levels is counterproductive in the longer term and the success of an operation often determines the success of later deals.

The bank does not adopt gimmicks in the capital markets and indeed has made little use of the swap market, where borrowers exchange the cashflows of their debts. However, the EIB has often been influential in opening new markets.

The history of the bank, which was set up in 1958, has been one of success and it is by no means over yet. The idea of the EEC as a fully developed Community where projects can be financed by commercial banks alone is very much a distant prospect.

EIB funds raised

Year	Number	Private Issues (\$74.5)	Public Issues (1,509.0)	Other (83.3)	Total (2,466.8)
1980	73	882.1	1,267.8	159.8	2,309.7
1981	57	1,213.7	1,826.3	165.2	3,205.2
1982	91	1,130.9	2,315.4	173.1	3,619.4
1983	81	822.2	3,227.5	311.2	4,360.9
1984	104				

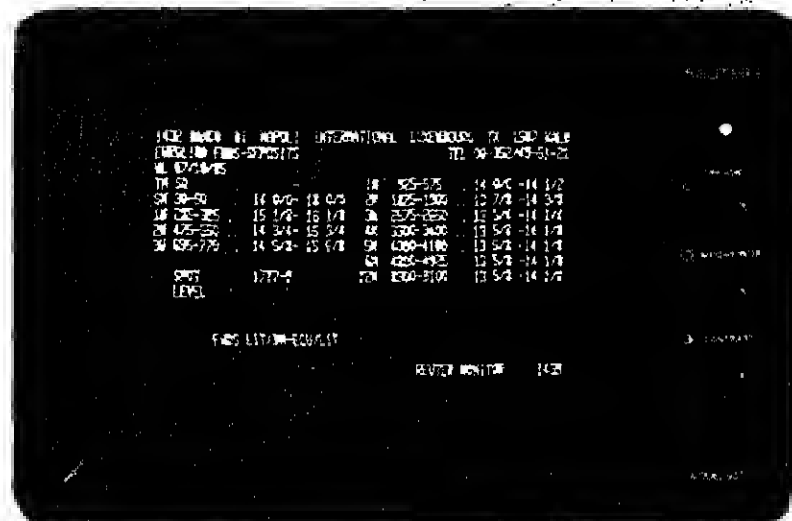
Loans from the EIB's own resources in 1984

Country	Industry, agriculture services	Energy	Infrastructure	Total
Belgium	4.9	119.8	65.3	190.0
Denmark	—	134.3	—	134.3
Germany	61.0	88.6	125.9	275.5
Greece	160.4	115.7	537.9	814.0
Ireland	64.0	—	60.0	124.0
Italy	999.4	485.3	1,033.5	2,518.2
Luxembourg	—	—	18.4	18.4
UK	35.6	577.5	255.1	868.2
Total	1,345.2	1,553.8	2,114.1	5,013.1



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Compagnie Luxembourgeoise de la Dresdner Bank AG

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Luxembourg Banking 6

In a position of strength

Providing Infrastructure for Bond Market

MAGGIE URRY

"LUXEMBOURG listing" is a standard part of the syndicate manager's patter. When a new Eurobond is issued the question of which stock exchange the bonds will be listed on arises and the chosen residence is an important part of the bond's terms. The majority of bonds find their home in Luxembourg.

Similarly "settling through Cedel" is frequently the last thing two Eurobond traders say when they conclude a deal over the telephone. Cedel, one of the two main clearing systems used by the Eurobond market, is based in Luxembourg. The other, Euro-clear, is in Brussels.

These two Luxembourg-based institutions form a significant part of the infrastructure for the European market. But more than that, Luxembourg is in many ways the centre of the market, encouraging the development of that infrastructure.

The geographical position of Luxembourg in the centre of Europe and touching France, Belgium and West Germany puts it in an ideal place to reach investors throughout these countries. Like Switzerland, Luxembourg has a large number of banks managing money for wealthy clients as well as selling bonds across the counter to individuals. They also act as listing and

paying agents for bonds, arranging the stock exchange listing and handling the payment of interest.

Even the presence of many good restaurants in the city is suggested by bankers, tongue in cheek, to be an important attraction to investors to regard Luxembourg as a good place to carry out their bond business.

About 3,000 bond issues are listed on the Stock Exchange denominated in 18 different currencies plus seven composite currencies such as the European currency unit (Ecu). About 85 per cent of the issue quoted on the exchange are foreign issues. "It is the most international stock exchange in the world," says Mr Marcel Lamboray, its director.

Mr Lamboray expects a total of nearly 1,000 new listings on the exchange this year. The growth has been rapid. In 1970 only 644 securities were listed on the exchange. In 1980 the total had reached 1,557, and now it amounts to over 3,400 in all, even after taking issues which have matured into account.

The exchange's staff has had to expand too. "When I joined on January 1 1986 there were three staff. At the start of this year there were 25 and now we have 31," says Mr Lamboray. And that expansion has been accompanied by a growing use of computers.

Also important in the exchange's expansion in the last couple of years has been the opening of a year ago and Cedel is making a strong commitment to increasing its share of the Far Eastern market.

Cedel's motto is "Founded by the market for the market" and it aims to meet the changing

needs of its participants, adding new services or making existing ones more efficient. It is owned by a wide range of banks and has a co-operative structure.

Some users regard this as a drawback because it can mean that the system is slower to change than Euro-clear which is operated by Morgan Guaranty. Others prefer to have a stake in the clearing system they use.

Cedel's market share is around 35 to 40 per cent, with Euro-clear taking the bulk of the rest of the market. Traders have their personal preferences, some using Cedel exclusively, others only dealing through Euro-clear.

A "bridge" between the two allows such traders to deal easily. "Cedel offers as good a service as Euro-clear, and being number two they try harder," says one Luxembourg-based banker.

In the first nine months of this year the number of issues accepted by Cedel has risen by 23 per cent to close to 10,000 while the number of transactions per day has increased by 31 per cent. The value of securities deposited in the system which reached \$70bn at the end of 1984 now totals \$85bn.

This rapid growth not only reflects the expansion of the Eurobond market but also Cedel's efforts to extend its activities, which include an automated securities borrowing service. As well as clearing Eurobonds, Cedel is moving strongly into the Euro-equity settlement business with close to 500 shares cleared through the system already, and is developing a clearing system for Euro notes and Euro-commercial paper.

ket as more and more companies are listing their shares in Luxembourg.

Borrowers choose to list their bonds in Luxembourg partly because it can be cheaper than the rival exchanges, such as London, but perhaps more importantly because in the Luxembourg market there is active trading in Eurobonds.

Investors, such as the archetypal Belgian dentist, can be sure that a secondary market in the bonds exists and, because the exchange's daily trading in bonds allows an odd-lot market to thrive, even small investors can deal in the bonds at good prices.

This is an important factor if borrowers wish to place the paper widely with smaller investors. It is particularly true in the non-dollar denominated parts of the Eurobond market where retail investors are more important.

While there is not a large amount of trading in the many dollar-denominated bonds listed in Luxembourg, the other currency issues listed are virtually all traded. Most Eurobond trading takes place over the telephone.

Cedel although Luxembourg-based is, like the stock exchange, strongly international. It is a strongly international institution, with over 1,500 participants in 61 countries. It has expanded its network of marketing offices from only two, two years ago to 11 now. The New York office was opened a year ago and Cedel is making a strong commitment to increasing its share of the Far Eastern market.

Cedel's motto is "Founded by the market for the market" and it aims to meet the changing

At centre of bid to diversify

Insurance

PETER MONTAGNON

LUXEMBOURG is quietly making a bid to become an important European centre for the captive insurance industry, as part of its effort to diversify financial market activities in the Grand Duchy.

The idea goes back as far as 1982 when the Government first realised that insurance could be an important plank in its efforts to wean the banking sector away from dependence on wholesale Eurocredit business which was the mainstay of its growth during the 1970s.

Only now, however, are captive insurance companies—firms formed specially to handle all the insurance business of a parent industrial or commercial concern—being attracted to the Grand Duchy in any meaningful numbers. By the beginning of this month there were 17 such companies registered and approvals for about 20 more in the pipeline.

The secret of Luxembourg's strategy for attracting these companies lies in the judicious balance between its claim to be a respectable centre, with a well-developed taxation system, and the generous tax incentives offered to companies that do settle in the Grand Duchy.

"Luxembourg is not a tax haven. It has never been and will never become a tax haven," says Mr Victor Rod, the Government's Insurance Commissioner. On the other hand, it has agreed very generous arrangements for captive insurance companies while they build up their reserves in the early stages of setting up business in Luxembourg.

Specifically these involve the right for each captive insurance company to build up tax free technical provisions, against actual or potential claims, amounting to 20 times annual net premium income. Effectively this means a long tax holiday for each new company.

No one in the insurance field in the Grand Duchy claims that this approach is more generous than that of Bermuda, indisputably the leading world centre for captive insurance companies.

Paradoxically, however, Luxembourg's approach seems to have more appeal than that of Bermuda (which is entirely tax free) to companies from certain European countries with a high domestic taxation rate.

The reason lies in the appeal of Luxembourg's extensive network of double taxation treaties with major western economies. These treaties can be used by a captive insurance company to reduce its total tax bill in the home country of its parent, something which is not possible for a captive operating in an environment such as Bermuda, which has no double taxation agreements because it is fully tax free.

The main interest in Luxembourg as a captive centre so far has come from Scandinavia with a large number of well-known companies including names such as Electrolux, Asea, Atlas Copco, Stora Kopparberg and Alfa-Laval, all setting up companies. What is seen as an endorsement of Luxembourg's approach by the Swedish authorities themselves is that one captive, Procura, has been set up specially to handle the insurance business of about 30 state-

owned Swedish industrial companies.

The hope is that over time these companies and those that follow them will bring new business to Luxembourg banks through their need to invest premium income. So far, however, it is early days, and premium income from captive insurance companies is thought unlikely this year to exceed about LFr 1.5bn.

Mr Rod also warns against the assumption that the insurance sector in the Grand Duchy could over time equal the importance to the economy of banking. "We are quite aware that this will not be a new insurance wave as we got a banking wave, but the insurance companies are broadening the activities of the existing banks."

In any case Luxembourg is far from determined to achieve growth in its insurance sector at any costs. Quite a large number of applicants to open captive insurance companies get turned down because they do not meet the Government's strict standards. "In this field there are quite a lot of sharks. I'm anxious not to accept them here. It's a question of the image of the place," says Mr Rod.

Insurance specialists already in Luxembourg say the Government subjects newcomers to a very strict vetting process

before allowing them to set up business in the Grand Duchy. Though the minimum capital requirements for a captive insurance company are not high at LFr 6m, close attention is paid to the parent company's balance sheet and its reasons for coming to Luxembourg.

If it is thought that a company simply wants a Luxembourg captive as a vehicle for setting up its tax free financial reserves then its application will be turned down. The Commissioner's office has to be convinced that it will serve a genuine insurance need. And the reason for that is the deep awareness of the Government of the need to avoid a scandal that could damage Luxembourg's reputation for financial sector stability.

Once a company has been established in Luxembourg, however, supervision becomes less stringent, partly because of the lack of qualified Government manpower. All companies have to do is submit regular financial statements audited by an accountant whose name is on an approved list.

That is, say some insurance specialists, is a weakness of the Luxembourg system because it does not take into account the possibility that the management philosophy of captive companies could change once they have become established in Luxembourg, for example through a

change of ownership of the parent company.

Another potential weakness from the perspective of Luxembourg itself is that it is not at all clear how much the captives will bring in the way of tangible business to the existing financial community. Captives have to manage their funds in Luxembourg, and day-to-day decisions are often left in the hands of specialist companies.

Insofar as these companies are taking their instructions from a corporate treasurer in another country that could mean that the actual financial business involved is transacted far away from Luxembourg.

Many people in Luxembourg see the insurance industry there as in the same position as banking was 20 years ago. The scope for expansion is there, but obstacles remain great. The domestic market is small and 44 companies have to parcel out just LFr 6bn in annual premium income. Direct insurance may not be done internationally out of Luxembourg because of EEC legislation, and that inhibits reinsurance business as well.

The European Court of Justice is now considering the direct insurance issue and a decision is expected in the spring. For Luxembourg's future as a more general insurance centre a lot depends on the way that decision goes.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

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Swaps potential yet to strike investors

AS WITH an iceberg, there is a lot more to the Eurobond market than appears on the surface, writes Maggie Urry in London.

Most borrowers end up with funds in a different form from the bond they issue. Does Walt Disney really want Ecu 62.5m with an odd maturity? What would Nordic Investment Bank or Swedish Export Credit do with yen other than swap it?

This game does not work only for borrowers. Investors can join in, too. Italy's \$500m floater last week was an example. The issue was regarded as tightly priced compared with other Italy paper and was trading just within the gross fees on Friday afternoon. But, some traders argue, investors had not taken full account of the fact that it is non-callable for seven years, a rarity in the floater market these days. Call options stop investors swapping their holdings because there is the chance that the borrower will redeem the issue, ruining the swap.

With the non-call feature and the issue's \$500m size ensuring liquidity, as well as the high quality of the sovereign risk, investors can use the bonds for swaps and arbitrage.

For example, a company which has issued a fixed-rate bond and swapped it for floating rate money well below London interbank offered rate (Libor), can pick up yield by reinvesting in the Italy deal.

A big institutional investor wanting a large, but very liquid position, in the fixed-rate bond market could buy the Italy floater and swap it in to a fixed-rate bond getting the same return as many fixed-rate deals, but with greater marketability.

The deal can also be used to create a capped floater. These floaters, which have a maximum rate of interest, give investors a better return than ordinary floaters, while giving the issuer a cost well below Libor. However, they have proved more difficult to deal in than the Italy issue should be. An investor could buy the Italy bonds and sell a cap to increase his return.

Another of last week's deals of offering investors swap opportunities was the CSR issue with "option bonds" to buy the company's shares. The option bonds were trading on Friday at around \$21½ while the bonds were quoted around \$78½. The option bonds can be sold

EUROMARKET TURNOVER				
Turnover (\$m)				
Primary Market	US\$	£	FRF	Other
US\$	4,088.0	—	5,216.5	255.5
£	6,328.2	—	2,628.2	221.5
FRF	1,227.4	—	1,409.6	11.8
Other	788.8	—	0.5	25.5
Secondary Market	US\$	£	FRF	Other
US\$	27,747.5	1,082.5	12,828.4	2,538.4
£	22,028.4	—	12,352.9	3,517.7
FRF	4,752.4	—	1,188.5	1,355.6
Other	4,578.2	127.6	528.8	1,956.7
Cash	US\$	£	FRF	Other
US\$	15,894.6	37,941.2	53,246.8	—
£	15,038.0	—	20,854.9	48,100.9
FRF	5,544.8	5,010.6	10,538.4	—
Other	4,527.2	3,910.1	6,047.3	—

to professional investors in Australia, and will eventually be listed on the Sydney Stock Exchange.

Meanwhile, the non-callable bonds are yielding more than US Treasuries, and a sizeable investor can swap them to get a margin of a half point over Libor, with the only added risk being the credit of the counter-party.

"People just have not been thinking," said one trader while another added, "It takes time for people to

realise just what they can do with these."

Eurodollar retail investors are beginning to realise that US corporates are not quite the glamorous borrowers they once were. The problems at Texaco, whose bonds have fallen sharply in the last couple of weeks following the court ruling against it, have demonstrated only too clearly that household names are not necessarily the best investment.

Research by Merrill Lynch shows that investors as a whole have been shifting away from corporate issues and relative yields have changed significantly. Whereas 18 months ago US corporates could borrow more cheaply even than supranationals, now the positions have been reversed.

Part of the trouble, says Merrill, has been the worsening of balance sheets caused by takeover activity in the US, which has meant that companies' debt has been downgraded. The change may have started with the big institutional investors but is now reaching through to the retail. The development may also explain the popularity of last

week's deal for Olympia & York Maiden Lane. Investors were offered a good yield, a price below par, seven-year call protection, and the security of some Manhattan real estate.

Deal of the week in the Eurodollar market was Banque Francaise du Commerce Extérieur's floater issue with warrants that pay a coupon. Unlike other recent long-life warrants these can be exercised without surrendering the host bond, a feature that will enable market makers to trade them happily.

The fixed-rate D-Mark market seems largely to have recovered from its miseries and has a reasonable sized calendar for December. The first two deals were launched on Friday, both meeting a fair response.

Floaters are another matter, and traders are dreading the weight of DM 1.775bn due this month from eight issues. The Swiss franc foreign bond market is also in more confident mood, with prices up by about ½ point over the week, and new issues are continuing to be launched. The deal for the European Investment Bank is meeting good demand.

Murdoch gives terms of plan to refinance 'junk bond' debt

MR RUPERT MURDOCH, the Australian-born publisher and media group chief, has announced the terms of the \$1.45bn refinancing of the "junk bond" debt he inherited as part of his \$2bn acquisition of seven US television stations from Metromedia, writes William Hall in New York.

Many details, however, are still unexplained.

Holders of the \$1.45bn bonds issued by Metromedia Broadcasting, which Mr Murdoch assumes on taking over the TV stations, will be offered cash and/or shares of increasing rate exchangeable guaranteed preferred stock of News America Television, an indirect subsidiary of Mr Murdoch's Australian-based News Corporation.

Since November 1984, when Metromedia issued its "junk bond" paper - securities that are not rated investment grade by the credit rating agencies - long-term US interest rates have fallen by more than 150 basis points. Mr Murdoch has been known to be anxious to refinance the Metromedia debt in order to cut his financing costs and gain flexibility.

The Metromedia debt carries an annual interest charge of about \$130m, which is believed to be considerably more than the cash flow from Mr Murdoch's new TV stations. In addition, \$900m of zero-coupon bonds will fall due between

1988 and 1993 at the rate of \$180m a year, which places a sizeable financial burden on the new owners of the TV stations.

The current Metromedia debt is held by between 200 and 300 institutional investors. There has been considerable speculation on Wall Street about the type of security Mr Murdoch is planning to issue to persuade investors to continue holding his paper rather than opt for cash. If all Metromedia bond holders opt for cash, Mr Murdoch will have to find \$1.45bn, which would put a considerable strain on his already highly geared balance sheet.

The terms and structure of the new increasing rate exchangeable guaranteed preferred stock is said to be highly unusual, but News America was unable to give any more details last Friday when it announced the prices it was offering for the Metromedia debt.

When it first announced plans to refinance the Metromedia debt in August, News America said the amount of preferred stock to be offered would not exceed 50 per cent of the total value of the exchange offer. To the extent that holders of Metromedia debt fail to take up the preferred stock, News America planned to sell the balance through a public offering.

The new preferred stock will not carry a vote, but if News America

misses six quarterly dividends, its holders will have the limited right to elect two directors to the News America TV board.

Apart from the lack of detail about the stock, the refinancing announcement said nothing about Mr Murdoch's plans for financing the deal. News America TV, however, in a filing with the Federal Communications Commission (FCC) said that, after discussions with certain of the Metromedia bondholders, and Allen & Co and Drexel Burnham Lambert, it had "reasonable assurance" of the availability of the necessary capital to proceed with the refinancing.

News America is offering to pay between \$383.37 and \$716.87 for each \$1,000 face value of the outstanding zero-coupon notes. It is offering \$990 for each \$1,000 face value for the senior exchangeable variable rate debentures, \$1,058, for the senior subordinated debentures, and \$884.875 for the adjustable rate participating subordinated debentures.

The FCC approved News America's acquisition of the TV stations on November 14, and the deal now has to be approved by the Metromedia bondholders. Offering and solicitation documents have been filed with the US Securities and Exchange Commission. It is expected that the exchange offer will begin early in the new year.

Baker deadline forces banks to consider debt pledges

TOMORROW'S meeting of the select group of leading international banks constituting the Baker Initiative Committee has taken on a fresh urgency with news that the US Treasury Secretary wants pledges to his initiative on easing the debt crisis as soon as December 15, writes Peter Montagnon, Euromarkets Correspondent, in London.

This deadline emerged at a meeting of European banks on the initiative hosted by Swiss Bank Corporation in Zurich last week. It is designed not only to bring some much needed momentum to the US debt plan but also to coincide with a meeting of the Cartagena group of leading debtors in Uruguay.

Without tangible signs of progress on the debt plan, which calls among other things for banks to

lend an additional \$20bn to the most heavily indebted countries over the next three years, bankers fear a backlash among the debtors.

The timing of the London meeting of the Baker Initiative Committee is coincidental, but certainly a deadline concentrates the mind. Although the committee itself is unlikely to come up with any pledges, some bankers are now more optimistic that they will start to follow from national groupings of banks shortly afterwards.

US banks have already prepared a draft declaration of collective support for the Baker plan. Among British institutions, however, there is some disagreement on key issues. Here, as in many other countries, any pledges are likely to be qualified and conditional.

One aspect that banks have

repeatedly stressed is the need for debtor countries to continue to follow suitable economic adjustment policies. Last week's news from Brazil that it is no longer seeking an International Monetary Fund programme is a setback in this respect. Brazil is also to meet its main bank creditors next week in New York.

All this suggests that the debt issue is to move into the limelight again. By contrast the Eurozone and credit market was clearly winding down for the Christmas holidays last week.

After a flurry of activity 10 days ago few new deals appeared, although Trusthouse Forte, the UK hotel and leisure group, finally announced its long-expected \$200m Eurocommercial paper programme. Morgan Guaranty, Orion Royal

Bank and S.G. Warburg will be dealers.

Also in the pipeline is a \$300m note issuance facility for Weyerhaeuser, the US forest products company, which will be led by Goldman Sachs. The facility carries an annual underwriting fee of 6 basis points and provides for the issue of notes at a maximum yield of 10 basis points over London interbank offered rate (Libor).

County Bank has followed up its \$125m facility for the Burton group with another UK deal in the form of a £35m, seven-year facility for Co-operative Wholesale Society. Under this facility funds can be raised through short-term bank advances or the issue of bankers' acceptances, carrying a 20-basis-point maximum margin or commission respectively. The facility fee is 10 basis points at

though up to half the facility can be held in reserve for a lower 8½-point fee and there is an additional 5-point use fee if more than half the back-up is drawn.

Two more banks, Long Term Credit Bank of Japan and Toronto Dominion, have joined the lead management group for the \$700m Gaz de France facility. This makes a total of 17 lead managers.

Back on the matter of debt, Mr Ennio Rodriguez, Costa Rica's Debt Minister, has denied that his decision to call a meeting of smaller debtors in San José next Monday reflects in part dissatisfaction with the services of the three banks - S.G. Warburg, Kuhn Loeb Lehman and Lazard Frères - that have been advising on his country's financial problems. The main difficulty has been the lack of leverage

Strong fourth quarter for BNS

BANK of Nova Scotia, Canada's fourth-largest banking group, lifted net income to C\$85.9m (US\$42.2m), or 54 cents a share, in the three months to October 31, from C\$58.8m, or 38 cents, a year earlier, writes Bernard Simon in Toronto.

Income for the fiscal year ended October 31 rose by 11.7 per cent to C\$303.6m. Year-end assets grew by 3.3 per cent to C\$81.1bn, and the fourth-quarter return on assets of 0.57 per cent was the highest in nearly two years.

With its large retail base, BNS has benefited significantly from the recent decline in North American interest rates. Interest spreads widened by 21 basis points during 1985. Fourth-quarter interest expenses dropped by 22 per cent to C\$1.02bn.

On the other hand, Mr Cedric Ritchie, chairman, said that the cost of carrying non-performing loans "continues to constrain the bank's earnings." Loan loss provisions jumped by 32 per cent in fiscal 1985 to C\$319.7m, with actual

loan losses climbing by a similar proportion to C\$376.3m. Canadian banks' provisions are determined by averaging losses over the previous five years.

The rise was ascribed to the bank's international operations. The Canadian authorities have required bigger reserves against loans to 32 Third World and Eastern bloc borrowers. In addition, BNS has established extra provisions for international shipping and North American corporate loans.

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10 1/4 per cent. Bonds due 1994

Swiss Bank Corporation International Limited

Banque Nationale de Paris	Deutsche Bank Capital Markets Limited
Amro International Limited	Banca Commerciale Italiana
Bankers Trust International Limited	Banque Paribas Capital Markets
County Bank Limited	Credit Suisse First Boston Limited
Dresdner Bank Aktiengesellschaft	Generale Bank
IBJ International Limited	Kleinwort, Benson Limited
Kreditbank International Group	Merrill Lynch Capital Markets
Morgan Guaranty Ltd	Morgan Stanley International
The Nikko Securities Co., (Europe) Ltd	Orion Royal Bank Limited
Salomon Brothers International Limited	Shearson Lehman Brothers International
Union Bank of Switzerland (Securities) Limited	S.G. Warburg & Co. Ltd.

New Issue

November, 1985

General Motors Acceptance Corporation

(Incorporated in the State of New York, United States of America)

U.S. \$250,000,000
10 per cent. Notes due October 1, 1992

Swiss Bank Corporation International Limited

Deutsche Bank Capital Markets Limited	Merrill Lynch Capital Markets
Morgan Stanley International	Nomura International Limited
	Union Bank of Switzerland (Securities) Limited

Algemene Bank Nederland N.V.	Banque Générale du Luxembourg S.A.
Banque Bruxelles Lambert S.A.	Baring Brothers & Co., Limited
Banque Paribas Capital Markets	Crédit Lyonnais
Commerzbank Aktiengesellschaft	Generale Bank
Creditanstalt-Bankverein	Mitsubishi Finance International Limited
IBJ International Limited	Orion Royal Bank Limited
The Nikko Securities Co., (Europe) Limited	Société Générale
Rabobank Nederland	Wood Gundy Inc.
S.G. Warburg & Co. Ltd.	

Julius Baer International Limited
 Banca della Svizzera Italiana
 Bank J. Vontobel & Co. AG
 Hentsch & Cie
 Pictet International Ltd.

Banca del Gottardo
 Bank Leu International Ltd.
 Handelsbank N.W. (Overseas) Ltd.
 Lombard Odier International Underwriters S.A.
 Swiss Volksbank

New Issue

This announcement appears as a matter of record only.

October 1985



Swiss Bank Corporation

700,000 Bearer Shares of Sfr. 100 par value each

Co-ordinated by
 Swiss Bank Corporation International Limited

<p>Switzerland Banca del Gottardo Bank Leu AG Compagnie de Banque et d'Investissements Handelsbank N.W. Pictet & Cie J. Henry Schroder Bank AG Schweizerische Volksbank</p>		
<p>Swiss Bank Corporation Banca Unione di Credito Bank J. Vontobel & Co. AG Dardier & Cie Liechtensteinische Landesbank Privatbank & Verwaltungsgesellschaft Schweizerische Bankgesellschaft Verband Schweizerischer Kantonalbanken United Overseas Bank SA</p>		
<p>Austria Creditanstalt-Bankverein Genossenschaftliche Zentralbank AG - Vienna Österreichische Länderbank Aktiengesellschaft</p>		
<p>Canada Wood Gundy Inc.</p>		
<p>France Banque Indosuez Crédit Lyonnais Banque Française du Commerce Extérieur Caisse des Dépôts et Consignations</p>		
<p>Great Britain Kleinwort, Benson Limited Placing of the Shares by Cazenove & Co. S. G. Warburg & Co. Ltd.</p>		
<p>Italy Banca Nazionale del Lavoro Istituto Bancario San Paolo di Torino</p>		
<p>Japan Daiwa Europe Limited</p>		
<p>Netherlands Amro International Limited Pierson, Hidding & Pierson N.V.</p>		
<p>Norway Enskilda Securities - Skandinaviska Enskilda Limited PKBanken</p>		
<p>Sweden Svenska Handelsbanken Group Girsbanker</p>		
<p>West Germany Deutsche Bank Capital Markets Limited Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft Bayerische Vereinsbank Aktiengesellschaft Commerzbank Aktiengesellschaft Dresdner Bank Aktiengesellschaft Oestrich & Co. Hessische Landesbank - Girozentrale Schroder, Münchmeyer, Hengel & Co.</p>		
<p>Other Countries Australia and New Zealand Banking Group Limited National Australia Bank Limited Banque Bruxelles Lambert S.A. Dan Danske Bank Postbank Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.) Banque Internationale à Luxembourg S.A. Christian Bank og Kreditkasse</p>		
<p>Swiss Bank Corporation International Limited Cazenove Australia Pty Limited S.G. Australia Limited Kreditbank International Group Spies & Co. Jardine Fleming (Securities) Ltd. Kuwait International Investment Co. S.A. Kredietbank S.A. Luxembourg Den norske Creditbank</p>		
<p>Commonwealth Bank of Australia Westpac Investment Management Pty Ltd. Copenhagen Handelsbank AS Kansallis-Osake-Pankki Wardsley Investment Services Ltd. Banque Générale du Luxembourg S.A. Bergen Bank AS DBS Bank</p>		

New Issue

This announcement appears as a matter of record only.

November, 1985



Swiss Bank Corporation International Limited

INTERNATIONAL COMPANIES and FINANCE

WEST GERMAN BANKING

Strong domestic growth boosts loan volume

AT FIRST SIGHT it looks like a tale of two hares and a tortoise. Two of West Germany's "big three" banks have just announced very sharp increases in operating profits and plan to boost their dividends. The biggest, Deutsche Bank, reports a slower profit rise than the other two and may not increase its payout. But the conclusion to be drawn is not as obvious as it might seem.

The key point is that all three banks (and certainly a lot of smaller ones too) are making record earnings this year, thanks to an exceptionally favourable business environment. True, interest margins—the difference between interest earned and paid have fallen a bit. But with stronger domestic economic growth (combined with a falling inflation rate) the banks have been able to raise credit volume, so that profits from interest business overall have increased against

last year. At the same time the share and bond markets have been booming, so banks have been piling up earnings from commissions and from their own-account trading.

Thus for the whole year the Dresdner group looks set to raise operating profits to at least DM 2.5bn (\$995m) from just over DM 2bn in 1984, while the Commerzbank group should achieve some DM 1.5bn after more than DM 1bn before. Parent bank figures alone are likely to be up by more than one third.

Precise details are hard to come by because German banks are notoriously coy about revealing their operating profits, which are struck before tax and risk provisions. But it is none the less fair to describe the growth rates of both Dresdner and Commerzbank as nothing short of spectacular.

Both banks are able to add

markedly to their already copious risk provisions—especially for foreign country lending, and to raise their dividends by an unspecified amount, the Dresdner from 15 per cent and the Commerzbank from 12 per cent.

In that context Deutsche's performance initially looks less impressive. The parent bank operating profits were up by "only" 8.1 per cent in the first 10 months of this year (compared with five sixths of the full 1984 result) and the group figure rose more slowly still. Even if there is a late burst, the growth rates will still remain well below those of the Dresdner and Commerzbank.

There are several qualifications to be made. The first is that this is the ninth year in a row that the Deutsche has raised operating profits. Last year both Dresdner and Commerzbank reported cuts from the record 1983 results, and

both banks suffered major earnings problems at the start of the decade. Even with its relatively low growth this year, the Deutsche group is likely to record an operating profit of around DM 4bn—that is roughly as much as its two rivals combined.

While Deutsche's interest surplus rose by only 0.9 per cent in the first 10 months to DM 3.5bn (compared with the Dresdner's 3.3 per cent to DM 2.1bn and Commerzbank's 2.5 per cent to DM 1.6bn), its interest margin is still only slightly below 3 per cent. Dresdner's margin has stabilised at 2.6 per cent since mid-year and Commerzbank's is 2.52 per cent.

At the same time Deutsche has been notably successful in pushing the "merchant banking" side of the business, raising profits from commissions by 18.3 per cent to DM 1.2bn. The Commerzbank result jumped by no less than 24.2 per cent but

to a figure about one half that of Deutsche (DM 664m) while the Dresdner figure rose by 13.2 per cent to DM 502m.

Second, Deutsche's dividend is already 24 per cent and the bank has just carried through a 1-for-15 rights issue with the new shares eligible for the full 1985 payout. Moreover, that capital increase pulled in more than DM 1bn in funds, meaning that Deutsche has already met the tougher capital-to-lending ratio specified in the newly reformed German credit law.

Neither of the other two banks has yet done so, though Dresdner is on the verge of it and there is a transitional period until 1991 before the ratio has to be respected in full. But Deutsche is now unusually well placed to pounce on new opportunities, without having to delay for long to consider the impact on the capital-lending position.

Jonathan Carr

Daim to sell half of 40% UMBC stake

By Wong Sulong in Kuala Lumpur

MR DAIM ZAINUDDIN, the Malaysian Finance Minister, is to sell half of his 40.7 per cent holdings in United Malay Banking Corporation, the third largest local bank, to Rakeh Berhad, a publicly listed company, which is controlled by his family.

The 20 per cent stake in UMBC, amounting to 27.79m shares, plus nearly 6m ringgit in unsecured loan stock, is to be sold for 141.7m ringgit.

This is about the same price that Mr Daim paid for the shares a year ago, taking into account interest charges. Mr Daim purchased the 40.7 per cent stake from Multi-Purpose Holdings for 282m ringgit.

The transfer of a 20 per cent stake to Rakeh is seen as part of a continuing exercise by Mr Daim to rationalise his extensive business interests following his appointment as Finance Minister in July last year.

It is not certain what he will do with the remaining 20.7 per cent of UMBC. Under new directives imposed recently by Bank Negara, the central bank, an individual or family is allowed to own not more than 10 per cent of a bank in the event of restructuring of its equity. Corporations can hold up to a maximum of 20 per cent.

Sumitomo lifts threat to Sanko

BY YOKO SHIBATA IN TOKYO

A CRISIS at Japan's Sanko Steamship was averted at the weekend when Sumitomo Corporation, a trading house which is a major creditor, lifted its threat to withdraw small bulk carriers leased to the financially struggling tanker operator.

The move follows a decision by the court in early December to grant protection to require the company to pay half the interest on chartering fees due in November and owed to Sumitomo and eight other trading houses.

Sumitomo had threatened to

withdraw 12 small bulk carriers, starting with those returning to Japan from the US on December 2, unless Sanko paid the fees by last Friday.

This would have scuttled Sanko's rehabilitation programme, due to be presented to the Tokyo District Court in early December.

The reconstruction programme calls for the extension of loans worth ¥31bn (\$153m) to Sanko, of which the three major creditor banks—Daiwa Bank, the Tokai Bank and the Long-Term Credit Bank of Japan, have pledged ¥20bn.

But the banks and trading houses have been divided over who should shoulder the reminder.

Mr Tadashi Ito, Sumitomo's president, said the trading house could not extend any financial assistance to Sanko because it believed that credit banks should play a key role in its rehabilitation. Mr Susumu Abe, Daiwa Bank's president, said on Friday that the bank could disburse additional loans to Sanko, if the nine trading houses co-operate in the reconstruction plan.

Reduced loss for Hudson's Bay Company

By Bernard Simon in Toronto

HUDSON'S BAY COMPANY, the debt-burdened Canadian retail, real estate, and fur trading group, reduce its losses to C\$113.7m (US\$92m) or C\$5.43 a share, in the nine months of September 30 from C\$166.4m, or C\$7.67 a share, a year earlier. The latest period includes a C\$3.7m gain from asset sales. A C\$74.3m improvement in operating income was offset by an increase in interest charges of C\$45.6m to C\$181.7m. Revenues rose from C\$2.25bn to C\$3.5bn.

The company, controlled by the Thomson family of Toronto, expects an improvement in fourth-quarter results stemming from higher earnings from its real estate subsidiary, Markborough Properties, and strong Christmas retail sales. It points to some improvement in the troubled retail division, whose department stores have been the biggest millstone around Hudson's Bay's neck. Merchandise trading results have turned from a loss of C\$65m to a small profit of C\$2.4m.

Hudson's Bay announced a C\$100m rights issue last month to strengthen its balance sheet. The Thomson family has said it intends taking up its entitlement.

Japanese construction groups lower

BY OUR TOKYO STAFF

FOUR LEADING Japanese construction companies have reported lower earnings for the half-year to September, due chiefly to intensified competition in private sector office building and stagnant public sector construction.

Tokyo is currently suffering from a shortage of office space, in part reflecting the expansion of foreign financial institutions. In view of this demand, the companies stepped up land buying in the Tokyo metropolitan area, involving heavy borrowings which increased their interest burden.

Taisei and Obayashi see signs of recovery in orders received in the first half, but those for Nishimatsu showed a 24.2 per cent decline.

For the current half, the four expect increased orders from

the private sector but few additional public works projects. Full-year profits are expected to be depressed by the heavy interest burden, but a recovery is foreseen from the year starting in April.

JAPANESE CONSTRUCTION COMPANIES

Parent company results, half-year to Sept 85 (Sept 84)	Sales (Ybn)	Pre-tax profits (Ybn)	Net profits (Ybn)	Dividends (Y)
Taisei	408 (403)	7.89 (13.63)	4.83 (6.34)	3.5
Shimizu	454 (419)	11.69 (13.58)	5.17 (5.15)	4.5
Obayashi	368 (356)	10.64 (10.17)	2.92 (4.14)	3.8
Nishimatsu	110 (115)	4.87 (4.85)	1.80 (1.99)	—

* All dividends unchanged

NEW INTERNATIONAL BOND ISSUES								Offer yield %
Borrowers	Amount m.	Maturity	Au. life years	Coupon %	Price	Book Runner		
U.S. DOLLARS								
Tony Industries T1	75	1990	5	5 1/2	100	Nomura Int.		5.580
Gurza T1	25	1990	5	5 1/2	100	Nikko Secs. (Europe)		5.525
Italy T1	500	2000	15	10	100	Morgan Guaranty		-
Thailand T1	300	2005	20	10	100	Morgan Guaranty		10.410
Olympic & York T1	200	1995	10	10 1/2	98 1/4	Salomon Brothers		-
J.P. Morgan (S) T1	200	1987	12	8 1/2	100.1	Morgan Guaranty		-
Marine Midland (H) T1	200	2000	15	10	100	CSFB		-
Aluminum T1	60	1990	5	(5 1/2)	100	Nikko Secs. (Europe)		-
Fisher Bros. Fin. Rty T1	150	2000	15	(5 1/2)	100	Deutsche Bank		-
CSR Fin. T1	100	1995	10	10 1/4	99 1/2	Salomon Brothers		19.836
Fisher Bros. Fin. Rty T1	150	2000	15	7 1/2	100	S. G. Warburg		7.500
BFCE (I) T1	275	1996	10 1/2	4 1/2	100.05	Société Générale		5.711
McDonald's Corp. T1	100	1993	7	10	101 1/2	Morgan Stanley		9.229
Philip Morris T1	300	1989	4	8 1/2	100 1/2	UBS (Secs)		10.020
Philip Morris T1	200	1995	10	10	99 1/2	UBS (Secs)		-
CANADIAN DOLLARS								
Montreal Trust T1	65	1988	12	10 1/2	100	Société Générale		10.750
NEW ZEALAND DOLLARS								
Westpac Holdings T1	50	1991	5	10	101	Morgan Stanley		17.682
D-MARKS								
Minolta Camera T1	150	1994	8 1/4	2 1/4	100	WestLB		2.250
Deutsche Int. Fin. T1	100	1995	10	7	99 1/2	Deutsche Bank		7.071
Deutsche Int. Fin. T1	300	1998	10	7 1/2	100	Deutsche Bank		-
Deutsche Int. Fin. T1	100	1992	7	5 1/2	105	Commerzbank		4.838
Deutsche Int. Fin. T1	100	1991	5	5 1/2	100	BHF Bank		6.250
Deutsche Int. Fin. T1	120	1991	5 1/2	12 1/4	100	Commerzbank		-
Deutsche Int. Fin. T1	150	1995	10	7 1/2	100	Deutsche Bank		7.000
Deutsche Int. Fin. T1	150	1992	7	7 1/2	99 1/2	Deutsche Bank		7.469
SWISS FRANCES								
People Express T1	150	1996	-	(5 1/2)	100	Boe Paribas (Swiss)		-
People Express T1	100	1987	-	(5)	100	UBS		5.375
People Express T1	80	1990	-	(3)	-	UBS		-
People Express T1	30	1991	-	(4)	100	UBS		4.000
People Express T1	150	1990	-	(5 1/2)	100	Kreditbank (Swiss)		5.500
People Express T1	150	1990	-	(5 1/2)	100	Kreditbank (Swiss)		5.500
People Express T1	50	1986	-	(5 1/2)	100	B. del Gottardo		-
People Express T1	30	1991	-	(2 1/2)	-	Swiss Volksbank		-
People Express T1	80	1990	-	(3)	-	S. del Gottardo		-
People Express T1	250	1995	-	(15 1/2)	-	Credit Suisse		-
People Express T1	80	1991	-	(6)	-	Fuji Bank (Swiss)		-
People Express T1	50	1986	-	(3)	100	UBS		-
STERLING								
Citicorp Finance (H) T1	150	1997	12	10 1/2	100	Citicorp Int. Bank		-
EGP								
EGP Int. Fin. T1	66	1992	7	8 1/2	100	Barque Indosuez		9.375
EGP Int. Fin. T1	40	1990	5	8 1/2	99 1/2	EBL		8.500
EGP Int. Fin. T1	66	1992	7	8 1/2	100	EBL		8.750
EGP Int. Fin. T1	62.5	1994	7.2	8 1/2	100 1/2	Salomon Brothers		8.709
EGP Int. Fin. T1	40	1993	8	9	100 1/2	Kreditbank Int.		8.922
FRENCH FRANCES								
Facilities T1	500	1991	5	10 1/2	99 1/2	Credit Lyonnais		10.442
LUXEMBOURG FRANCES								
City of Stockholm T1	200	1990	5	8	100 1/2	BGL		8.872
City of Stockholm T1	600	1993	8	8 1/2	100 1/2	BGL		8.412
GUILDFORD								
Australia T1	400	2001	10 1/2	7 1/4	100 1/2	Amro		7.222
LIRE								
GNAC T1	750m	1990	5	13 1/4	100	BoA Int., S. Naz. Lavoro		13.256
YEN								
Fujian Int. & Ext. T1	100m	1995	9	7.1	100	Nomura Secs.		7.100
SMFC T1	20.2m	1995	10	8	101 1/2	Morgan Stanley		7.770
Belgian T1	100m	1995	19	7.2	100	Daiwa Secs.		7.200
Nikko Secs. (Asia) T1	12m	1995	18	8 1/4	101 1/2	Nikko Secs. (Europe)		8.826
Nomura Int. Bank T1	200m	1992	7	7	101 1/2	Nomura Int.		8.826
Salle Mau T1	200m	1995	19	8	101 1/2	Yamachi Int. (Eur)		7.770

* Not yet priced. † Final terms. ** Private placement. † Floating rate note. ‡ With equity warrants. § With bond warrants. ¶ Dual currency. (a) Coupon retired every 10 yrs. (b) Excluding to Dec. 1997. (c) Va over 3m Libor, max. coupon 8%. (d) 10bp over 3m Libor. (e) Equal to 6m Libor. (f) Va over 6m Libor. (g) 5bp over 3m Libor. (h) Va over 3m Libor, first bid. payment 8% minimum. (i) 4bp over 3m Libor. Note: Yields are calculated on AIBD basis.

New Issue

27th November, 1985



Bank of Montreal Realty Inc.

Can.\$ 75,000,000

10 3/4% Notes due 1992

guaranteed by

Bank of Montreal

(A Canadian Chartered Bank)

Issue Price 100 per cent.

Union Bank of Switzerland (Securities) Limited

Amro International Limited

Bank of Montreal

Banque Bruxelles Lambert S.A.

Banque Nationale de Paris

Deutsche Bank Capital Markets Limited

Generale Bank

Morgan Guaranty Ltd

Morgan Stanley International

S. G. Warburg & Co. Limited

Wood Gundy Inc.

Bank Leu International Ltd

Banque Internationale à Luxembourg S.A.

Crédit Lyonnais

Dresdner Bank Aktiengesellschaft

Dominion Securities Pitfield Limited

Nesbitt, Thomson Limited

The Nikko Securities Co., (Europe) Ltd.

Shearson Lehman Brothers International

Société Générale

Vereins- und Westbank Aktiengesellschaft

Westdeutsche Landesbank Girozentrale

Yasuda Trust Europe Limited

INTL. COMPANIES & FINANCE

Saudi Arabian Monetary Agency asks for reports of non-performing loans

BY FINN BARRE IN RIYADH

THE SAUDI ARABIAN Monetary Agency (Sama) has requested the kingdom's banks to report their non-performing loans on a growing problem. The extent of non-performing loans is estimated by some bankers to be as high as 25 per cent of total lendings. Mr Hammad Sayyari, governor of Sama, has requested that the banks list separately those loans on which no payments

have been received for six months and those on which no payment has been received for a year or longer.

The kingdom's 11 commercial banks have more than \$15bn in loans to the private sector, while the Government, through the Real Estate Development Fund, Public Investment Fund, Saudi Agricultural Bank, and Saudi Industrial Development Fund, has lendings of more than \$43.5bn.

The Saudi commercial banks say that even if the percentage of bad loans is no larger than those in other markets, the problem is worsened by the absence of a legal mechanism for seizing collateral or otherwise enforcing payment. Interest is forbidden by Islamic law, and any debtor can go to court for protection against paying the interest due on a loan.

Saudi banks have raised provisions for bad loans each year since 1983, thus dampening profitability.

Arab National Bank, meanwhile, reported profits for the nine months to September, as \$44.05m, down from \$34.13m for the same period of 1984. It increased what it termed "various provisions" to \$11.83m from \$9.05m. Total assets at the end of the nine months were \$2.64bn compared with \$2.49bn.

Middle East survey criticises accounting

BY DAVID LASCELLES IN LONDON

TOO MANY Middle East financial institutions fail to produce even a basic set of accounts and could hardly be said to have satisfied the needs of shareholders and customers, conclude three partners of Price Waterhouse, the accountancy firm, in a survey of 64 banks in the region.

The best reports came from

Middle East - owned banks located in countries like the UK and the US which have a regulated banking environment. These included First American Bankshares, National Bank of Georgia, Saudi International Bank and UBAF Arab American Bank. The two best banks located in the region were United Bank and Gulf Inter-

national Bank, both in Bahrain.

But generally, banks disclose little about the effects of the regional recession on their business, or the size of their non-performing loans and loan loss provisions.

The report, for Middle East

Money magazine, says: "In the Middle East's hardening economic climate, bank lending is becoming less dependent on informal assessment of creditworthiness based on reputation and personal contact, and more dependent on objective assessment of candid financial disclosure in audited annual reports."



Anglo American Corporation of South Africa Limited

(Incorporated in the Republic of South Africa)

Registration No. 01 05309 06

INTERIM REPORT FOR THE SIX MONTHS TO SEPTEMBER 30 1985

The following are the unaudited results of the Corporation for the six months ended September 30 1985, and abridged consolidated balance sheet at that date.

INCOME STATEMENT

	Six months ended 30.9.85	Six months ended 30.9.84	Year ended 31.3.85
	R million	R million	R million
Income from investments	304.4	234.7	545.1
Trading profits	227.7	153.0	319.1
Other net income	47.8	35.0	115.4
	579.9	422.7	979.6
Interest paid on loan capital	11.9	11.7	23.3
Costs of prospecting	42.2	42.1	82.3
Profit before taxation	533.7	378.6	897.3
Taxation	140.4	75.8	160.1
Profit after taxation	393.3	302.8	737.2
Attributable to outside shareholders	71.9	54.5	131.5
Preferred dividends	1.9	2.2	4.5
	73.8	57.0	136.0
Group attributable profit			
Before share of retained profits of associated companies	319.5	245.8	601.2
Retained profits of associated companies	132.9	102.2	279.2
Profit before extraordinary items	452.4	348.0	880.4
Extraordinary items	6.1	33.4	(63.3)
Profit after extraordinary items	460.5	381.4	817.1
Ordinary dividends	114.2	79.8	307.9
Retained profit	346.3	301.6	509.2
Earnings - cents per ordinary share			
Excluding share of retained profits of associates	140.0	107.8	263.6
Including share of retained profits of associates	188.2	152.6	356.0
Dividends - cents per ordinary share			
Interim	50.0	35.0	35.0
Final			100.0

Notes:

1. Particulars of the Group's interests in listed associated companies and general investments are as follows:-

	At 30.9.85	At 30.9.84	At 31.3.85
	R million	R million	R million
Associated companies			
Market value	9 714.2	6 707.7	7 692.4
Carrying value	4 116.6	3 162.9	3 610.3
	5 597.6	3 544.8	4 082.1
General Investments			
Market value	1 861.9	1 861.3	1 954.7
Book cost	195.4	257.6	263.8
	1 666.5	1 603.7	1 720.9
Appreciation	7 255.9	5 165.5	5 963.8
Outside shareholders' interest therein	682.9	444.2	523.8
	6 573.0	4 724.3	5 279.2

2. Particulars of the Group's capital expenditure, which relates almost entirely to the operating subsidiaries, are as follows:-

	At 30.9.85	At 30.9.84	At 31.3.85
	R million	R million	R million
Capital expenditure for period (net)	117.6	87.7	221.4
Capital expenditure commitments (net)	863.2	822.7	1 118.5

3. There are no material changes in contingent liabilities from those disclosed in the latest annual report.

Commentary

Profit attributable to ordinary shareholders for the six months ended September 30 1985, excluding the share of

retained profits of associated companies, was R319.5 million (140.0 cents per share) representing an increase of 30 per cent compared with the corresponding six months of 1984. Attributable profit including the share of retained profits of associated companies, which is transferred to non-distributable reserves, also rose by 30 per cent to R452.4 million (188.2 cents per share). In view of the improved results and in order to reduce the disparity between the interim and final dividends, the interim dividend has been raised from 35c to 50c.

Income from investments at R304.4 million was 29.7 per cent higher than the comparative R234.7 million. This is largely attributable to increased dividends flowing from the Gold Mining Companies arising from the higher proceeds, in Rand terms, of gold sales in the first half of 1985 reflecting the continuing weakness of the Rand in relation to the dollar. During that period the average gold price was \$310 per ounce compared with \$287 in the corresponding period in 1984, a drop of 18.6 per cent. The Rand price, however, increased by 29.9 per cent from R479 to R622 per ounce.

The higher earnings achieved by Anglo American Corporation Limited are the source of the improvement in trading profits from R153.0 million to R227.7 million (R75.8 million) and in profits attributable to outside shareholders to R71.9 million (R54.5 million).

Other net income increased by R14.3 million to R47.8 million while interest paid on loan capital and prospecting costs were virtually unchanged. There was an improvement in retained profits of associated companies of R30.7 million to R132.9 million. The surplus for extraordinary items fell to R6.1 million from R33.4 million.

The results for the year ending March 31 1986 are expected to show a similar improvement.

For and on behalf of the board
G. W. H. Rely
J. Ogilvie Thompson } Directors

DIVIDEND NO. 99 ON THE ORDINARY SHARES

On November 25 1985 an interim dividend (No. 99) of 50 cents per share in respect of the year ending March 31 1986 was declared payable on January 24 1986 to ordinary shareholders registered in the books of the Corporation at the close of business on December 20 1985 and to persons presenting of business on December 20 1985 and to persons presenting of business on December 20 1985 and to persons presenting of business on December 20 1985.

A coupon No. 104 detached from this dividend to holders of share warrants to bearer will be published in the Press by the London Secretary on or about December 6 1985.

The ordinary share transfer registers and the ordinary section of the register of members will be closed from December 21 1985 to January 3 1986 both days inclusive, and warrants will be posted from the Johannesburg and the United Kingdom offices of the transfer secretaries on or about January 23 1986. Registered shareholders paid from currency equivalent on December 23 1985 of the Rand value of their dividends (less appropriate taxes). Any such shareholders may, however, elect to be paid in South African currency, provided that the request is received at the offices of the Corporation's transfer secretaries

in Johannesburg or in the United Kingdom on or before December 20 1985.

The effective rate of non-resident shareholders' tax is 13.584 per cent.

The dividend is payable subject to conditions which can be inspected at the Johannesburg and London offices of the Corporation and at the offices of the Corporation's transfer secretaries, Consolidated Share Registrars Limited, 1st Floor, Edura, 40 Commissioner Street, Johannesburg 2001 (P.O. Box 61051, Marshalltown 2107) and Hill Samuel Registrars Limited, 6 Greencoat Place, London SW1P 1PL.

By order of the board
C. L. MALTEBY
Secretary

Head Office:
44 Main Street
Johannesburg 2001
November 29 1985

London Office:
40 Holborn Viaduct
London EC1P 1AJ

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NEW ISSUE
September 1985This announcement appears
as a matter of record only

Rhein-Saar-Lux-LB

ECU 20,000,000

9 per cent. Notes due 1992

ISSUED ON A FIDUCIARY BASIS
BY BANQUE GENERALE DU LUXEMBOURG S.A.
REPRESENTING BENEFICIAL INTERESTS IN A LOAN MADE
BY BANQUE GENERALE DU LUXEMBOURG S.A. TO

Landesbank Rheinland-Pfalz und Saar International S.A. Luxembourg

Banque Générale du Luxembourg S.A.

Landesbank Rheinland-Pfalz und Saar International S.A.

Generale Bank

Kreditbank International Group

Banque Bruxelles Lambert S.A.

Banque Internationale à Luxembourg S.A.

Banque Paribas (Luxembourg) S.A.

Bayerische Landesbank International S.A.

Bayerische Vereinsbank International S.A.

BfG: Luxembourg Société Anonyme

Caisse d'Epargne de l'Etat

Commerzbank International S.A.

Banque de l'Etat - Luxembourg

Compagnie Luxembourgeoise de la Dresdner Bank AG

Crédit Industriel d'Alsace et de Lorraine

- Dresdner Bank International -

Luxembourg

Crédit Lyonnais

Kansallis International Bank S.A.

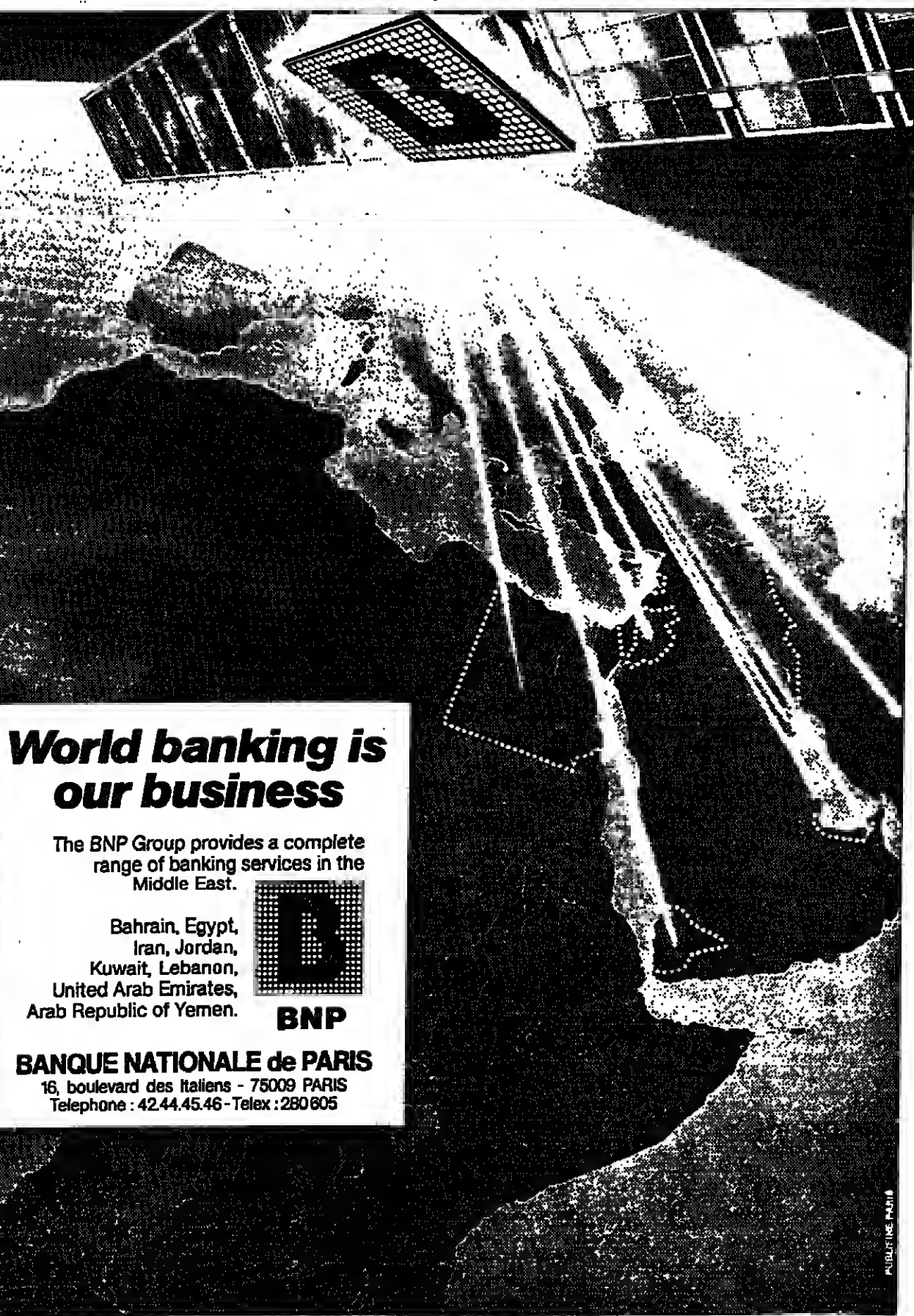
Luxembourg

Skandinaviska Enskilda Banken (Luxembourg) S.A.

Société Générale Alsacienne de Banque

Swiss Bank Corporation (Luxembourg) Ltd.

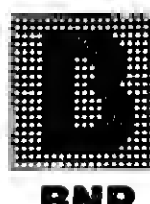
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Telephone : 42.44.45.46 - Telex : 280 605

SAC Intl. flotation gives £12.4m value

SAC International, a leading design engineering group, today publishes the prospectus for its flotation on the Unlisted Securities Market. Some 4.4m shares are being offered for sale at 100p per share, giving the group a market capitalisation of £12.4m.

SAC's main business is supplying design engineering services in a large number of major companies in the UK and overseas, mostly in the aerospace, defence and electronics industries. Customers include Boeing, British Aerospace, Marconi, Plessey and Austin Rover.

Other activities include the provision of technical support services such as fatigue analysis, project management and technical publications.

The business was founded in 1961 by Mr Roger Smedley, the present chairman and managing director, and two colleagues with whom he had previously worked as an apprentice at the Bristol Aeroplane Company.

Based in Bristol, the group now employs 633 people of whom 488 are design staff and 55 work on technical publications. It operates from six design offices in the UK and six support offices overseas, three in Europe and three in the US.

Pre-tax profits have risen from £26,000 in 1981 to £103m in the year to last August, on turnover up from £7.54m to £14.96m. Of this year's turnover, some 64 per cent came from the aerospace industry and 46 per cent from overseas clients.

The directors say it is too early to make a profit forecast for the current year.

Of the £4.4m being raised by the flotation, £2m net will be new money for the company. It intends to use the proceeds to wipe-out bank borrowing of £700,000 and provide working capital for expansion. The group is also planning to invest some £500,000 in computer-aided design (CAD) equipment over the next 12 months.

Some 650,000 shares are being sold by the three founders and 1.35m are being sold by Ebergen, a Dutch investment company which took a 50 per cent stake in SAC in 1980. The issue will reduce Ebergen's holding to 29.1 per cent.

Employees are being given preferential rights to apply for 220,000 of the shares being sold

and the group reports a strong response to the offer.

Sponsors to the issue are merchant bankers Hill Samuel and the brokers are Hoare Govett. Dealings begin on December 12.

comment

The geographical breakdown of SAC's turnover shows a few hiccups—the effects of recession in the UK and Europe, a gap between projects in the US and a one-off contract in South Africa—but the significant point is that at the pre-tax level the group has achieved solid growth. Aerospace, to which SAC is heavily oriented, may be a cyclical industry, but it is at the right stage of the cycle, and this gives the group time to pursue the diversification of its client base which has protected it from adverse swings in the past. Its growth prospects are also good, for in a market-based, expanding single company holds more than a 4 per cent share there is ample scope for one to emerge as a dominant force. Without a profit forecast a prospective p/e ratio is pure guesswork, but at least £1.5m must be in sight, putting the shares on a multiple of 14 after a 40 per cent rise. On that rating the price looks fair and the shares seem likely to open at a modest premium.

GUS seeking soundly based expansion

Great Universal Stores, the mail order group, continued to seek a soundly-based expansion wherever a suitable opportunity became available. Lord Wolfson, the chairman, told the annual meeting.

Pre-tax profits and earnings per 25p stock unit for the six months to September 30 1985, which would be published shortly, were expected to show an improvement over the corresponding figures last year, he said.

The consolidated balance sheet showed stockholders' funds of £12.2m, to which must be added the revaluation surplus on trading properties—at March 31 1984 this amounted to £29m.

The board was considering the next independent revaluation of properties being made in 1987-88.

Turnover has risen from £1.6m in 1981 to £2m last year, while profits over the period have risen from £100,000 to £197,000. In the current year the directors are forecasting profits of £225,000, based on an outturn of £257,000 for the first six months.

At the 86p placing price the shares are on a prospective price-earnings multiple of 15 after a 38 per cent tax charge. The forecast dividend yield is 4.4 per cent.

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Chart Foulks on course for USM

Chart Foulks Lynch, a London-based company which runs professional tuition courses, is joining the USM with a value of £3.4m. Fielding, Newson-Smith is placing 1m shares at 86p, half of which are being sold by the company, and the other half by existing shareholders. The placing represents 25 per cent of the equity.

The company in its present form came into being in 1978 when Chart Tutors acquired H. Foulks Lynch, an accountancy correspondence college established more than 100 years ago. Chart Foulks Lynch now offers full-time intensive revision, correspondence and "linked" courses for accounting banking and legal examinations, as well as "A" Level courses and a university law degree course.

The courses, which are related to 14 examining bodies, are conducted from five colleges in London, Birmingham, Bristol, Nottingham, Leicester and Norwich. Its correspondence courses, which now account for about 40 per cent of turnover, have been taken by students in more than 100 countries.

The company's clients are mainly accountants, government departments, and commercial companies as well as individual students. Last year, 10,000 students took Chart Foulks Lynch's courses.

Nine out of the 10 board members are accountants, and three other senior managers. In addition CFI employs 18 tutors and 42 other full-time staff members.

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Sarasota profits fall as forecast in first six months

IN LINE with the forecasts in the annual report Sarasota Technology saw profits fall 27 per cent and turnover down by 6 per cent in the six months to the end of September 1985. The company's business plan at the year-end showed a conservative first half with healthy growth for the year.

On turnover down from £4.83m to £4.54m for the electronic sensor, transducer and micro-computer company, taxable earnings were £752,000 against £1,044m. Earnings per 10p share fell to 2.55p (3.59p) and the interim dividend was maintained at 0.7p.

Mr Ronald Hooker, chairman of the Hampshire-based firm, says that as forecast in the annual statement reduced demand for oil and petrochemical sector products in the US resulted in a weak trading performance.

In the UK traffic products orders were satisfactory and orders for instrumentation products improved in the second quarter.

Trading profit came out at £718,000 (£1,050m), to which was added interest receivable of £34,000 (£17,000 charge). The tax charge was £302,000 (£475,000), dividends absorbed a same-again £124,000 and there was against £37,000 last time, leaving retained profit of £328,000, compared with £491,000.

Mr Hooker adds that an overall improvement is expected in the second half.

Rolle & Nolan in loss

AN EXCEPTIONAL debt and higher depreciation costs, following the buying of four new computers, left Rolle & Nolan Computer Services in the red in the six months to end-August 1985.

Turnover improved by 7 per cent from £1.25m to £1.33m but after higher depreciation of £189,000 (£130,000) and a £100,000 bad debt provision the company suffered a pre-tax loss of £25,000, against the comparable £210,000 profit.

Trading profit was also lower at £244,000, against £340,000. In the financial services division sales rose by 20 per cent, but profit fell as a result of higher overheads involved in getting its

Lewmar little changed

IN ITS first interim figures since joining the USM in July this year, Lewmar has produced results little changed compared with the same period last year.

In the six months to the end of August 1985 turnover rose from £7.82m to £7.92m and profit improved from £1.59m to £1.82m; however, £207,000 of the gain was from the sale of a short-term investment.

The figures include the results of Lewmar Marine Systems Inc and Waterford Engineering, both of which are 50 per cent owned by Lewmar.

Stated earnings per share for this maker of yachting equipment were 5.1p (4.5p) and, as indicated at the time of the offer for sale, there will be no interim dividend. The directors are confident of being able to recommend a final payment of 1.5p.

The advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued share capital of the Company in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing.

TCI TECHNICAL COMPONENT INDUSTRIES plc
(Incorporated in England under the Companies Act 1985—No. 1949993)
Placing by

INDUSTRIAL FINANCE AND INVESTMENT CORPORATION PLC
and
SCHAEFER & CO
of

400,000 Ordinary Shares of 25p each at 130p per share

Authorized £700,000 Issued and to be issued fully paid £250,000

Business Technical Components is the new holding company of Stainless Steel Fasteners Limited which manufactures a wide range of special fasteners to high performance standards. The products are used in marine environments such as high or low temperature corrosion or acidic conditions. Fasteners are made to customers own specifications or to the existing requirements of international standards.

A prospectus of the shares has been offered to the market and may be available to the public through the market during market hours today.

Full particulars of the Company are available through the Eitel Statistical Services Market Service. Copies of the Prospectus and of Eitel Cards can be obtained until 16th December 1985 from—

Industrial Finance and Investment Corporation PLC
West Court House, 8-9 West Court, London EC4M 3BN
2nd December, 1985

This Christmas please share in the cost of caring

MHA provides comfort and loving care for a family of 1000 elderly people in our residential Homes. The figures shown here are what it costs for each resident, but only 1 in 2 can afford to support themselves in full. Yet no one is ever turned away or asked to leave if they cannot meet the cost. This Christmas, MHA seeks your help to bridge the gap.

Please give now and also remember us in your Will. Some £2 million is needed every year to guarantee this freedom from financial fears and to provide extra places in our residential Homes as well as new Shelters Housing.

ONE DAY £12.85
TWO DAYS £25.70
THREE DAYS £38.55
FOUR DAYS £51.40
FIVE DAYS £64.25
SIX DAYS £77.10
ONE WEEK £89.95

MHA
METHODIST HOMES FOR THE AGED

YOUR DONATION CAN PUT NEW LIFE INTO OLD AGE

TO: MHA, Dept FT, FREEPOST, London EC4B 1NE

I enclose my donation of £

Please send me more information about MHA

Name

Address

Edworth House, 25 City Rd., London EC4Y 1DR. Reg Charity No 216504

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange

BUNZL

Bunzl plc
(Registered in England number 358948)

Issue of up to £26,100,000 of 7 per cent. Convertible Unsecured Loan Stock 1985/97

Application has been granted by the Council of The Stock Exchange for admission of the Convertible Unsecured Loan Stock to the Official List

Listing Particulars relating to Bunzl plc and to the Convertible Unsecured Loan Stock are available in the statistical services of Eitel Statistical Services Limited and copies are available for collection from the Company Announcements Office, The Stock Exchange, Throgmorton Street, London EC2P 2BT up to and including 4th December, 1985 and may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 16th December, 1985 from:

Bunzl plc, Friendly House, 21-24 Chiswell Street, London EC1Y 4UD

Hoare Govett Limited, Heron House, 319/325 High Holborn, London WC1V 7PB

S. G. Warburg & Co. Ltd., 33 King William Street, London EC4R 3AS

Ravensbourne Registration Services Limited, Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TU

2nd December, 1985

FINANCIAL TIMES STOCK INDICES

	Nov. 22	Nov. 26	Nov. 27	Nov. 28	Nov. 29	Nov. 30	1985 High	1985 Low	Since Completion
Government Secs.	83.81	83.93	83.93	83.95	83.88	83.93	84.37	78.02	48.18
Fixed Interest	82.38	82.46	82.33	82.34	82.37	82.52	80.38	82.17	30.35
Ordinary	1142.2	1133.0	1138.8	1128.3	1146.9	1086.1	1148.9	811.0	48.4
Gold Mines	285.8	288.9	292.0	306.6	308.4	285.0	338.9	237.8	43.3
FT All-Share	696.53	692.64	695.04	693.77	702.06	682.04	702.06	581.88	61.92
IFT SE100	1439.1	1422.3	1436.0	1431.9	1433.5	1408.8	1455.5	1306.1	98.2

Chart Foulks Lynch PLC

(Incorporated in England under the Companies Act 1948 to 1967 No. 1280282)

Placing By
FIELDING, NEWSON-SMITH & CO.
of

1,024,000 Ordinary Shares of 5p each at a price of 86p per share

Share Capital
Authorized £250,000 Issued and now being issued fully paid £198,858

Chart Foulks Lynch offers full-time, correspondence and "linked" tuition courses of high quality at competitive prices. Courses

Financial Times ARCHITECTURE AT WORK

1985 Award for Industrial and Commercial Buildings

Joint Winners

The Financial Times Architecture at Work Award is one of the few prizes given by an organisation that has no professional interest in architecture. Now in its fourth year, it continues to encourage the elevation of design and environmental standards in all kinds of places where people work.

Much of the strength of the award comes from its independence – the two architect assessors are assisted by a prominent layman selected by the Financial Times. This year the architects are Richard Burton of Ahrends Burton & Koralek and Eva Jiricna of Jiricna Kerr Associates (the first woman architect to be an assessor) and the layman is Lord

Gibson, a prominent businessman and currently Chairman of the National Trust.

1985 has been another good year with over 100 entries. From an extensive shortlist the assessors have chosen two entries that are both so distinguished that they share equally in this year's award. It is particularly gratifying that for the first time a major office building in the City of London has qualified for the award. The combination of a well designed office building with an almost revolutionary research centre, as joint winners, demonstrates how broad the range of entries has become as well as the encouraging spread of design excellence.

Assessors' Report

Schlumberger Research Centre, Cambridge

There is no doubt that this is one of Cambridge's latest landmarks – the architect has transformed a difficult brief into a building with a remarkable identity.

The planning requirement to provide close contact between all users of the centre has been successfully satisfied with the two research wings facing the central testing station and library/meeting area.

From the environmental point of view maximum light and ventilation in all areas has been achieved with the additional benefit of interesting views between all parts of the building. The dual use of certain areas, like the library and dining area, works well and the pleasing sense of spaciousness is most agreeable. The use of the special membrane roof allows the covered plant area to be effectively used in the middle of a working environment. The jury were concerned, however, about the maintenance of the cleanliness of the roof membrane.

As the building has been designed to allow for expansion of some 50 per cent, the jury hopes that the distance from the

car park to the entrance can be covered or sheltered from East Anglian winds. The landscaping was considered to be inappropriately scaled for the building, as it is at present.

The jury found their visit to this building to be an exciting experience and were gratified that their enthusiasm is shared by such a discriminating client.

Architect: Michael Hopkins and Partners

Structural Engineers: Anthony Hunt Associates

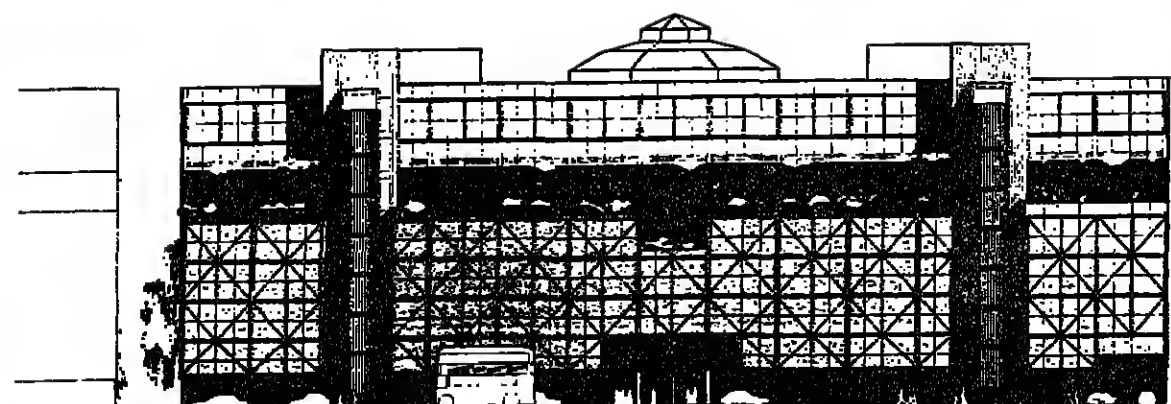
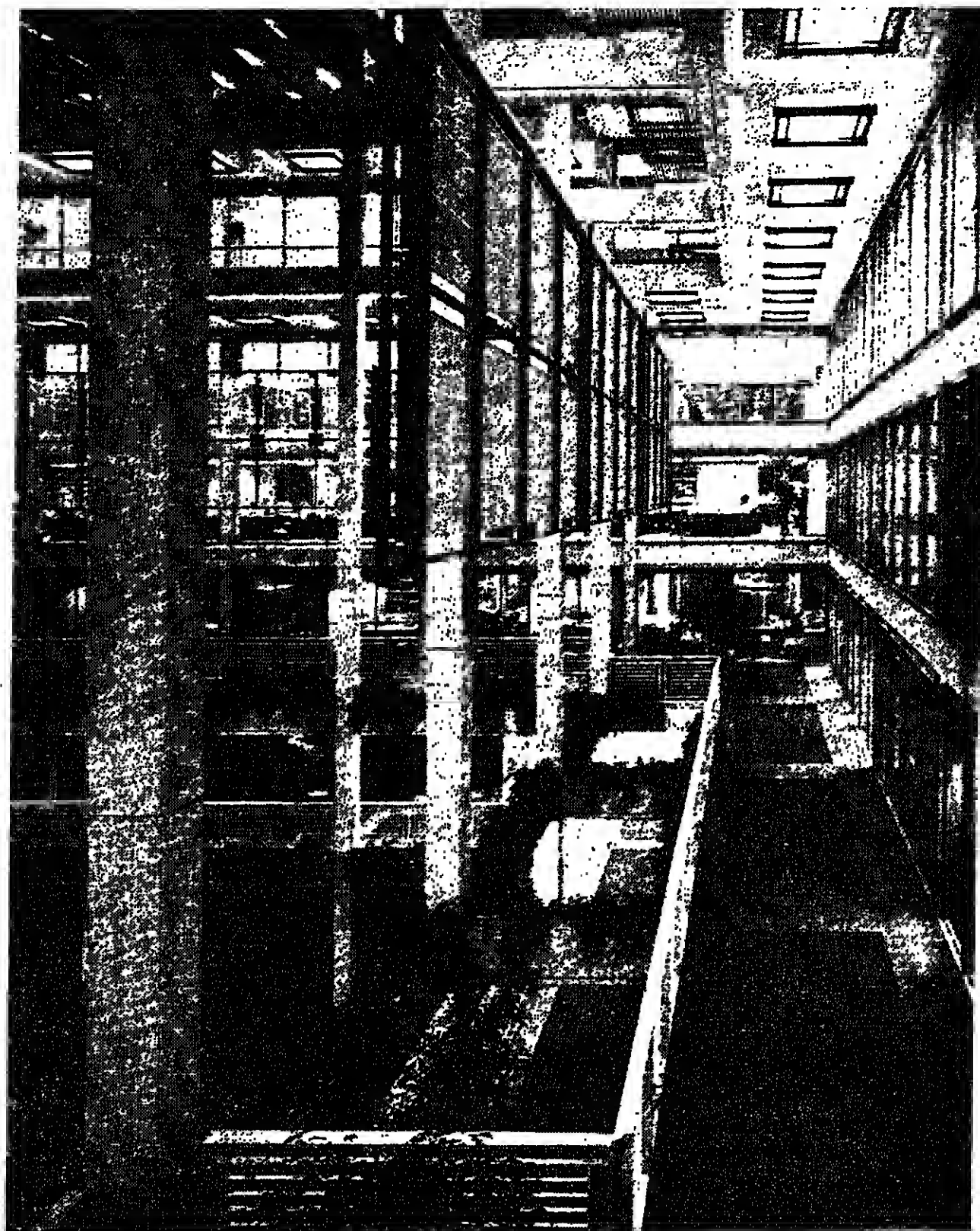
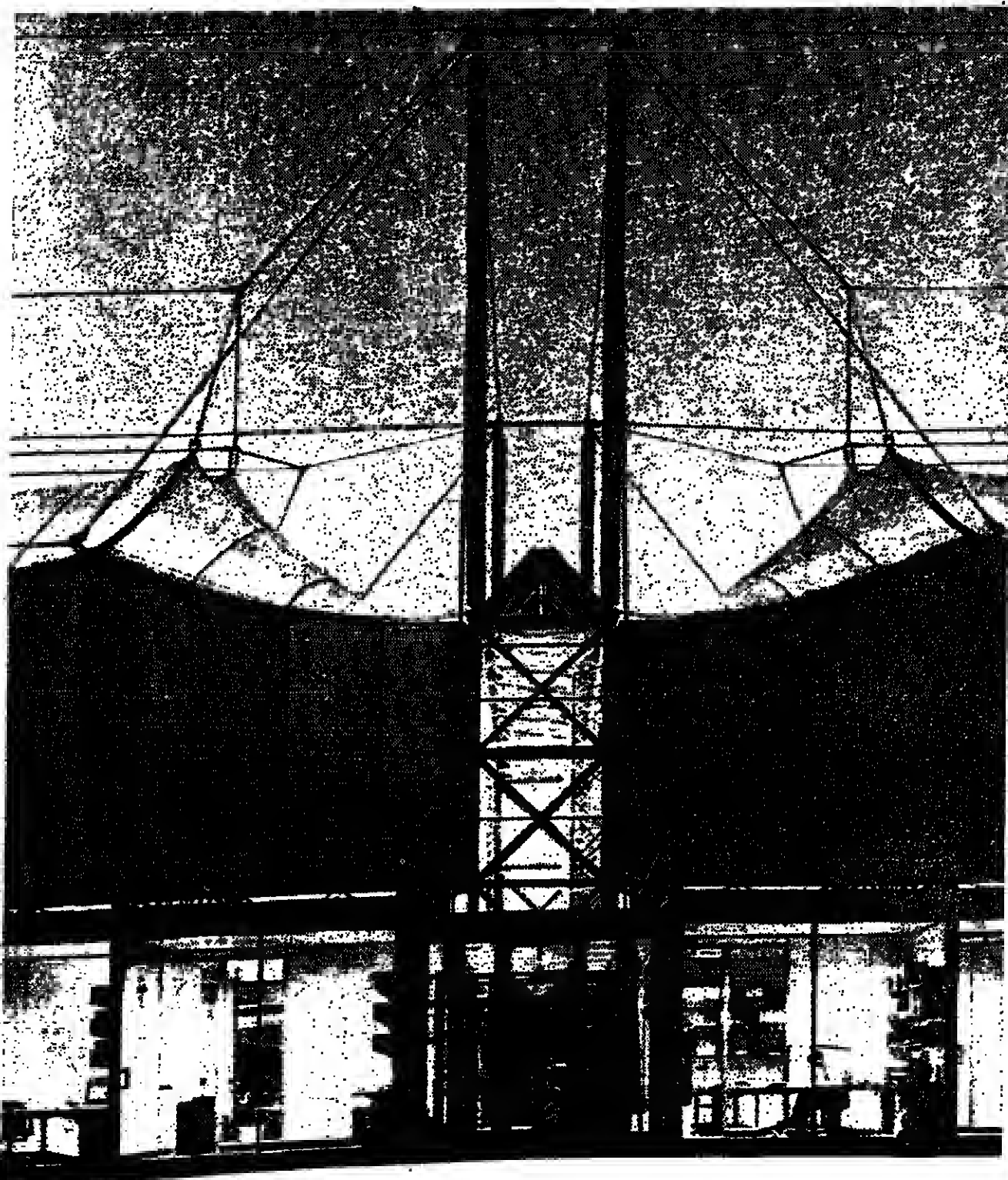
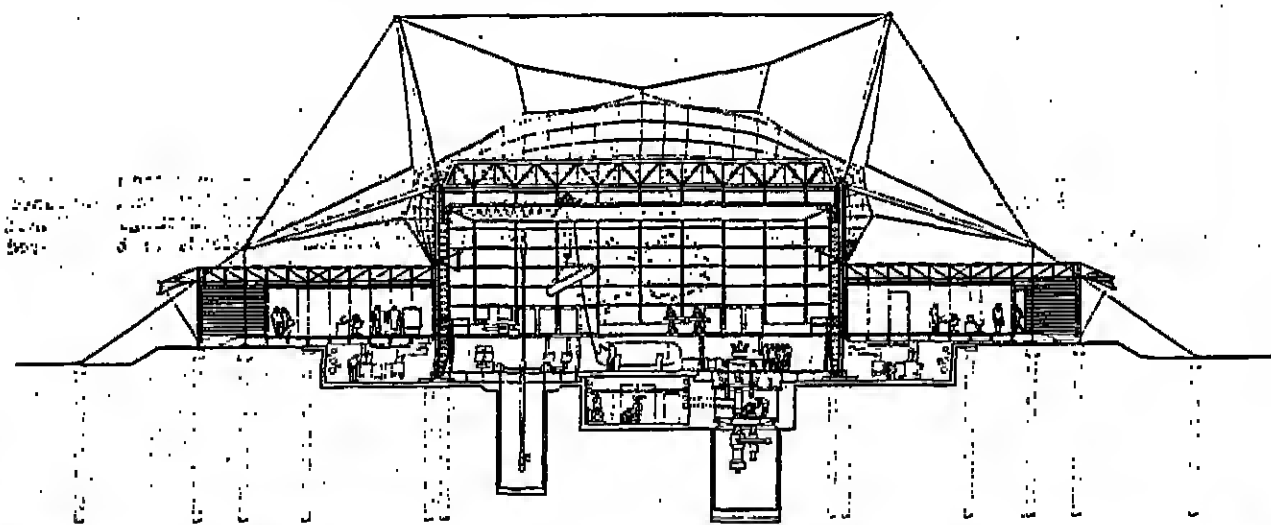
Structural Engineers for the membrane and cables: Ove Arup and Partners

Services Engineer: YRM Engineers

Quantity Surveyor: White and Turner

Client: Schlumberger Cambridge Research Limited

Contractor: Bovis Construction Limited



Assessors' Report

1 Finsbury Avenue, London EC2

This is a very successful example of a speculative office building.

The developers have briefed their architects thoroughly and sensitively, and the architects have developed the atrium building type in an extremely satisfactory way to meet the brief. The exterior presents a serious, almost austere face to the outside world. This will be softened and lightened in summer by careful planting at the higher levels. The interior atrium has a pleasant proportion and is well lit by an elegant glazed rooflight. It is a refreshing place to be in, if a little fussy in the detail and plantings. The use of the atrium for music and social events adds to its relevance. The jury felt that it was a pity that more use was not made of the interior

balconies by the occupants. The building is beautifully put together and the use of fine materials is carried through with great benefit to the legibility of the building.

It is extremely heartening to see responsible developers building high quality offices and employing such talented architects.

Architects, Engineers and Quantity Surveyors: Arup Associates

Client: Rosehaugh Greycoat Estates Limited

Contractor: Laing Management Contracting Limited

FT REGIONAL REPORT

DARLINGTON



Island in a sea of change

Balance within the
Darlington economy
is the key to its
success compared
with similar big
North-east centres,
helping cheat
the worst effects
of structural change

By Nick Garnett

THE TOWN of Darlington is an economic anomaly. Its economic health and future is partly linked to the heavy metal-shaping side of manufacturing, but Darlington has for two decades cheated the worst effects of change in a region which has experienced great structural shifts in industry.

During that period unemployment has remained consistently lower than that of the north-east as a whole. It is now some 5 per cent less than the average for the region, which itself has one of the worst rates in Britain.

Indeed, at the beginning of the recession in 1979, the town's unemployment rate of 6 per cent was little more than the national level. They kept pace until a year ago, when Darlington began to marginally pull away, and now stands at 15.4 per cent. This compares with levels of 20 to 25 per cent in other north-eastern towns historically dependent on manufacturing.

Why has Darlington, with a population of 100,000, performed better than north-east districts centring on Sunderland, Middlesbrough, Hartlepool and Tyneside?

At first sight the town looks no less vulnerable than these similar centres. Six engineering companies each employ more than 300 people and total more

than 4,500 workers, some operating in markets prone to serious seasonal variation. All these activities, and that of cigarette-maker Rothmans Export, look secure in the medium term. But the loss of one or two could have an unpleasant impact on employment.

In the past two years manufacturing sites owned by Phoenix Tugman, Darlington Wire Mills, John Vickers, Castings Maker and the Darlington railway plant foundry have partly or wholly closed, causing small jumps in unemployment. Creation of new jobs in small manufacturing businesses during the 1960s and 1970s in Darlington was also rather poor. The area's intermediate development area status reflects its difficulties.

The key to its comparative success is perhaps the balance within its economy, an advantage not shared by other centres in the north-east, except for Newcastle.

Darlington suffers from the branch plant syndrome—the closure of production sites by distant parent companies with the onset of recession—but also has sizeable manufacturing employers with headquarters in the town. These include steel re-rollers Darlington and Simpson, engineers Whessoe (with three divisions in the town) and Darcem, the insulation systems



The clock tower and market square: a focus for Darlington, which is a market town and the largest shopping centre in Durham

ing the decade.

Underpinning Darlington is its role as market town for a large and wealthy agricultural area. It also has the biggest shopping centre in Durham measured in turnover. The town is a thriving, if small, service centre with a civic theatre, an Elton conference and sports centre, the Darlington Building Society, and the printing of 10 north of England newspaper titles, including an evening and regional morning paper.

These activities provide a constant stream of income. As a sign of confidence, English Estates is developing small and medium sized office suites in the commercial centre.

Darlington is an insular town which feels distinct from the rest of the region. It lies in Durham, on the boundary of rural North Yorkshire, but hardly feels part of the county. It identifies more with Teesside, as a manufacturing town

with rows of terraced houses built in the historic mould of a railway centre. Yet this is only a partial identity as it lies on the urban area's western fringes.

It has a Tory MP and local authority control swings between Labour and Conservatives. One of its biggest assets is communications. It sits on the main London-Edinburgh high-speed rail line, next to the A1(M) and close to Teesside airport and docks.

Darlington has, nevertheless, suffered trauma. In the early 1960s it lost a great chunk of what was left of its railway-related manufacturing sector with the closures of rail engine makers Hawthorn and Stephenson and North Road Railways together with British Rail's Faverdale Wagon Building Works. More than 4,000 jobs disappeared.

however, to be able to attract replacement companies including Cummins, which is spending £15m to re-tool its diesel engine plant; Bowater, the cardboard container maker; and Torrington, part of Ingersoll Rand, manufacturing bearings for heavy industry.

Rothmans export, which came to Darlington 10 years ago, has been a big employer. Other companies have also invested heavily in Darlington. Cleveland Bridge and Engineering has been reducing employment but spent £26.5m three years ago on the largest and most modern structural steel plant in western Europe. The local authority has directed effort in the past five years towards helping businesses and promoting growth of small companies. Mr Alan Wallis, the industrial development officer, maintains close links with companies, providing information sheets on government money and aid and running a business-to-business conference.

The council offers free advice on the eligibility of schemes for financial assistance and will pay for a consultant to examine schemes it considers worthwhile. "We think this is a cost effective way of safeguarding jobs," Mr Wallis says.

Other agencies include the Darlington and South-West Durham Business Venture, set up by business in the Community; the council-controlled Darlington Enterprise Association, which has managed a successful scheme to let a group of 27 workshops; and the Middlesbrough-based Teesside Small Business Club. British Rail, Durham County Council, the Manpower Services Commission and Darlington have just launched Railside Revival, a £7m scheme to reclaim land alongside a three-mile stretch of the main line.



Allan Wallis, the borough's industrial development officer, at an English Estates office development in the commercial centre

AMDEGA

Victorian style conserved

AMDEGA is a fast-growing Darlington company that has become a pace setter in producing conservatories, increasing its work force from 50 to 180 in five years.

The cedar-framed conservatories are exported to Australia and West Germany, and Mr Edward McGrath, its managing director, has just set up a dealership for North America.

His market for Victorian-style conservatories is mainly among the well off—customers include Lord Olivier, Michael Caine and Cleo Lane. The market is large enough to encourage the company to set up a second manufacturing site in Darlington this year. One of its few headaches is the number of companies it alleges are copying its designs.

Amdega was a Leeds-based company manufacturing kitchen and garage canopies until 1972 when it bought Richardson of Darlington, which had been building conservatories since 1874 and specialising in big palm houses. Headquarters were moved to Darlington, and the company developed slowly. But under Mr McGrath, recruited from PA Consultants, expansion has been rapid.

Amdega also makes sports changing room furniture including benches, coat-hangers and shoe hangers, but the bulk of its £3.5m turnover and earnings come from the conservatories.

The company believes it has benefited from the rapid rise in house prices, in some areas encouraging families not to move but to spend money on their existing home.

N. G.

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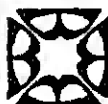
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DARLINGTON 2

CLEVELAND BRIDGE AND WHESOE

BY MIKE SMITH

Offshore prosperity hope

TWO OF Darlington's top engineering companies are pinning hopes for prosperity on developments off the shores of Britain.

Cleveland Bridge, which designs and fabricates structural steelwork for power stations, oil rigs, bridges and flood barriers, would find a path to recovery if the EuroRoute consortium wins the contract to build a link across the English channel.

Whesoe, designer and fabricator of equipment for the energy industries, hopes that a pick up in North Sea works means that after several years of retrenchment at its Darlington centre it will be able to start recruiting labour within a year.

The two companies, which have lost at least 600 jobs from a combined workforce of about 2,500 in three years, have suffered similar problems. Construction work has slowed in the UK and competition from overseas companies, particularly Japanese and Korean, has intensified.

The challenge from abroad was highlighted this year when a Japanese-led consortium won a contract for the Bosphorus Bridge. Cleveland Bridge believes it put in a competitive offer for building the bridge but the consortium of which it was a part made a higher tender than the winner for the whole project including roadworks. The Japanese also provided Turkey with an attractive loan.

British anger over Japan's "predatory financing" led to hopes that the winning consortium might soften the blow by passing on some bridge work. These hopes have not materialised.

Failure to win the Bosphorus contract was a blow to Cleveland Bridge, which is part of Cleveland Redpath Engineering, itself a member of the Trafalgar House group.

But apart from this disappointment it has come through the recession relatively well. This is largely because of involvement with large projects like the Castle Peak B power station in Hong Kong, which took 22,000 tons of steel—two-thirds of the company's annual output.

As work on these projects ends, however, nothing comparable has come to fill the gap. So Cleveland Bridge's plant built only three years ago at a cost of £26m, is running at 75 per cent of capacity. In the last year it has cut its workforce by about 25 per cent to 740.

Mr Ernie Blower, general manager, says the company has responded by making itself more flexible. "The facilities here were built for the heavy end of the industry like bridge work," he says.

"We have tried to line ourselves up more for the changed market. We are looking more closely at the lighter projects in the UK."

An example is the Broadgate office building going up on the northern fringe of the City of

London.

Three orders worth £4.5m have come in recent months for the Tern oilfield platform, the extension of a Dover ferry terminal and the Barking viaduct on the A406. The contracts involve 5,800 tons of steel.

These would be dwarfed, however, by orders the company would secure if EuroRoute wins the contract to build its £3.9bn bridge and tunnel scheme between the UK and France.

Most of the components would be made in depressed areas such as Scotland and the North-east. Trafalgar House is one of the main forces in the consortium, so Cleveland Bridge would benefit.

Success would probably mean construction beginning in 1987. In the meantime, Cleveland Bridge is competing for contracts including a tunnel for Hong Kong—again in the teeth of overseas competition.

The problems posed for Cleveland Bridge by foreign companies are well understood at Whesoe, where Mr Ron Bishop, managing director, is finding it difficult, if not impossible, to beat the Japanese and Koreans in some circumstances.

"We try to find out first what export finance is available for a contract. If the Japanese are supporting their companies and we know there is no prospect of support from the British, we are on a hiding to nothing."

Overseas contracts which Whesoe has won in recent years include work on the Victoria Dam in Sri Lanka, now



New gantry milling and drilling machine at Whesoe, which designs and makes energy industry equipment

completed, and on the Mrica hydro-electric scheme in Indonesia.

In the UK, the company's largest involvement has been in the nuclear power industry. Its most recent work was construction and installation of the last big gas baffle assemblies and vault liner roofs for the Heysham and Torness power stations. It has also been active in North Sea oil platform construction.

But pre-tax profits fell to £4.1m on reduced turnover of £99.7m in the financial year to September last year.

Whesoe's high-pressure pipe-work division, centred on its Alton subsidiary in Derby, and its computer software division

in Darlington, remained relatively buoyant. But heavy engineering, based next to the group's headquarters in Darlington, suffered badly and in the last two years has cut its workforce by about a half to 400.

The company forecasts improved results this year and Mr Bishop says the worst is over. This is partly because he expects orders if the Sizewell nuclear power station is given the go-ahead but mostly because of the contracts he expects to win in the North Sea.

"We expect offshore business to be good for five years," he says. "The trend towards smaller fields will be offset by the fact that they require more equipment per barrel."

DARLINGTON & SIMPSON ROLLING MILLS

BY MIKE SMITH

Flourishing as others fail

ON THE day Prime Minister Margaret Thatcher won the 1979 general election, Mr John Carter took over as managing director of Darlington and Simpson Rolling Mills. Judgements on Britain's performance since then vary but that of DSRM is less debatable.

Many companies in the steel industry have floundered but the Darlington company has flourished. In the last financial year it increased exports by 60 per cent and made record profits of £5.3m on a turnover of £38.8m. The company, which makes special steel profiles, is poised for expansion and Mr Carter is confident that sales will almost triple to £100m by the end of the next financial year.

It also won its fifth Queen's Award to Industry in 1983.

Growth has not been achieved without pain. The company, owned jointly by British Steel Corporation and the Norcross industrial group, suffered reduced profits in the early 1980s as it restructured. It reduced its workforce by nearly a third to 650.

Mr Carter says the changes were essential. In the late

1970s the company came up against increasing international competition and faced substitution of its products by materials like aluminium and PVC.

"The company was labour intensive. Its buildings were old and its technology outdated. It needed a change of direction," Mr Carter says.

In the last five years the company has spent about £9m to computerise roll design and turning, and to automate rolling processes. All the money, plus that for extensive remodelling of plant and buildings and landscaping of the factory complex, has come from profits.

Almost 80 per cent of output is exported by the 50-year-old company. In the early 1980s it forecast the rise in the value of the dollar and decided to make as many sales in dollar terms as it could. Today about half the orders are dollar-denominated and the North American market is its largest, taking 42 per cent of sales.

An aggressive sales drive has also been mounted in the Middle East, which accounts for 17 per cent of turnover, and the Far East (12 per cent).

Within the next few months the company will open a representative office in Hong Kong to add to those in Antwerp and Singapore and the subsidiary company it set up in 1981 in Houston, Texas. This will provide a springboard for

China, which doubled purchases from the company last year to £2m and is expected to do so again this year.

To achieve its ambitious target of a £100m annual turnover by March 1987, DSRM expects to increase output and product range and to go on the acquisition trail.

Until recently DSRM made parts of finished products. For example, it rolls the metal shapes for window frames but does not weld them together; it makes the rim base for commercial vehicle wheels but assembly is left to other companies.

Earlier this year, however, DSRM bought John Tinsley, a Darlington steel fabricating and engineering company with a workforce of 60 and an annual turnover of about £1.5m. Now the Tinsley works, a mile away from the DSRM complex, makes 40 ft goods trailers using joists made by its parent company.

Similar thinking can be expected in other acquisitions the company is planning, although it has ruled out manufacture of window frames and wheels because it does not want to compete with the companies it supplies, including Crittall Construction, the windows specialist, also part of the Norcross group.

The philosophy will be to balance the business by expanding in steel and engineering.



One of the automatic guide vehicles which will run on electronic floor tracks at rebuilt Cummins engine production line

CUMMINS

BY NICK GARNETT

£13.5m commitment to future

THE ASSEMBLY area and workshop at Cummins' main production building in Darlington are in the middle of a £13.5m transformation which the company says will give the plant the most advanced diesel engine assembly line in Europe.

The changes, which include the introduction of 26 automatic guidance vehicles (AGVs) for transporting engines during assembly on an electronic floor track, are being made to take the advanced B series engine due on stream in March.

Darlington will be one of

three plants in the US company's international production network building the three, four and six-litre B series and will be the sole supplier in Europe.

"We are confirming Cummins' commitment to retaining a manufacturing presence in Darlington," says Mr Terry Hogg, manager of the operation. However, Darlington will no longer be an integrated plant. For the small V, 150 to 250 hp, 6.2 litre engine the site has been building since the mid 1960s, the workshop machined almost every component except

the crankshaft. The new generation of 50 to 185 hp engines will be assembled only and not fully manufactured at Darlington.

Many components, including the block, will come from the Consolidated Diesel Corporation's Rocky Mountain plant in North Carolina, a joint venture between Cummins and tractor-builder J. I. Case which has been building the B series for more than two years.

Mr Hogg says the machining workshop used in the manufacture of the small V is being consolidated into the new assembly area but the plant will begin component manufacturing on a small scale for the new engine next year.

Cummins employs 1,260 people in Darlington against a peak of 2,700 four years ago. The company says future employment will remain relatively stable.

It has two operations side-by-side in the town, housed in buildings erected in the early 1960s but still looking up-to-date. One is a plant manufacturing pumps, injectors and compressors for engines produced at Shotts in Scotland and Daventry in the Midlands.

Some of the 140 fuel sets produced on average each day are exported to the US. The plant also makes fuel equipment for the small V engine but will not do so for the new B series. The company says the plant will remain in Darlington as a fuel system producer for other engines.

The main business is engine assembly. The new assembly operation will have a capacity of more than 40,000 engines a year, about 20 per cent higher than for the small V, assembly and testing of which will continue in truncated form. Cummins says the assembly operation could be raised to 70,000.

J. I. Case will take a third of output and Darlington will also be selling kits of the engine to a licensee in Turkey for British Leyland derived vehicles assembled there.

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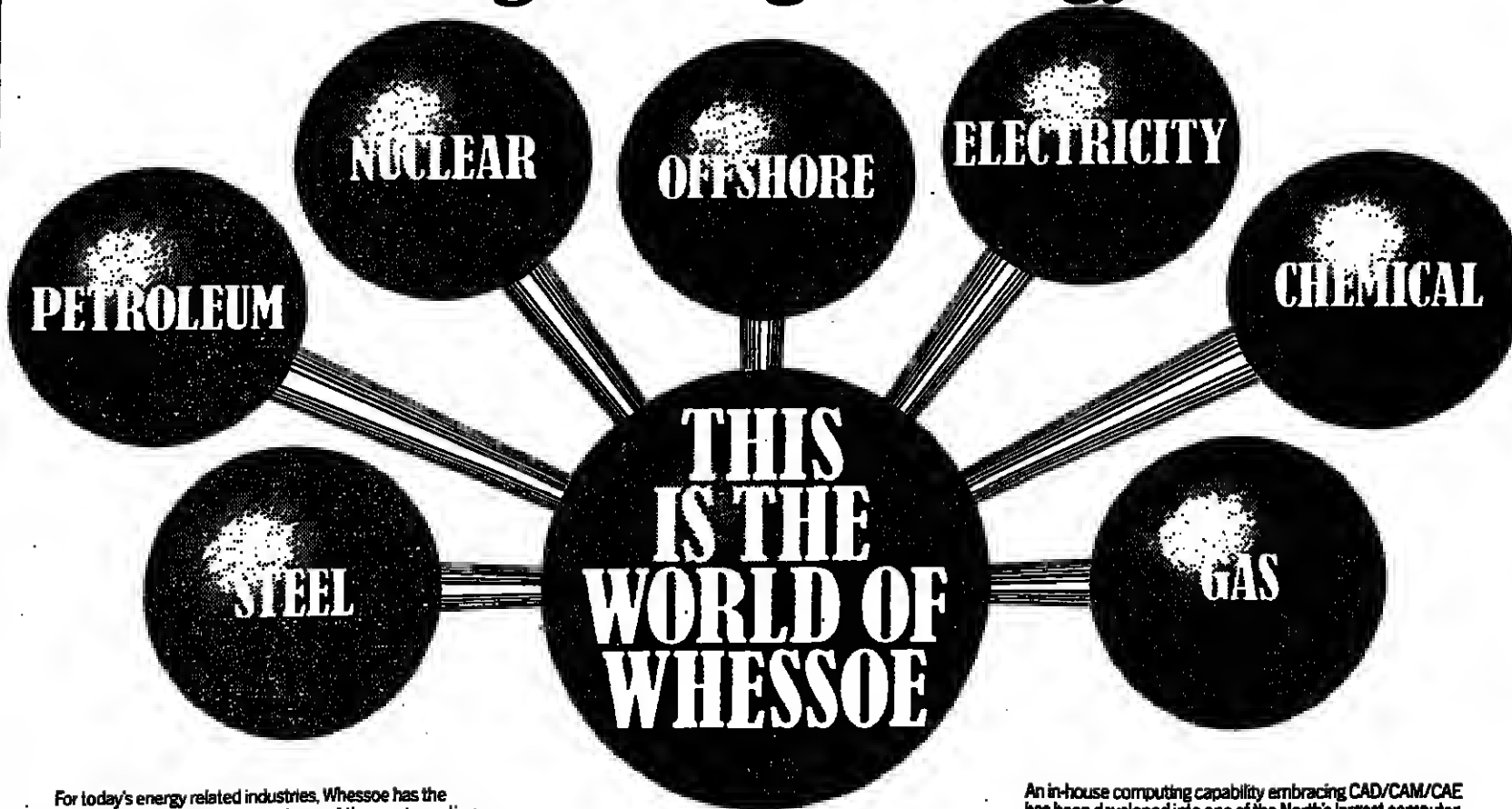
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INTERNATIONAL APPOINTMENTS

Borch and Soderberg made partners as A. P. Moller

BY HILARY BARNES IN COPENHAGEN

MR KARSTEN BORCH, aged 42, managing director of The Maersk Company UK, and Mr Jess Soderberg, 40, finance manager, are to become partners in the A. P. Moller business from January 1. They are the two youngest persons ever to be made partners in APM, which owns one of the world's largest commercial fleets, produces oil and gas from the Danish sector of the North Sea, operates an airline and a shipyard, and has extensive other industrial and commercial engagements in Denmark and abroad.

From the New Year, APM's partners will be Mr Maersk Mc

Kinney Moller, the 72-year-old son of the founder, Mr Leif Arnesen, 45, his son-in-law, and Mr Ib Kruse, aged 53, and Mr Bjørn Fogh, 58.

Mr Borch's started his career as a journalist with Danish television. He joined APM as public relations officer in 1971 and in 1978 was made managing director of The Maersk Company in London, which he has built up into one of the UK's biggest and most profitable shipping companies.

Mr Soderberg joined APM in 1970 straight from business university studies. Since 1981, he has been financial director of the APM business empire,

Lindak in lead role at NIB

By Ole Virtanen in Helsinki

NORDIC INVESTMENT Bank has appointed Mr Jannik Lindak of Norway as managing director. He will replace Mr Bert Lindstrom, of Sweden, who has led NIB since its establishment in 1976. Mr Lindak will take up the position in March.

Nordic Investment Bank finances investment projects and exports that benefit at least two of its five owner countries, Sweden, Finland, Norway, Denmark and Iceland. During its 10 years of operation, the bank has granted a total of 330 loans which have a total value of SKr 14bn (\$1.8bn).

Abell quits Orion Royal Bank

BY OUR FINANCIAL STAFF

THE ROYAL BANK OF Canada has announced the resignation of John Abell, chairman and chief executive officer of Orion Royal Bank, a London Euro-Canadian dollar specialist. The resignation, says the bank, has been accepted with regret.

"Mr Abell served Orion Royal Bank at a pivotal time in its history," says Mr R G P Styles, senior executive vice president for the Royal Bank's international and corporate banking division. "As the first chairman and chief executive officer after this Royal Bank acquired a 100 per cent share interest in Orion, Mr Abell led the bank 'not only in the expansion of its capabilities in the UK and international markets but also to record profit levels in 1985."

"Mr Abell has made a valuable contribution in furthering Orion Royal Bank's market leadership and in establishing Orion as an important member of the Royal Bank Group. The work that Mr Abell has begun in these areas will continue."

Mr Styles has been appointed non-executive chairman of Orion. Mr Antonio Cravero will remain chief operating officer, and will be responsible for day-to-day operations. A successor to Mr Abell is expected to be appointed early next year.

Mr Abell said that he is resigning to pursue other business interests in the UK.

Orion Royal Bank's profits in the year ended September 30, 1985, were at a record level, reflecting increased activity in the Euro Securities markets and in most other sectors," says Mr Abell. "I am proud of

Orion Royal Bank's accomplishments but, after three years as chief executive, I recognise the need for a new type of leadership as the bank develops further both its international network and also its growing UK presence through Kitcat and Aitken and the forthcoming primary gilt dealership."

Orion earlier this year acquired a 29.5 per cent interest in the London stock brokerage firm, Kitcat and Aitken, and has announced its intention to establish a primary gilt dealership in London.

"The new developments at Orion will require continued commitment from the Royal Bank, which will be forthcoming, in recognition of the growing importance of merchant banking within the Royal Bank Group," says Mr Abell.

Taberman in Finnish bank switch

By Our Helsinki Correspondent

KANSALLIS OSAKE-PANKKI of Finland has appointed Mr Teppo Taberman, deputy managing director of Bank of Helsinki, as director. Mr Taberman will report to Mr Simo Karava, deputy chief general manager for administration. He is the first senior official to leave the Bank of Helsinki since Union Bank of Finland, Kansallis' biggest rival, took over BOH at the beginning of November.

Barth ahead at Ciba-Geigy

By John Wicks in Zurich

MR RICHARD BARTH is to succeed Dr Otto Sturzenegger as board chairman of Ciba-Geigy Corporation, the Ardsley, New York subsidiary of the Swiss chemical concern, in April. Mr Barth is currently in charge of the American company's finance and legal departments.

At the same time, Mr Don Mackinnon is to take early retirement from his post of chief executive officer, and will be succeeded by Mr Charles O. Whelan, head of the pharmaceutical division.

Control Data

MR MARVIN G. ROGERS, president and chief executive officer of Control Data Corporation, is to retire early next year. Mr Rogers will, however, continue to serve as a consultant to the company.

UK APPOINTMENTS

Management change at Ward White

WARD WHITE GROUP has made a major restructuring of its retail management and set up of a subsidiary board, the UK multiple retail operating group, under the chairmanship of Mr Roger Pedder. The new appointments include: Mr Ian Staples as managing director of Halfords division; Mr David Wood as managing director of the Focus shoes division; and Mr Christopher Wicks as managing director of the Zodiac Toys division. Mr George Cochrane, while retaining his Halfords directorship in finance, systems and distribution, takes over responsibility for systems and distribution throughout Ward White UK Retail. Mr Lynn Richards and Mr John Hambleton, respectively personnel and property directors of Halfords division, are additionally appointed to the board of the retail operating group.

Mr Bill Grundy and Mr Bob Milner have been appointed directors of GORDON'S, Yorkshire based egg farmer co-operative.

Mr Stephen Philpott has been appointed UK marketing director for SODASTREAM of Peterborough.

Mr Nicholas Ridley, Secretary of State for Transport, has re-appointed Mr Thomas McMillan as a member of the Civil Aviation Authority from January 1 for a further 12 months on a part-time basis.

STEPHENSON HARWOOD has announced that Mr David

Slade, 44, has joined the company to head its shipping department and to develop and expand its shipping practice. UK Slade was previously with Constellation and Constant for 19 years.

Mr John Bishop has been appointed managing director of DOMINION INTERNATIONAL GROUP responsible for strategic planning and investor relations. He was formerly head of planning.

Mr Kevin Eakin, aged 30, has been appointed managing director of WEST AUSTRALIAN BANK SERVICES, brokers of finance, and insurance to business purchasers in the retail, catering and licensed trades.

Mr David Noble has been appointed general manager of National Westminster Bank's Australian subsidiary, NAB WEST AUSTRALIA BANK, based in Sydney. Mr Noble was head of the shipping section, International Banking Division, based in London.

Mr Michael Barrett has been appointed to the board of WHYTE & MACKAY DISTILLERS as director. UK sales of whisky are the company from Kimberly Clark where he held senior sales positions and prior to this he was with Lever Brothers.

THE CONFEDERATION OF BRITISH INDUSTRY has appointed Mr David Wood as head of its Brussels office from January 1. He will be CBI's permanent delegate to UNICE, the European employers' organisation, and will represent the CBI in discussions with EEC institutions.

Mr Robin Wilson has been appointed financial director of BRUXTON ESTATE.

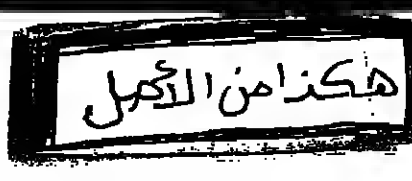
CONTRACTS

WILCON CONSTRUCTION, building division of Wilson (Connolly) Holdings, has negotiated a £17.4m design and build contract to construct 24 advance factory units for Baltic Developments at Faraday Court on the Wellington Enterprise Zone. The contract is short term funded by Wilcon and will provide 76,000 sq ft of units in four blocks. Work is scheduled for completion next September.

Wilcon Construction has also negotiated a £500,000 design and build contract with Jeppson Spas to construct 26 sheltered flats for sale at Pifford Banbury.

The nine one bedroomed and 17 two bedroomed flats will be built in traditional construction in a three and four storey block. Completion is expected in November 1986.

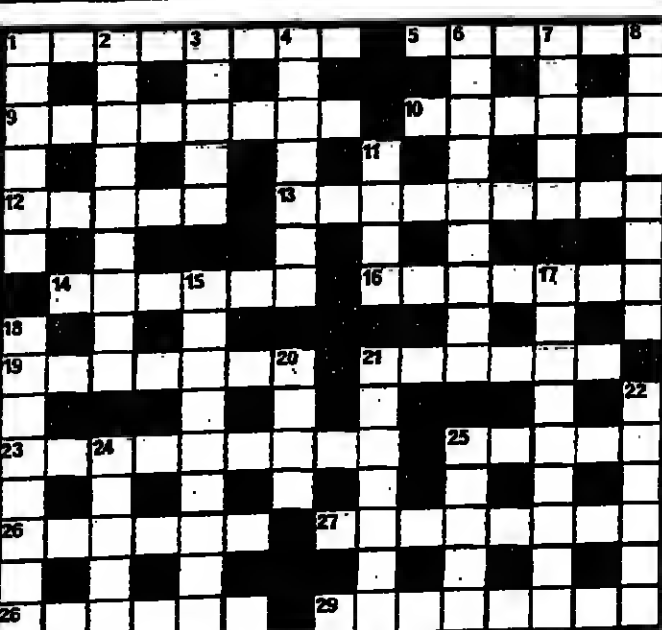
G. E. WALLIS & SONS has a contract worth £80,000 for the construction of a retail end office development in the heart of Cardiff for Abbey Life Property Fund. Building will be completed in 36 weeks. The development is on the corner of Queen Street and Kingsway. Cladding is of Portland stone. Retail units are at basement and ground floor levels, with office accommodation on two upper-stories.



FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Trust Name	Manager	Investment Objective	Assets Under Management (£m)	Units (£)	NAV (£)	Yield (%)	Dividend Yield (%)	Capital Growth (%)
Abbey Unit Tr. Mgrs. (a)	Abbey Unit Tr. Mgrs. (a)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (b)	Abbey Unit Tr. Mgrs. (b)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (c)	Abbey Unit Tr. Mgrs. (c)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (d)	Abbey Unit Tr. Mgrs. (d)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (e)	Abbey Unit Tr. Mgrs. (e)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (f)	Abbey Unit Tr. Mgrs. (f)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (g)	Abbey Unit Tr. Mgrs. (g)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (h)	Abbey Unit Tr. Mgrs. (h)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (i)	Abbey Unit Tr. Mgrs. (i)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (j)	Abbey Unit Tr. Mgrs. (j)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (k)	Abbey Unit Tr. Mgrs. (k)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (l)	Abbey Unit Tr. Mgrs. (l)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (m)	Abbey Unit Tr. Mgrs. (m)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (n)	Abbey Unit Tr. Mgrs. (n)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (o)	Abbey Unit Tr. Mgrs. (o)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (p)	Abbey Unit Tr. Mgrs. (p)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (q)	Abbey Unit Tr. Mgrs. (q)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (r)	Abbey Unit Tr. Mgrs. (r)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (s)	Abbey Unit Tr. Mgrs. (s)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (t)	Abbey Unit Tr. Mgrs. (t)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (u)	Abbey Unit Tr. Mgrs. (u)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (v)	Abbey Unit Tr. Mgrs. (v)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (w)	Abbey Unit Tr. Mgrs. (w)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (x)	Abbey Unit Tr. Mgrs. (x)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (y)	Abbey Unit Tr. Mgrs. (y)	Equity	100	100	1.00	5.0	5.0	10.0
Abbey Unit Tr. Mgrs. (z)	Abbey Unit Tr. Mgrs. (z)	Equity	100	100	1.00	5.0	5.0	10.0



- ACROSS
- 1 Effeminate sort of showman, 1 (8)
 - 2 Part of big apple cocktail, say (9)
 - 3 Wild hornet without the energy to make Cumbria, Yorkshire etc? (5)
 - 4 Become tense? Add more scotch! (7)
 - 5 A red inch can be a most devilish type (4-5)
 - 6 So long — but more formal (5)
 - 7 Offering to satisfy the country (6)
 - 8 The game's up! (4)
 - 9 Change appearance by the river (9)
 - 10 Dressing to make map tingle (7)
 - 11 Possession of property on board, in the form of chips (8)
 - 12 Wild-purr harvest (4)
 - 13 Old English leaders amply developed this dance-centre (7)
 - 14 Lower sweater? (6)
 - 15 Dance that takes people under the bar (5)
 - 16 Pole wearing a brave face? (5)
- DOWN
- 1 Peevish complaint about a major woman (6)
 - 2 Denry Machin embracing an untrue rumour (6)
 - 3 On a flight, this bar stadies one (8)
 - 4 Battle-suit (6)
 - 5 Not a superior part of West Glamorgan (5)
 - 6 E.g. fallen and penalised at Wimbledon (4-5)
 - 7 Wrench in stock (6)
 - 8 Lear's daughter, in spectacles, leaves Mediterranean (7)
 - 9 Princely house to transfer, without day being given (7)
 - 10 Crazy to free capital (6)
 - 11 Trumpet tune played without force? (9)
 - 12 Cast of metal, for example, turned over (5)
 - 13 One doctor in fitful sun and another in fitful cloud (6)
 - 14 Without strong footwear, ineffective (8)
 - 15 Sloppy sort of dreadful novels (6)
 - 16 In which we are trained to study points, lines etc (8)

[illegible][illegible]

[illegible]

Financial Times Monday December 2 1985

[illegible]

-Continued			PROPERTY-Continued		
Line	Dir	Ytd	Line	Dir	Ytd

[illegible]

INVESTMENT TRUSTS—Cont.				FINA	
Dividends	Last	Div	Yld	Dividends	

[illegible][illegible][illegible]

1. $\frac{1}{2} \times \frac{1}{2} = \frac{1}{4}$

[illegible][illegible][illegible]

Years	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427
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[illegible]

REGIONAL & IRISH STOCKS																									
The following is a selection of Regional and Irish stocks; the latter denominated in Irish currency																									
West Rand	<table border="0"> <tr> <td>Albany Inv 20p</td> <td>100</td> <td>Irish 13% 97/02</td> <td>£104 1/4</td> </tr> <tr> <td>Car & Road Ltd</td> <td>100</td> <td></td> <td></td> </tr> <tr> <td>CPH 10% 97/02</td> <td>70</td> <td></td> <td>225 1/2</td> </tr> <tr> <td>Heinrich 20p</td> <td>100</td> <td></td> <td></td> </tr> <tr> <td>Heinrich 20p</td> <td>100</td> <td></td> <td></td> </tr> <tr> <td>Irish Sum. Ltd</td> <td>77</td> <td></td> <td></td> </tr> </table>	Albany Inv 20p	100	Irish 13% 97/02	£104 1/4	Car & Road Ltd	100			CPH 10% 97/02	70		225 1/2	Heinrich 20p	100			Heinrich 20p	100			Irish Sum. Ltd	77		
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Irish Sum. Ltd	77																								
IRISH	<table border="0"> <tr> <td>Fund 11% 84/89</td> <td>£100 1/4</td> <td></td> <td></td> </tr> <tr> <td>Har. 9 1/2% 84/89</td> <td>125 1/2</td> <td></td> <td></td> </tr> </table>	Fund 11% 84/89	£100 1/4			Har. 9 1/2% 84/89	125 1/2																		
Fund 11% 84/89	£100 1/4																								
Har. 9 1/2% 84/89	125 1/2																								

501	17	0100	18	53
110	7	0150	18	02
123	128	70420	10	52
479	176	01010	11	16
1476	178	0000	16	76
107		0240	15	162
197	120	1050	31	66
12	125	0000	14	84
487	17	0150	18	75

"Recent Issues" and "Rights" Page 28
(International Edition Page 26)

This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £800 per annum for each security.

NOTICE OF REDEMPTION TO HOLDERS OF INDUSTRIAL BANK OF FINLAND LTD

Kuwaiti Dinars 6,000,000

7½ per cent. Guaranteed Notes Due 1989

Fifth Mandatory Redemption Due 15th January, 1986 Of Kuwaiti Dinars 900,000

NOTICE IS HEREBY GIVEN that, pursuant to Clause 5 of the above mentioned Notes, Industrial Bank of Finland Ltd has purchased in the open market and surrendered to Kuwait Investment Company (S.A.K.), as Fiscal Agent, Notes in the principal amount of Kuwaiti Dinars 293,000 and that on 15th January, 1986, Notes in the principal amount of Kuwaiti Dinars 607,000 fall to be redeemed at 100% of the principal amount together with accrued interest to the date of redemption. The following Notes have been drawn by lot to satisfy this redemption requirement:

00503-00527	02027-02051	03512-03536
00721-00745	02141-02165	03631-03655
00866-00890	02388-02412	03988-04012
01073-01097	02519-02543	04648-04672
01195-01219	02725-02749	04745-04769
01374-01398	02876-02900	05802-05826
01519-01543	03173-03197	05850-05874
01922-01946	03309-03333	05911-05942

The Notes specified above will become due and payable in Kuwaiti Dinars at the offices of Kuwait Investment Company (S.A.K.), Mubarak Al-Kabir Street, Kuwait City, State of Kuwait, or, at the option of the bearer, but subject to applicable laws and regulations, at Citibank, N.A., Citibank House, 336 Strand, London WC2R 1HB, and Kredietbank S.A., Luxembourg, 43 Boulevard Royal, Luxembourg by cheque drawn on a Kuwaiti Dinar account with, or by a transfer to a Kuwaiti Dinar account maintained by the payee with, a bank in Kuwait. From, and after, 15th January, 1986, interest on the above mentioned Notes will cease to accrue.

Notes should be surrendered for payment together with all unattached coupons appertaining thereto, failing which the face value of the missing unattached coupons will be deducted from the principal amount.

The aggregate principal amount of Notes remaining outstanding after 15th January, 1986, will be Kuwaiti Dinars 2,700,000.

KUWAIT INVESTMENT COMPANY (S.A.K.) on behalf of
INDUSTRIAL BANK OF FINLAND LTD

Dated: 2nd December, 1985



Marlborough Shipping Company S.A.

US\$19,000,000

arranged by:

First International Capital Corporation

provided by:

Deutsche Bank AG

Midland Bank plc

Samuel Montagu & Co. Limited

Agent and Manager:

Samuel Montagu & Co. Limited

THE EXPORT-IMPORT BANK OF KOREA

Established in Korea under The Export-Import Bank of Korea Act

US\$100,000,000

FLOATING RATE NOTES DUE DECEMBER 1985

The following have agreed to subscribe for the Notes:

ALGERIAN BANK FOR FOREIGN TRADE	BARCELONA BANK FOR FOREIGN TRADE
ALGERIAN BANK FOR FOREIGN TRADE	BARCELONA BANK FOR FOREIGN TRADE
ALGERIAN BANK FOR FOREIGN TRADE	BARCELONA BANK FOR FOREIGN TRADE
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ALGERIAN BANK FOR FOREIGN TRADE	BARCELONA BANK FOR FOREIGN TRADE
ALGERIAN BANK FOR FOREIGN TRADE	BARCELONA BANK FOR FOREIGN TRADE
ALGERIAN BANK FOR FOREIGN TRADE	BARCELONA BANK FOR FOREIGN TRADE
ALGERIAN BANK FOR FOREIGN TRADE	BARCELONA BANK FOR FOREIGN TRADE
ALGERIAN BANK FOR FOREIGN TRADE	BARCELONA BANK FOR FOREIGN TRADE
ALGERIAN BANK FOR FOREIGN TRADE	BARCELONA BANK FOR FOREIGN TRADE

The issue price of the Notes is 100 per cent. Application has been made to the Council of the Stock Exchange of the United Kingdom and the Republic of Korea for the Notes to be admitted to the Official List of the Stock Exchange of the United Kingdom and the Republic of Korea. The Notes will be available for subscription from 15th December 1985 to 15th January 1986.

Chong Chong Bank, Ltd. 100, Victoria Road Singapore 05	The Chong Chong Bank, Ltd. 100, Victoria Road Singapore 05	Chong Chong Bank, Ltd. 100, Victoria Road Singapore 05	The Chong Chong Bank, Ltd. 100, Victoria Road Singapore 05
Chong Chong Bank, Ltd. 100, Victoria Road Singapore 05	The Chong Chong Bank, Ltd. 100, Victoria Road Singapore 05	Chong Chong Bank, Ltd. 100, Victoria Road Singapore 05	The Chong Chong Bank, Ltd. 100, Victoria Road Singapore 05
Chong Chong Bank, Ltd. 100, Victoria Road Singapore 05	The Chong Chong Bank, Ltd. 100, Victoria Road Singapore 05	Chong Chong Bank, Ltd. 100, Victoria Road Singapore 05	The Chong Chong Bank, Ltd. 100, Victoria Road Singapore 05
Chong Chong Bank, Ltd. 100, Victoria Road Singapore 05	The Chong Chong Bank, Ltd. 100, Victoria Road Singapore 05	Chong Chong Bank, Ltd. 100, Victoria Road Singapore 05	The Chong Chong Bank, Ltd. 100, Victoria Road Singapore 05

2nd December 1985

CONSTRUCTION CONTRACTS

Redevelopment of Heathrow terminal 3

AMEC PROJECTS has been appointed consultant contractor for one of Britain's biggest redevelopment projects. The management company has been appointed by British Airports Authority for the £88.5m redevelopment of Terminal 3 at London's Heathrow Airport. This means that AMEC will be engaged on this highly complex remodelling and extension project from the outset. As con-

sultant contractor, the company will help the BAA team plan, programme and implement the operation, including the formulation of labour, safety and security policies and the appointment of contractors. This may be extended to include the role of superintending contractor responsible for managing all aspects of the four-year programme including construction, renovation, and the installation

and commissioning of extensive services. Both the arrivals and departure sides of the international terminal will be redeveloped simultaneously, the work being carried out in phases. Since the terminal will remain in use throughout, careful management and programming will be essential to maintain the project on schedule without affecting passenger convenience.

Work on site is scheduled to begin in the spring, with completion planned for 1990. Mr Derek Green, managing director of AMEC Projects, said: "In addition to the construction content we will also be concerned with the procurement and installation of a great deal of specialised electronic and environmental equipment and services."

Shand

Committed
to Construction

Shand Ltd.

Shand House, Mallock
Derbyshire DE4 3AF
Tel: (0629) 734441

Developing Brighton Marina

BY TONY FRANCE

FOLLOWING the exercise of an option to purchase the Brighton Marina complex at £13m for 120-year lease—the chairman of Brent Walker Holdings, Mr George Walker, has announced his plans to develop the site from a yacht marina to an expanded leisure centre.

Included will be an apartment hotel, a fully-equipped health hydro, a water theme park, improved marina facilities, and a residential development of some 800 homes and a supermarket.

Sir Robert McAlpine and Sons has won the contract to build the whole of the £60m development. McAlpine plans to sub-contract construction of the residential buildings to its affiliate company, Wiggins, but will retain overall responsibility for the execution of the entire new development, which is scheduled for completion by the end of 1991.

Brent Walker has concluded a deal with Dee Corporation, Milton Keynes, for a capital sum which will be offset against the cost of acquisition of the marina.

BOWMER & KIRKLAND has secured almost £5m work. Contracts awarded include: Fitting out offices for Sun Alliance Insurance Group at Snowhill, Birmingham, worth £288,000; a high tech development at Wellingborough, forming Phase II of Cheltenham Business Park, for Baltic Developments, worth over £1.1m; a film office block for Bass Properties and Aldwych Estates at East Grinstead; a £200,000 retail store for Davidson Radcliffe, at Toton, Nottinghamshire; a management contract worth £750,000 for the refurbishment and conversion of an existing factory for BPCC at Milton Keynes; a £200,000 refurbishment and conversion of a retail unit in Derby for Viking Property Group; and a warehouse at Lincoln for Equity & Law Life Assurance Society, worth £600,000.

Tarmac projects throughout Britain

Projects throughout Britain, together worth about £10m have been awarded to TARMAC CONSTRUCTION.

Two of the largest are in Scotland where the company has a £1.5m contract for substructure, drainage and superstructure work in the St John's Square development at Perth, for Laing Management Contracting (Scotland), and a £1.1m contract for a community and outdoor education centre at Lintilshaw, for Linton Reston Council.

Major projects include offices

and associated site works in Bridge Street, Birmingham, for Tarmac Properties (£1.5m); and a retail store and tyre depot at Totton, Hampshire, for W. H. Smith Do-It-All (£1.1m). Other contracts include the first phase of a multi-storey office building in Dunstable, Bedfordshire, for Frogmore Estates Investments (£88,000); four terraces of factory units at Middlesbrough, for Pilkington Industrial Estate (£581,000); a Masonic Hall and car park at Bridgend, Mid-Glamorgan, for Hardanger Properties (£245,000);

and a loading/unloading area, parking and external work at Leeds, for Yorkshire Electricity Board (£215,000). Work on local authority homes has been awarded to the company's contract housing organisation. Two of them, together worth £652,000, are for painting 762 homes for Salford City Council. Others are for improvements and alterations to 344 homes for Birmingham City Council (£2.2m); and work on chimneys and central heating in 76 homes for St Helens Borough Council (£218,000).

Building homes in Liverpool

WINPEY CONSTRUCTION has been awarded a contract worth £1.8m, by Liverpool City Council, to build 76 homes in Upper Stanhope Street. The 56 houses and 20 bungalows are to be built in traditional brick/block construction. The houses comprise, 18 two-bedroom; 34 three-bedroom; and four four-bedroom. Fourteen of the bungalows will have one bedroom, and the remainder will be two-bedroom homes. Work has started for completion in November, 1986.

A design-and-build contract valued at £389,000 has been awarded by the Council of the University of Bradford, for the construction of a hall of residence for students at Bradford University, in Longside Lane. This will comprise six four-storey blocks, divided into 24 bedsit flats, on three floors, with concrete stairs providing central access. Bathrooms and utility rooms will be on the ground floor. It is due for completion in August.

Over £7m for Mansell in London

MANSELL, London, has a sub-contract on £550,000 of external works of concrete, concrete to 11 blocks of flats, for completion in July 1988. For the Greater London Council, nearly £600,000 of improvement has started to a courtyard at Springfield Estate, Union Grove, SW6, for completion in November 1986. Other work includes £480,000 of external maintenance and building a new floor for two pent-

house suites at 1-23 Warwick Sq, W1, for the Warwick Sq Management, for TSB England and Wales £170,000 refurbishment and fitting of five floors of offices of 115 Regent St, W1, at HBI Land Registry, Lincoln's Inn Fields, WC2, where the Domesday Book is being restored. £400,000 of external refurbishment for the Department of the Environment, Property Services Agency.

BT orders for Laing

Two contracts for British Telecom have been awarded to JOHN LAING CONSTRUCTION. A contract at Shrewsbury, worth £3m, involves alterations to an existing three-storey office block and single-storey factory to form a partly-built engineering centre at Coventry. Laing has been awarded a contract to complete a partially-constructed telephone engineering centre at Midland Road, Foleshill. The contract, worth around £998,000, involves completion of a partly-built engineering transport workshop, administration block and stores and workshop, plus a parking area.

FAIRCLOUGH CIVIL ENGINEERING'S tunnelling division has won a contract worth £2.7m from Thames Water Authority's regional technology development group for a 12 km (7.5 miles) sewer in the Doreth Valley. Running from Farmington to Sevenoaks, the pipeline will supersede a 100-year-old clay sewer, which now surcharges after moderate rainfall and causes flooding.

WILTSHIRE SOUTHERN, part of the John E. Wiltshire Group, is re-roofing the main ward block of Basingstoke District General Hospital for Western Regional Health Authority at a cost of £464,247. The work has started on site and will be completed during 1988 without any anticipated disturbance to patients or medical services.

ALFRED McALPINE SERVICES & PIPELINES has been awarded a contract worth £100,000 for pipe laying work in County Durham. Awarded by Northumbrian Water, it involves laying small diameter main line pipelines largely through urban areas.

Booth-based FORTICRETE has been awarded contract to supply 100,000 Yorkstone masonry blocks for the construction of the Prince Edward Hospital in Port Stanley, Falkland Islands. Worth £104,000, over 1,400 tonnes of blocks will be despatched in 20-40tne loads during the coming winter.

Bristol-based ROBERT WATSON & CO (STEELWORKS) has won the £500,000 steelwork contract for the £3.5m hangar at Filton where British Aerospace will equip, complete and test wings for the A320 European Airbus. Main design and build contractor for British Aerospace is C. H. Pearce & Sons (Contractors). The Watson contract is for the fabrication and erection of around 700 tonnes of steelwork for the main production hangar, which will be some 107 m x 54 m, with a maximum height of 16 m.

To the Holder of
A. F. I. Atlantic Financial
International N.V.
Secured Adjustable Rate Notes due 1994
In accordance with the provisions of the Policy, interest is hereby given that for the interest period beginning November 29, 1985 and ending February 27, 1986 the Notes will carry an interest rate of 8.00% per annum. Interest payable per \$5,000 principal amount for this interest period is \$107.52.

A. F. I. Atlantic Financial
International N.V.
Bv. Paribas Corporation
Date: November 25, 1985

Investing in the oil and gas industry through
Viking Resources
International N.V.
Listed on the Amsterdam
Stock Exchange.
The quarterly report as of 30th September, 1985 has been published and may be obtained from

Pierson, Hekking & Pierson N.V.
Herengracht 214, Amsterdam.

Shand lays Cyprus pipeline

SHAND has won contracts totalling over £4.5m. Largest is an £3m project for the civil engineering division to construct the 110 km (68 miles) Cyprus southern conveyor pipeline from Kouris Dam north east of Limassol to Akhous Dam east of Larnaca. Working with local joint venture partners Cybarco, the contract for the Cyprus Government, is to be completed in late 1987.

Shand's Scottish operation—Morrison—has started work on a contract worth £3.5m to build the A8 Alpess bypass, constructing a 5 km (3 miles) stretch of two-lane carriageway, which will also involve building three bridges. The company also has a £1.75m contract to extend the Inverurie Academy.

Other awards include water mains, fire hydrants and a water tower construction at RAF Mildenhall; roads and sewers for Luton Borough Council; concrete insulated floor for Sainsbury; Granada Group car park and manholes—Cala Homes.

WALTER LAWRENCE PROJECT MANAGEMENT has been awarded a £350,000 contract for the design and construction of seven industrial units in Elephant Rd, close to the Elephant and Castle, SE1, on behalf of the Greater London Council. The units, which will vary in size from 2,300 sq ft to 5,750 sq ft, will be constructed from a structural steel frame, clad in brick with a metal deck roof. Office accommodation is provided in each unit. The GLC plans to lease the completed development to the London Borough of Southwark and will be looking for suitable tenants to bring new employment into the area.

Newcastle PO parcels office

A £2.5m contract to build a parcels office and administration building for the Post Office in Newcastle, has been awarded to TAYLOR WOODROW CONSTRUCTION (NORTHERN), Darlington. Work on the site in the city's Forth Street has started and is due for completion in February 1987. The contract calls for the construction of a single-storey, steel-framed parcels office of 1,440 sq m with reinforced concrete foundations and floor together with a metal roof and external cladding. Included is an adjoining five-storey administration building providing 4,000 sq m of office space. This will be linked to an adjacent building by a pedestrian bridge. The project involves external works and mechanical and electrical installations, including passenger and scissor goods lifts.

This Announcement appears as a matter of record only.

29th November, 1985



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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Continued on Page 31

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NYSE COMPOSITE CLOSING PRICES

12 Month	High	Low	Stock	Div	Yld	100s	High	Low	Change	12 Month	High	Low	Stock	Div	Yld	100s	High	Low	Change
Continued from Page 38																			
100	111	109	IBM	1.50	4.5	100	111	109	+1	100	111	109	IBM	1.50	4.5	100	111	109	+1
101	112	110	AT&T	1.00	4.0	100	112	110	+2	101	112	110	AT&T	1.00	4.0	100	112	110	+2
102	113	111	GE	.75	3.5	100	113	111	+2	102	113	111	GE	.75	3.5	100	113	111	+2
103	114	112	Westinghouse	.60	3.0	100	114	112	+2	103	114	112	Westinghouse	.60	3.0	100	114	112	+2
104	115	113	General Electric	.50	2.5	100	115	113	+2	104	115	113	General Electric	.50	2.5	100	115	113	+2
105	116	114	Rockwell International	.40	2.0	100	116	114	+2	105	116	114	Rockwell International	.40	2.0	100	116	114	+2
106	117	115	Boeing	.30	1.5	100	117	115	+2	106	117	115	Boeing	.30	1.5	100	117	115	+2
107	118	116	Lockheed	.20	1.0	100	118	116	+2	107	118	116	Lockheed	.20	1.0	100	118	116	+2
108	119	117	Northrop	.10	.5	100	119	117	+2	108	119	117	Northrop	.10	.5	100	119	117	+2
109	120	118	Grumman	.05	.25	100	120	118	+2	109	120	118	Grumman	.05	.25	100	120	118	+2
110	121	119	McDonnell Douglas	.02	.1	100	121	119	+2	110	121	119	McDonnell Douglas	.02	.1	100	121	119	+2
111	122	120	Boeing	.30	1.5	100	122	120	+2	111	122	120	Boeing	.30	1.5	100	122	120	+2
112	123	121	Lockheed	.20	1.0	100	123	121	+2	112	123	121	Lockheed	.20	1.0	100	123	121	+2
113	124	122	Northrop	.10	.5	100	124	122	+2	113	124	122	Northrop	.10	.5	100	124	122	+2
114	125	123	Grumman	.05	.25	100	125	123	+2	114	125	123	Grumman	.05	.25	100	125	123	+2
115	126	124	McDonnell Douglas	.02	.1	100	126	124	+2	115	126	124	McDonnell Douglas	.02	.1	100	126	124	+2
116	127	125	Boeing	.30	1.5	100	127	125	+2	116	127	125	Boeing	.30	1.5	100	127	125	+2
117	128	126	Lockheed	.20	1.0	100	128	126	+2	117	128	126	Lockheed	.20	1.0	100	128	126	+2
118	129	127	Northrop	.10	.5	100	129	127	+2	118	129	127	Northrop	.10	.5	100	129	127	+2
119	130	128	Grumman	.05	.25	100	130	128	+2	119	130	128	Grumman	.05	.25	100	130	128	+2
120	131	129	McDonnell Douglas	.02	.1	100	131	129	+2	120	131	129	McDonnell Douglas	.02	.1	100	131	129	+2
121	132	130	Boeing	.30	1.5	100	132	130	+2	121	132	130	Boeing	.30	1.5	100	132	130	+2
122	133	131	Lockheed	.20	1.0	100	133	131	+2	122	133	131	Lockheed	.20	1.0	100	133	131	+2
123	134	132	Northrop	.10	.5	100	134	132	+2	123	134	132	Northrop	.10	.5	100	134	132	+2
124	135	133	Grumman	.05	.25	100	135	133	+2	124	135	133	Grumman	.05	.25	100	135	133	+2
125	136	134	McDonnell Douglas	.02	.1	100	136	134	+2	125	136	134	McDonnell Douglas	.02	.1	100	136	134	+2
126	137	135	Boeing	.30	1.5	100	137	135	+2	126	137	135	Boeing	.30	1.5	100	137	135	+2
127	138	136	Lockheed	.20	1.0	100	138	136	+2	127	138	136	Lockheed	.20	1.0	100	138	136	+2
128	139	137	Northrop	.10	.5	100	139	137	+2	128	139	137	Northrop	.10	.5	100	139	137	+2
129	140	138	Grumman	.05	.25	100	140	138	+2	129	140	138	Grumman	.05	.25	100	140	138	+2
130	141	139	McDonnell Douglas	.02	.1	100	141	139	+2	130	141	139	McDonnell Douglas	.02	.1	100	141	139	+2
131	142	140	Boeing	.30	1.5	100	142	140	+2	131	142	140	Boeing	.30	1.5	100	142	140	+2
132	143	141	Lockheed	.20	1.0	100	143	141	+2	132	143	141	Lockheed	.20	1.0	100	143	141	+2
133	144	142	Northrop	.10	.5	100	144	142	+2	133	144	142	Northrop	.10	.5	100	144	142	+2
134	145	143	Grumman	.05	.25	100	145	143	+2	134	145	143	Grumman	.05	.25	100	145	143	+2
135	146	144	McDonnell Douglas	.02	.1	100	146	144	+2	135	146	144	McDonnell Douglas	.02	.1	100	146	144	+2
136	147	145	Boeing	.30	1.5	100	147	145	+2	136	147	145	Boeing	.30	1.5	100	147	145	+2
137	148	146	Lockheed	.20	1.0	100	148	146	+2	137	148	146	Lockheed	.20	1.0	100	148	146	+2
138	149	147	Northrop	.10	.5	100	149	147	+2	138	149	147	Northrop	.10	.5	100	149	147	+2
139	150	148	Grumman	.05	.25	100	150	148	+2	139	150	148	Grumman	.05	.25	100	150	148	+2
140	151	149	McDonnell Douglas	.02	.1	100	151	149	+2	140	151	149	McDonnell Douglas	.02	.1	100	151	149	+2
141	152	150	Boeing	.30	1.5	100	152	150	+2	141	152	150	Boeing	.30	1.5	100	152	150	+2
142	153	151	Lockheed	.20	1.0	100	153	151	+2	142	153	151	Lockheed	.20	1.0	100	153	151	+2
143	154	152	Northrop	.10	.5	100	154	152	+2	143	154	152	Northrop	.10	.5	100	154	152	+2
144	155	153	Grumman	.05	.25	100	155	153	+2	144	155	153	Grumman	.05	.25	100	155	153	+2
145	156	154	McDonnell Douglas	.02	.1	100	156	154	+2	145	156	154	McDonnell Douglas	.02	.1	100	156	154	+2
146	157	155	Boeing	.30	1.5	100	157	155	+2	146	157	155	Boeing	.30	1.5	100	157	155	+2
147	158	156	Lockheed	.20	1.0	100	158	156	+2	147	158	156	Lockheed	.20	1.0	100	158	156	+2
148	159	157	Northrop	.10	.5	100	159	157	+2	148	159	157	Northrop	.10	.5	100	159	157	+2
149	160	158	Grumman	.05	.25	100	160	158	+2	149	160	158	Grumman	.05	.25	100	160	158	+2
150	161	159	McDonnell Douglas	.02	.1	100	161	159	+2	150	161	159	McDonnell Douglas	.02	.1	100	161	159	+2
151	162	160	Boeing	.30	1.5	100	162	160	+2	151	162	160	Boeing	.30	1.5	100	162	160	+2
152	163	161	Lockheed	.20	1.0	100	163	161	+2	152	163	161	Lockheed	.20	1.0	100	163	161	+2
153	164	162	Northrop	.10	.5	100	164	162	+2	153	164	162	Northrop	.10	.5	100	164	162	+2
154	165	163	Grumman	.05	.25	100	165	163	+2	154	165	163	Grumman	.05	.25	100	165	163	+2
155	166	164	McDonnell Douglas	.02	.1	100	166	164	+2	155	166	164	McDonnell Douglas	.02	.1	100	166	164	+2
156	167	165	Boeing	.30	1.5	100	167	165	+2	156	167	165	Boeing	.30	1.5	100	167	165	+2
157	168	166	Lockheed	.20	1.0	100	168	166	+2	157	168	166	Lockheed	.20	1.0	100	168	166	+2
158	169	167	Northrop	.10	.5	100	169	167	+2	158	169	167	Northrop	.10	.5	100	169	167	+2
159	170	168	Grumman	.05	.25	100	170	168	+2	159	170	168	Grumman	.05	.25	100	170	168	+2
160	171	169	McDonnell Douglas	.02	.1	100	171	169	+2	160	171	169	McDonnell Douglas	.02	.1	100	171	169	+2
161	172	170	Boeing	.30	1.5	100	172	170	+2	161	172	170	Boeing	.30	1.5	100	172	170	+2
162	173	171	Lockheed	.20	1.0	100	173	171	+2	162	173	171	Lockheed	.20	1.0	100	173	171	+2
163	174	172	Northrop	.10	.5	100	174	172	+2	163	174	172	Northrop	.10	.5	100	174	172	+2
164	175	173	Grumman	.05	.25	100	175	173	+2	164	175	173	Grumman	.05	.25	100	175	173	+2
165	176	174	McDonnell Douglas	.02	.1	100	176	174	+2	165	176	174	McDonnell Douglas	.02	.1	100	176	174	+2
166	177	175	Boeing	.30	1.5	100	177	175	+2	166	177	175	Boeing	.30	1.5	100	177	175	+2
167	178	176	Lockheed	.20	1.0	100	178	176	+2	167	178	176	Lockheed	.20	1.0	100	178	176	+2
168	179	177	Northrop	.10	.5	100	179	177	+2	168	179	177	Northrop	.10	.5	100	179	177	+2
169	180	178	Grumman	.05	.25	100	180	178	+2	169	180	178	Grumman	.05	.25	100	180	178	+2
170	181	179	McDonnell Douglas	.02	.1	100	181	179	+2	170	181	179	McDonnell Douglas	.02	.1	100	181	179	+2
171	182	180	Boeing	.30	1.5	100	182	180	+2	171	182	180	Boeing	.30	1.5	100	182	180	+2
172	183	181	Lockheed	.20	1.0	100	183	181	+2	172	183	181	Lockheed	.20	1.0	100	183	181	+2
173	184	182	Northrop	.10	.5	100	184	182	+2	173	184	182	Northrop	.10	.5	100	184	182	+2
174	185	183	Grumman	.05	.25	100	185	183	+2	174	185	183	Grumman	.05	.25	100	185	183	+2
175	186	184	McDonnell Douglas	.02	.1	100	186	184	+2	175	186	184	McDonnell Douglas	.02	.1	100	186	184	+2
176	187	185	Boeing	.30	1.5	100	187	185	+2	176	187	185	Boeing	.30	1.5	100	187	185	+2

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